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NEWS SUMMARY

GENERAL

Health strike: troops on alert

Police and troops were put on standby in case health workers fail to maintain emergency cover during today's 24-hour strike.

The strike is set to be the biggest, so far, by Health Service unions over their pay claim, and the Army Medical Corps may be used to keep emergency services going.

Yorkshire miners have pledged action in support of the health workers and 66,000 pitmen from the county plan to picket hospitals, with the promise that this will be orderly.

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BUSINESS

Actuaries indices hit new peaks

EQUITIES: the FT 30-share index closed 4.8 up at 592.4, within five points of its all-time record. The FT Actuaries three

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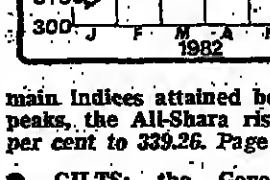
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BUSINESS

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FT INDICES



SENIOR OFFICIALS

Stress on harmony as Reagan flies in

BY PETER RIDDELL AND DAVID TONGE

SENIOR OFFICIALS in London were yesterday eagerly trying to stress that there was harmony between the UK and the U.S. as President Ronald Reagan arrived for his two-day state visit.

BRITISH STEEL

Peak conquered

Three British climbers have scaled 26,398 ft Mount Kizilbash in the Himalayas. The ascent included a 10,000 ft vertical climb of what is said to be the world's biggest unsealed face.

CRANE PROTEST

Greenwood plea

England soccer manager Ron Greenwood appealed to England supporters going to the World Cup finals to behave themselves.

BRIEFLY

Whisky worth \$40,000 was destroyed in a railway wagon fire at Coventry.

Earthquake measuring 6.5 on the Richter Scale shook Mexico. But overturned in eastern Zimbabwe, killing 14 people.

CHIEF PRICE CHANGES YESTERDAY

| RISES | |
|-------------------------------|--|
| Treasury 12% 1987 6961 + 1 | |
| Treasury 15% 1998 11144 + 1 | |
| Boustead 65 + 2 | |
| C.A.S.E. 303 + 23 | |
| Consultants 177 + 9 | |
| Dunlop 71 + 4 | |
| Pisons 363 + 13 | |
| GEC 954 + 9 | |
| Glaxo 717 + 10 | |
| Grand Met 'New' 589m + 8 | |
| Hawker Siddeley 348 + 6 | |
| Hunting Gibson 1183 + 17 | |
| Low (Wm.) 192 + 6 | |
| Metal Box 168 + 16 | |
| Minec 202 + 6 | |
| Muirhead 182 + 6 | |
| Plessey 455 + 10 | |
| Rothmans 94 + 5 | |
| Royal Insurance 347 + 12 | |
| Shiloh Spicers 20 + 5 | |
| Shiloh 180 + 9 | |
| Utd. Scientific 400 + 15 | |
| Whitman Reeve 305 + 12 | |
| Angel 365 + 20 | |
| Yarrow 118 + 8 | |
| Clyde Pat. 118 + 10 | |
| Marinex 470 + 15 | |
| Anglo American Corp. 461 + 16 | |
| Blyvoor 481 + 22 | |
| Dorchester 78 + 6 | |
| Kings 785 + 32 | |
| Leslie 455 - 10 | |
| Libanon 100 - 6 | |
| British Sugar 115 - 10 | |
| Brotherhood (P.) 205 - 7 | |
| Gill and Duffus 89 - 3 | |
| Horizon Travel 134 - 6 | |
| ICL 144 - 6 | |
| Intasun 58 - 4 | |
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| Some Sound 58 - 4 | |

Israeli and Syrian forces clash in Lebanon

BY DAVID LERNO ON THE ISRAELI-LEBANESE BORDER AND NO HA BOUSTANYIN IN BEIRUT

ISRAELI AND Syrian jets clashed near Beirut yesterday as Israeli ground forces pushed deeper into Lebanon in a second day of fierce fighting with Palestinian guerrillas.

At least one Syrian aircraft was reported to have been shot down. Earlier a Syrian communiqué said several of its troops were killed when fired on by Israeli artillery.

It has been confirmed from Damascus that Syria has moved an armoured division into Lebanon in the past two days, to support the 30,000 peace-keeping forces it maintains in the country.

Syrian sources said the deployment was defensive but added that any Israeli penetration of areas under Syrian control would not be tolerated.

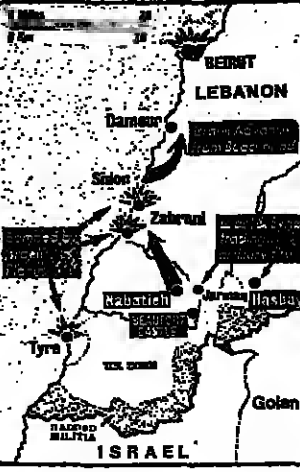
The risk of a wider conflict increased as the Israelis

appeared to advance well beyond the initial 25 miles they said was required to push Palestine Liberation Organisation forces out of artillery range of northern Israel.

Further massive Israeli reinforcements were reported to be streaming northwards towards the Lebanon border. The convoys were said to include tanks, heavy artillery, armoured personnel carriers and a range of other equipment.

Mr Philip Habib, the U.S. special envoy, held talks yesterday evening in Jerusalem with Mr Menahem Begin, Israel's Prime Minister, and is believed to have delivered a warning from President Ronald Reagan against permitting warfare in Lebanon to escalate to a direct clash with Syria.

Even before the pair met, the rapidly-moving invasion force



had captured the major Palestinian positions in southern Lebanon. The Israeli

MR SELOMO ARGOV, the Israeli Ambassador to Britain, was still critically ill yesterday in the National Hospital for Nervous Diseases, London. His condition was "critical but stable."

He was shot in the head on Thursday when leaving a reception for diplomats at the Dorchester Hotel.

Three Arabs charged with his attempted murder were yesterday remanded in custody at Bow Street court, London, to appear on Thursday at the high-security Lambeth magistrates court, south London. Bail was refused.

Beaufort Castle in central southern Lebanon, and Hasbaya in the east, had all fallen.

It was confirmed also that Israel staged a successful landing of mixed forces, including tanks, just north of Sidon. These troops linked up with Israeli units from the south and surrounded the city, Lebanon's third largest with a population of 250,000.

Israel continued to issue limited reports only on the fighting. General Rafael Eitan, the Chief of Staff, did say, however, that "the major unexpected development" was the fact that the advancing forces had achieved their targets twice as quickly as had been expected.

Gen Eitan said that in the first 24 hours of the invasion Israeli forces virtually had completed their mission to push the

Palestinian artillery northwards out of the area from which they could shell Israel.

The mission was continuing, he said, to pursue the objective of destroying the Palestinian bases throughout southern Lebanon.

Later Mr Begin flew by helicopter to Beaufort Castle, north of the Litani River, to see the Israeli flag raised and to congratulate soldiers who captured this Palestinian stronghold from which shells had been fired at Israel over the years.

The Israeli Cabinet was called into urgent session last night to hear a report from Mr Begin on the message which Mr Habib had delivered from President Reagan.

The invasion of Lebanon, Page 20; other Middle East stories, Page 4

Stress on harmony as Reagan flies in

BY PETER RIDDELL AND DAVID TONGE

SENIOR OFFICIALS in London were yesterday eagerly trying to stress that there was harmony between the UK and the U.S. as President Ronald Reagan arrived for his two-day state visit.

Any hint of disagreement over the Falklands crisis was being played down following the muddle and confusion over Friday's vote at the United Nations Security Council on a ceasefire resolution.

There are no Whitehall grumbles about the military assistance being given by the U.S. and the U.S. has put no pressure on Britain to hold up action on the Falklands.

Instead, British officials continued to stress the "new and continuing role" they saw for the U.S. in ensuring the security of the islanders against any future Argentine raids. The British believe that President Reagan left the door open to such ideas when approached by Mrs Margaret Thatcher, the Prime Minister, on Friday before the seven-nation Versailles summit.

Officials in Whitehall stressed yesterday that only some sections of the U.S. Administration appeared to insist that U.S. participation in security arrangements would require prior Argentine approval.

There are, nevertheless, clear signs of dismay in Whitehall about the U.S. behaviour at the UN. The British view is that the amendment made to the draft resolution on Friday was insignificant, and did not justify Mr Alexander Haig, the U.S. Secretary of State, cancelling an earlier order to back Britain by vetoing the draft.



President Ronald Reagan and Mrs Nancy Reagan arriving in Britain last night

U.S. support for the retaking of the Falklands is appreciated, but some ministers close to Mrs Thatcher are uneasy about speculation concerning U.S. ideas for the long-term future of the islands involving discussions with Argentina over sovereignty.

However, officials insisted that one of the leaders at Versailles sought to suggest to Britain what it should do, though all were concerned about how to ensure hostilities stopped once Britain repossessed the islands and how economic sanctions could help at this stage.

Opportunities for direct talks Continued on Back Page

Everyone has their way, Page 21; other Falklands crisis stories, Page 5

British forces bomb Argentine positions around Port Stanley

BY BRIDGET BLOOM, DEFENCE CORRESPONDENT

BRITISH FORCES are tightening their noose around the Argentine garrison in Port Stanley, according to reports from the Falkland Islands.

The Defence Ministry yesterday confirmed that Argentine positions close to Port Stanley had been bombed and that British positions had been bombed by Argentine Canberra aircraft. There were no casualties.

As has been its practice over the past few days, the ministry only confirmed reports from correspondents with the troops on East Falkland. These provide the only direct information of the campaign to recapture Port Stanley and repossess the islands.

The fullest report yesterday came from Michael Nicholson of ITN who reported that marine commandos have established strong positions in the mountains north of Port Stanley, outflanking the Argentines.

"British sea and land forces control and move freely along the northern waters of East Falkland and large quantities of stores, guns, ammunition and men have been moved up there," Nicholson said.

It was not clear whether this is the result of the "extraordinarily daring" operations which he reported at the weekend.

Nicholson did not indicate the time of the actions he reported. Most despatches from correspondents with the task force are delayed for 24 hours or more

either on the spot or by the Defence Ministry in London.

British strategy appears constantly to harass the estimated 6,000 Argentine troops from land and sea, capturing key positions from them and so wearing them down that they would surrender before the fight was taken into the town itself.

Nicholson spoke of British forward positions being reinforced with anti-aircraft Rapier missiles. He refers also to what appears to be sabotage operations by special SAS troops: "There have been other operations... that one officer described to me as nuisances of every kind."

Nicholson said British commanders appeared concerned that Argentina would try to use West Falkland "as a bargaining chip against us if we are forced into a ceasefire." There are an estimated 1,500 troops on West Falkland who have so far been outflanked.

Other correspondents have reported that up to 50 residents of Fox Bay are being held in a house by the Argentinian garrison.

All reports make clear that the weather is a continuing hazard for attack and defence alike. Nicholson says: "The weather has been atrocious. We've had seven consecutive days of high winds and constant freezing rain. The men on the mountains are enduring the most appalling conditions, sometimes snow, sometimes ice, always mud."

Interest rate decline continues

By Paul Taylor

SHORT-TERM interest rates in the UK continued to ease yesterday while the dollar strengthened in the currency markets amid unease about the war in southern Lebanon.

The decline in UK interest rates continues a pattern established last week and raises further hopes of a cut in bank base rates.

Short-term rates fell about 1/16 of a point, with the three-month interbank deposit rate slipping to 12 1/2 per cent, down 9/16 of a point on the week.

The decline reflects continuing optimism about the outcome of the Falklands crisis and the relative strength of the pound. The clearing banks are, however, in no hurry to cut base rates and will be watching today's banking figures with particular interest.

Hopes of a base rate cut have been strengthened by an apparent slight shift in Bank of England money market intervention policy.

Although the Bank does not appear to be actively encouraging a base rate cut — it is following rather than leading the market — it is thought it would not now block a cut if the banks felt the move was justified.

Yesterday, as on Friday, the Bank lowered its dealing rates during its money market operations, buying bank bills of less than one-, two- and three-month maturities at reduced rates.

The UK interest rate decline yesterday was in sharp contrast to continental rates, which were all higher.

Six month Eurodollar deposit Continued on Back Page

World stock markets, Page 24

Machine for the modern Mozart

BY CHARLES SMITH, FAR EAST EDITOR IN TOKYO

A MACHINE that might have enabled Mozart to double his musical output—assuming a willingness to compose in eight basic dance rhythms—has been developed by Nippon Gakki, the parent company of the Yamaha group.

The PortaSound MP-1, as Yamaha calls it, is an electronic keyboard with a difference. It is equipped with a computerised micro-

printer that can write out melodies as they are being played (down to the last semiquaver, but not as yet down to demi-semi quavers or smaller).

The MP-1 will also correct minor irregularities in performance and has memory which can not only play back what the machine has just heard but can also transpose it into any chosen key.

A duet function will add

suitable inside harmonies to the top line of a melody while another row of knobs gives the choice between a series of ready-made rhythmic accompaniments ranging from waltz to samba and from bossa nova to rock jazz.

You could even compose a march (in four beats to a bar) and have it played back as a waltz (in three beats to a bar), although Yamaha admits

Continued on Back Page

Start of oil spot market prices coverage today

A DAILY report on the oil spot market, giving latest prices paid for cargoes of crude oil and refined products, begins today.

These are Arab Light, used by the Organisation of Petroleum Exporting Countries as the reference for pricing purposes; North Sea Forties crude, adopted by the British National Oil Corporation and other producers as the UK reference oil; Arab Heavy and Iranian Light,

representative of the main Middle East grades of crude; and Nigeria's Bonny Light oil, an Opec-produced competitor of North Sea crudes.

Prices in dollars per tonne are given also for three of the main refined products traded in the oil spot market—premium gasoline, gas oil and heavy fuel oil.

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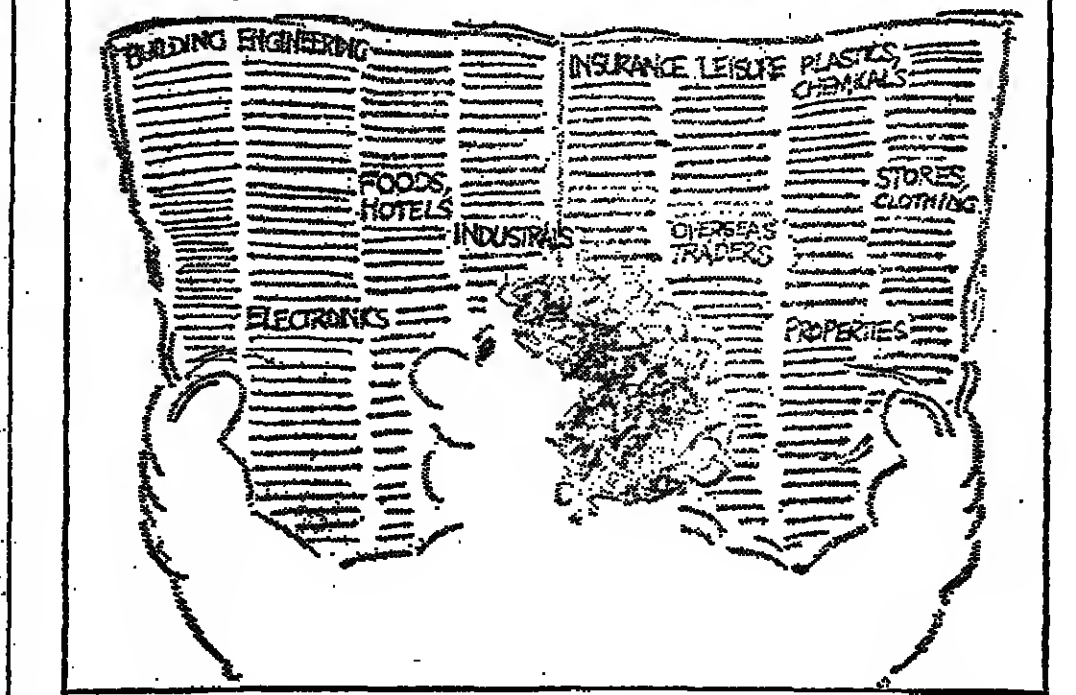
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National Westminster Bank PLC, Registrar's Department, 37 Broad Street, Bristol BS99 7NH. Prestel No: 20033

France may pay 43.5% of EEC rebate to Britain

BY JOHN WYLES IN BRUSSELS

NEARLY two-thirds of the recently agreed £476m rebate on Britain's 1982 EEC budget contributions will be paid by France and Italy under proposals which look likely to be adopted by the European Commission tomorrow.

For France in particular this represents a much larger share of the burden of reducing Britain's payments than it had to bear in financing rebates paid to London in 1980 and 1981. But this is apparently the price to be paid for the important concession granted to West Germany when the 1982 deal with the UK was agreed two weeks ago.

On the basis of its normal payments to the EEC, Bonn should be funding around 36 per cent of the British rebate. But it fought successfully for only an 18 per cent share amounting to £55.6m (153m European currency units) on the grounds that it could not afford more because of its public spending problems.

In addition, Ireland and Greece will be given a special dispensation from paying their full share because of their "less prosperous" status. Despite having to pay 20 per cent of the British rebate under the Commission's proposal, Italy too will be receiving some relief from what otherwise would have been its full burden. Meanwhile, around 17 per cent of the total will be paid by Benelux and Denmark.

Commission officials are hoping their plans can be adopted without the issue having to be

dealt with by EEC ministers. But several delegations expect some tough haggling which may need to be resolved by foreign ministers at their meeting in Luxembourg on June 21.

The French attitude will be crucial. On the one hand, Paris would, under the Commission's proposals, have to carry 43.5 per cent of the British bill. On the other, the £207m (369.75m Ecu) compares with less than £244.8m (437.3m Ecu) France paid last year on a 31 per cent share.

This is because the 1982 rebate accepted under pressure by Britain is some £257m less than it received last year. Similarly, Italy's share of the cost would rise from just under 17 per cent last year but the size of the cheque would fall from £124m to £95.2m.

The smaller sums of money involved should do something to soften the impact of the concession to West Germany intransigence. But all governments know that they have to try to negotiate a longer term deal with the UK in the autumn and that the terms of the 1982 deal could set an important precedent.

Those funding the British deal are particularly worried by the fact that West Germany has already given notice that it will only pay a quarter of its normal share of any future rebates for Britain. This could take France's share of the cost to well over 50 per cent and could be a cause of domestic controversy.

Ruhrgas moves into overseas exploration

BY KEVIN DONE IN FRANKFURT

RUHRGAS, the dominant West German natural gas importer and distributor, is to start diversifying its activities into overseas exploration.

Its first venture will be in Cameroon, where it has bought a 20 per cent interest in an exploration concession led by Elf Aquitaine, the French oil and gas group. The licence covers an area off the south coast of the West African state. Seismological tests are being carried out in preparation for the first drilling programme.

Estimates suggest the concession area contains up to 70bn cu metres of natural gas. Cameroon is estimated to have around 700bn cu metres of possible reserves, of which some 220bn have been proved.

For Ruhrgas, one of Western Europe's biggest natural gas purchasers, the move into exploration marks an important step in its strategy of ensuring access to new production areas as they open up around the world.

West Germany draws its foreign gas supplies from the Soviet Union, Norway and the Netherlands, with 32 per cent of its needs being covered from domestic production.

It has previously conducted negotiations with Algeria and Nigeria over the supply of LNG (liquefied natural gas) although both projects have been frozen because of problems in the producer countries. It is also carrying out a feasibility study with Canadian energy companies that could lead to the delivery of gas from the Canadian Arctic to Western Europe in the 1990s.

Dr Klaus Liesen, Ruhrgas chairman, said that other exploration projects besides Cameroon are also under consideration. The West African state is already working on a scheme to exploit previous gas finds with the aim eventually of exporting 4.5bn cubic metres of LNG a year, probably to Western Europe.

Ruhrgas results and gas takeover, Page 22

Robert Graham, in Madrid, analyses civilian and army opinion now the coup bid tribunal is over Spanish society deeply divided by trial

Madrid wants Nato to form fourth command

WHEN SPANISH Members of Parliament emerged on the morning of February 24 last year, bleary-eyed and exhausted from having spent 16 hours as hostages under the guns of the rebel military, they were unanimous: the authors of the abortive coup which had seen Parliament, the principal institution of democracy, humiliated had to be severely punished.

Such punishment has, however, failed to materialise. Last week the military tribunal tried the 32 officers and one civilian for the abortive coup handed out lenient sentences. Only General Jaime Milans del Bosch, who placed the Valencia military region under martial law, and Colonel Antonio Tejero, the Guardia Civil Officer who led the seizure of Parliament, received the maximum 30-year sentence demanded by the prosecution. Of the rest, 11 were absolved of guilt, and only 10 will be expelled from the armed forces.

THE SPANISH Government would like to see a fourth Nato command established that covered Spanish territory exclusively. The issue has already been raised in private and will be discussed formally now that Spain is a full member of the Atlantic alliance writes Robert Graham.

Spain feels that there are inherent difficulties in accommodating its own military interests within the three present Nato command structures. In particular, the

Spanish talk of a strategic arc running from the Balearic islands through Gibraltar to the Canaries which they do not want incorporated into the existing Iberian command, based outside Lisbon. The Portuguese, for their part, are sensitive to the idea of Spanish domination of the Iberian peninsula, now that Spain has joined Nato.

Another delicate issue for the alliance to resolve as a result of Spanish entry is the relationship of Gibraltar within Nato. Until now,

Spain has protested at the use of the Rock for Nato exercises. In particular, it has objected to the presence of British nuclear submarines. The Spanish Government is also keen to press the alliance into accepting that its two North African enclaves of Ceuta and Melilla are within Nato's geographical limits. Dr Joseph Luns, the alliance's secretary-general, has rejected such a concept so far.

Significantly, at the ceremony in Brussels last

Saturday to mark Spanish entry, Sr Jose Pedro Perez-Lorca, the Foreign Minister, went out of his way to stress Spain's links with Latin America and disagreed openly with British policy on the Falklands.

Clearly, Spain feels a degree of ambiguity still about its place in Nato, but the conservative daily newspaper, ABC, said yesterday that Spanish membership was the most important event for the country since Juan Carlos became King.

tion of powers. Here, however, the politicians are in good measure to blame. When the reform of military justice was discussed two years ago, Parliament was extraordinarily timid. Instead of firmly subordinating military justice to civil control, only limited reforms were made.

The most important change introduced was allowing appeals from military tribunals to be made to civilian appeal courts. But this, as will now be the case with the coup attempt, merely provokes a damaging confrontation between the civilian and military jurisdictions.

Other reforms which are now likely to be introduced include ensuring that persons convicted of crimes against the State do not stay in the armed forces. The authorities would like, but may not have the courage, to tackle some of the aspects of the Guardia Civil code of conduct. The Guardia Civil demands "blind obedience" to orders from superior officers — something which permitted the judges to exculpate the bulk of the Guardia Civil on trial.

If much of the trial has proved unsatisfactory, Spanish democracy can take some comfort from the poor image of the armed forces that the rebels gave. With their frequent resort to the argument that the country was going to the dogs, they appeared as figures pathetically lost and left out in the new democratic order.

Apart from the impetuous action of Col Tejero and Gen Milans del Bosch, most of the leading figures clearly hung round on the night of the coup. Col Tejero was right when he shouted at the end of the trial that a good many of the army officers were cowards: that they wanted to change things but were afraid to do so. The trial has left a deep gulf between civil and military society — the gulf is probably more keenly felt by the armed forces.

It must have been very painful for them to have sentenced Gen Milans del Bosch: it meant the expulsion from the army of one of its most highly decorated and illustrious sons. This said, it was clear from the very start that the military tribunal had a completely different philosophy towards persons on trial than that of a civilian court.

The accused were confined not to cells but to spacious quarters. They did not even seem to be obliged to attend the trial every day. On several occasions incidents showed that the judges were afraid of antagonising those on trial. Gen Milans del Bosch stomped out when he refused to listen to evidence from one of the serving regional commanders with a reputation as a democrat.

This benevolence was in stark contrast to the way in which the court allowed itself to submit to pressure from the accused when they demanded the expulsion of a newspaper editor from the room. The trial was held up until the editor of Diario 16 was ejected.

The excuse: an article which the accused considered offensive. Last week the constitutional court declared this ejection to be unconstitutional.

The sentences are also in stark contrast to those handed out to the members of the Democratic Officers' Movement (UMD). This was a group formed in the twilight of the Franco era to try to promote democracy within the armed forces. Trials of UMD members went on as late as 1976 and, although there was no suggestion they were rebels, they were expelled from the armed forces. Even now the military refuse to let UMD officers be accepted back into the ranks although their action could be considered constitutional.

To have expected the judges to have behaved differently ignores two important factors. First, the investigation into the coup attempt was pressed with little vigour and designed to pin blame on a limited number of persons. The Government was responsible for the investigation. As many as 4,500 troops were fully mobilised on the night of February 23 but only

32 officers were brought to trial, more than half representing members of the Guardia Civil involved in the seizure of parliament.

Significant figures like Gen Juste, commander of the Brno Armoured Division that guards Madrid, were not charged. Gen Juste was present, according to the trial evidence, at a meeting in division headquarters where support for Gen Milans del Bosch was discussed and he failed to prevent a convoy leaving to back Col Tejero in Parliament. There was a feeling in the armed forces that a lot had got off scot free.

Added to this the terms under which Col Tejero agreed to leave Parliament involved an understanding that no one below the rank of lieutenant would be punished. This pact, apparently approved by the King, was also a precedent for the court. The 280-odd Guardia Civil ranks who took part in the seizure of Parliament are all back on active service.

Second, because the investigation was so weak, it became increasingly obvious that too much evidence was hearsay.

Gen Alfonso Armada, former military adviser to the King, was accused of being a joint leader of the coup and the prosecution demanded 30 years. He ended up with six years, on a charge of conspiracy, and even for this there was little proof to satisfy an Anglo-Saxon court.

This sentence has been the hardest to digest here as most people operated on the principle that he was guilty until proved innocent. Gen Armada himself stubbornly insisted throughout the trial on his innocence and was disliked by the rest of the accused — he was even given separate quarters, such as was the animosity. The lack of proof against this man, who was alleged to be the link with the Crown, indirectly helps dispel all the accusations against King Juan Carlos that he was behind the coup.

The main lesson from the trial is that justice for crimes against the State should not be within the competence of military jurisdiction. It runs against one of the fundamental principles of a democratic state: the separa-

tion of powers. Here, however, the politicians are in good measure to blame. When the reform of military justice was discussed two years ago, Parliament was extraordinarily timid. Instead of firmly subordinating military justice to civil control, only limited reforms were made.

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Public sector debt 'limiting Nordic growth'

By William Dullforce in Stockholm

THE WEIGHT of interest payments on public sector debt is limiting severely the ability of Nordic governments to adopt more expansionary policies, according to "Business Outlook," a biannual report published by Copenhagen Handelsbank, Den Norske Creditbank, Kansallis-Osake-Pankki and Svenska Handelsbanken.

Increasing unemployment, slow growth and "unacceptably high" inflation rates are singled out in the banks' description of the economies of the four Nordic countries. Aggregate growth is forecast at about 1 per cent in the area this year.

Budget deficits have been increasing swiftly in all four countries, including Norway if the state revenue from North Sea oil tax is excluded. In Denmark, interest on the domestic national debt is running at Dkr 13bn (£930m) a year, while interest on the Swedish state debt will be more than Skr 39bn (£3.75bn) in the 1982-83 budget year.

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ISRAELI INVASION OF LEBANON

Palestinians offer tough resistance

BY DAVID LENNON IN METULLA, ISRAEL-LEBANON BORDER

THE ISRAELI forces were meeting unexpectedly tough resistance from the Palestinian guerrillas yesterday, the second day of their massive invasion of Lebanon.

Fierce fighting was raging at a number of points as the invading troops tried to destroy Palestinian strongholds in southern Lebanon.

The capture of Beaufort Castle, a Crusader fortress which dominates the northern part of Israel, came only after massive bombardments and fierce hand-to-hand fighting through the night through the underground bunkers which had been built under the castle by the Palestinians.

Yesterday morning soldiers on the border were peering through their binoculars, searching the mountain tops for signs of an Israeli flag signifying the fall of the major Palestinian stronghold.

An Israeli soldier, asked if the invasion troops had forgotten the flag, replied half-jokingly: "No, it's got torn on the way up."

Israel's announcement of the capture of Beaufort was greeted with joy, but many people on the northern border expressed growing concern about the absence of Israeli reports on the course of the fighting.

One veteran of the border village of Metulla, Mrs Ayna Belski, said this was a bad sign which could indicate that the battle was not going so well, and that casualties may be heavy.

Other locals, long familiar with the troubles on the border, commented that this war was clearly much tougher than the Litali invasion four years ago. "The Palestinians are a real army now, and they are putting up a real fight," commented one local.

The noise of artillery fire could be heard clearly on the border as Israel's war to destroy the PLO rumbled through its second day.

At Khardaly bridge on the Litani river, the two sides exchanged heavy artillery barrages as the Palestinians tried to block the Israeli advance.

The target of the Israeli thrust in this central sector is the town of Nabatiya, a Palestinian enclave from which PLO forces shelled and rocketed northern Israel over the weekend.

By yesterday, the firing into Israel had stopped, as the advancing Israeli troops overran Palestinian positions and engaged others in direct battle.

There was ample evidence in the region that Israel expected the battle to continue for some time as reinforcements could be seen moving northwards along the roads in Israel.

Agencies add: Standing helplessly at a roadblock on the Khardaly Bridge yesterday were Gurkha soldiers of the United Nations peacekeeping forces assigned to the area in 1978 in the wake of the previous major Israeli invasion.

Lieutenant Sudhir Arial, commander of the outpost, who arrived from Nepal only six days ago, said he had briefly tried to stop the invading Israeli tanks and armour as they rolled into South Lebanon.

"I argued with the Israeli officers, but I did not even contemplate resisting them with the few firearms I had. We had no chance," he said.

Israeli Radio reported that Prime Minister Menahem Begin flew to Beaufort by helicopter yesterday morning for a briefing on the situation from Defence Minister Ariel Sharon and a talk with Israeli troops there.



Israeli Centurion tanks cross the Litani River in southern Lebanon in their advance on Palestinian guerrilla strongholds. Prime Minister Menahem Begin says the forces are intended to push the Palestinian Liberation Organisation forces out of a zone 24 miles north of Israel's frontier.

N'Djamena 'falls to Chad rebel forces'

By Quentin Peel, Africa Editor

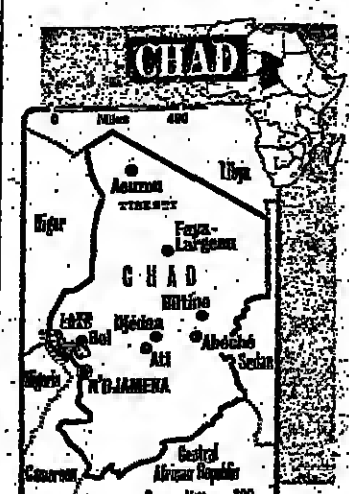
N'DJAMENA, the capital of the impoverished north African state of Chad, fell yesterday to the rebel forces loyal to M Hissene Habre, the former Prime Minister, according to French officials and news agency reports in Paris.

The fall of the capital followed swiftly on the defeat of the troops supporting President Goukoun Oueddei at the town of Massaguet, 50 miles away, on Saturday. Most of the 150 French nationals living in the town were evacuated, the agencies reported.

Diplomats said that the rebel Forces Armées du Nord (FAN) entered N'Djamena at 5 am, led by M Idris Miskine, second-in-command to M Habre. There was little resistance, and few if any civilian casualties.

About a quarter of the town's population had fled across the river to Cameroon on Sunday. The collapse of the government forces will now present the Organisation of African Unity with a dilemma, for it still has some 4,000 men in Chad forming a peacekeeping force, although it has palpably failed to fulfil that role.

There was no immediate news on the whereabouts of President Goukoun, although Reuters quoted an unconfirmed report that he had been killed while trying to cross the border into neighbouring Cameroon. M Habre's spokesman in Paris said yesterday that he would set up a provisional government, and then try to organise a conference with the other leaders to reach a permanent settlement of the 18-year-old civil war.



Reports from N'Djamena suggest that the only opposition to M Habre came from President Goukoun's forces, while the other armed groups allied to the government—the southern-based supporters of Colonel Kanoukou, and the irregular troops backing M Ahmed Ayl—held back from the conflict.

There has been no immediate reaction from Colonel Muammar Gaddafi of Libya, who had supported President Goukoun with his own troops until he withdrew to make way for the OAU at the end of 1981. He is thought unlikely to intervene, because he is due to become the next chairman of the OAU, and could not afford to alienate other OAU members. The OAU has clearly been running out of patience with President Goukoun, and has given him a deadline of June 10 by which to agree to a ceasefire and negotiations, or face the withdrawal of the peacekeeping force.

Mubarak condemns Israeli action

BY CHARLES RICHARDS IN CAIRO

PRESIDENT Hosni Mubarak's condemnation of the Israeli incursion into southern Lebanon is being expressed in the strongest terms used by the Egyptian Government since the late President Sadat launched in 1977 his initiative for peace with Israel.

After meeting with his senior foreign policy advisers, Mr Mubarak called the Israeli action "a flagrant violation of international law" and demanded an immediate withdrawal of Israeli forces. He said that the increased instability and tension in the region will affect the peace process.

His condemnation followed hard on another similar statement from the Egyptian Cabinet. This condemned the assassination attempt on the Israeli Ambassador in London, but said it could not justify the indiscriminate killing of innocent civilians, including women and children, in Lebanon.

President Mubarak has followed his statements by sending messages to President Reagan and Mr Menahem Begin, the Israeli Prime Minister, as part of diplomatic moves to press Israel into withdrawing its forces.

Supporters of the peace process—to which Egypt is undoubtedly committed—point out that Egypt's condemnation is more effective than the response from all other Arab countries, which have no diplomatic relations with Israel.

Last night, Egypt's Ambassador to Israel was ordered to deliver a sharp note of protest to the Israeli Foreign Ministry.

Now that Egypt has recovered the remaining parts of its territory in Sinai, lost in the 1967 war, it can afford to be more flexible in its response. How flexible is not yet clear. Were Egypt to cut off diplomatic relations with Israel, sufficient voices would be raised in Jerusalem to call such a move a provocation enough to re-occupy the Sinai, from which Egyptian forces have been virtually excluded under the terms of the peace treaty.

Reagan sends peace plea to Begin

Below is the text of a letter from U.S. President Ronald Reagan to Israeli Prime Minister Menachem Begin. The text was released in English by the Israel Government press office.

FOLLOWING the abominable shooting of Ambassador (Shlomo) Argov and the subsequent escalation of violence, I am sure you are aware of our efforts with interested parties in Europe and the Middle East to urge that no further actions be taken against Israel that could only worsen the situation. As we continue our efforts, I

hope you will give the most serious consideration to the message Ambassador (Samuel H.) Lewis conveyed to you late Saturday evening and will do what you can to avoid military steps that could lead to a widening of the conflict and even greater Israeli casualties.

Secretary of State Alexander M. Haig and I will be consulting with Ambassador (Philip) Habib today. Following those discussions, if the situation permits, we will ask him to proceed on his mission to the area as scheduled. I hope you will

agree on the need to work together to bring about those conditions which, over time, will recreate a stable and secure Lebanon and ultimately lead to security on Israel's northern border.

I pray our efforts will succeed to ensure that the situation does not go beyond the violence of recent hours. As you know, the security of Israel remains of the utmost concern to me.

At least two rockets slammed into the U.S. Embassy in Beirut yesterday. There were believed to be no casualties.

Invaders 'outgun' opposition

ISRAEL HAS overwhelming military superiority over Palestinian forces in Lebanon, even when reports of a recent arms build-up by the guerrillas are taken into account, according to western estimates.

Western defence experts say guerrilla forces serving with groups allied to the Palestine Liberation Organisation (PLO) have between 12,000 and 14,000 men. The Israeli armed forces have 172,000 in all, a total that can rise to 400,000 within 24 hours when reservists are mobilised. Only a fraction is involved in the current operation in southern Lebanon.

The Palestinian forces are composed almost entirely of ground troops armed with light weapons and rockets. Their mobile and fixed anti-aircraft batteries have long proved ineffectual against the Israeli air force, which dominates the skies over Lebanon.

The defence experts believe most of the few heavy weapons the guerrillas possess are fully deployed, with little in reserve. The heavy weapons include Katyusha rocket batteries, used to hit targets in Northern Israel, and which may already have been lost to the invasion force.

The guerrillas also have an unknown number of 130 mm guns and about 35 aged Soviet T 34 tanks, the defence experts said.

Israel has at least 3,500 tanks, some of which it has been using in the present invasion. Its armoured personnel carriers contrast to the open trucks and jeeps the Palestinian forces use for rapid deployment.

Israeli officials said recently that the Palestinians had doubled their firepower in southern Lebanon in the past year and were trying to obtain sophisticated weapons, including surface-to-surface missiles.

EEC may hold special meeting

BRUSSELS—The 10 European Economic Community nations were yesterday considering holding a special Foreign Ministers' meeting to review the Middle East situation following the Israeli invasion of South Lebanon.

A spokesman for the Belgian Foreign Affairs Ministry said Greece requested such a meeting on Sunday, several hours after the invasion began. The request was addressed to Belgium, the current president of the EEC Ministerial Council.

"Not all answers are in and no decision about a special meeting has been made yet," the spokesman said. He added that Foreign Minister Leo Tindemans, in New York to attend the United Nations disarmament conference, "is being kept informed of developments."

Mr Tindemans is ready to return to Brussels immediately. He flew to New York yesterday and was not scheduled to return home until Wednesday. Agencies

U.S. envoy bids to head off war

VERSAILLES — Mr Philip Habib, the U.S. envoy, has arrived in Jerusalem, with new instructions from President Ronald Reagan, in an effort to prevent the latest Israel-Lebanon border fighting from turning into an all-out war.

Mr Habib, who negotiated the fragile ceasefire between Israel and the Palestinian strongholds in southern Lebanon 11 months ago, stopped to confer with Mr Reagan and other U.S. advisers here on Sunday en route to Israel.

Mr Reagan took time out from a seven-nation economic summit of the leading industrial nations to meet Mr Habib, U.S. administration officials said there was little else the President could

do until Mr Habib reports the results of his conversations in Israel.

Although Mr Larry Speakes, the deputy White House press secretary, said the U.S. "pulled out all stops" in seeking to halt the fighting, U.S. officials appeared reluctant to criticise Israel.

Mr Alexander Haig, the U.S. Secretary of State, travelling with the President, said his government was "extremely concerned about the escalating cycle of violence." Asked whether it was legitimate for Israel to use aircraft and tanks supplied by the U.S., Mr Haig replied: "These are questions of extreme importance, questions on which assessments

will be made in the hours ahead." He said the issue was "not unrelated to the discussions Mr Habib will have in Israel."

But Mr Haig refused to say whether the administration agreed with the condemnation of Israeli violence issued by President Francois Mitterrand of France on behalf of the seven nations represented at the summit, which ended here on Sunday.

At the UN, Mrs Jeanne Kirkpatrick, the U.S. ambassador, said it would "not be reasonable or balanced or fair simply to point a finger of blame" at Israel for violating the ceasefire, if reports of the PLO shelling Israeli villages

Doubts on no-war pact

BY K. K. SHARMA IN NEW DELHI

PAKISTAN has sent a draft of a no-war pact to the Indian Government, but it was made clear in New Delhi yesterday that it was unacceptable to India in its present form. An official spokesman said that the draft would require "considerable amendments, modifications and additions."

The draft is expected to be discussed when foreign secretaries meet in Islamabad next month to resume the stalled dialogue on normalisation of Indo-Pakistan relations. This was broken off by India last February after Pakistan raised the issue at a human rights conference in Geneva.

The contents of the Pakistani draft have been revealed. Indications are that it is limited to the no-war pact proposal. India wants any agreement on normalisation to be based on more concrete institutions and has suggested the formation of a joint commission for economic co-operation and the signing of a treaty of friendship.

Mugabe may ease line on investment code

BY OUR HARARE CORRESPONDENT

THE ZIMBABWE Prime Minister, Mr Robert Mugabe, hinted at a softening of his Government's attitude towards an "investment code," intended to encourage new foreign investment on his return from his three-week visit to Western Europe.

The Mugabe Government has hitherto rejected calls from potential foreign investors for such a code on the ground that more than adequate protection is provided in the Lancaster House constitution.

But at a news conference yesterday Mr Mugabe said that he

still believed that the general principles already set out by his Government were adequate but added: "If there is a need for an investment code, we will consider having one."

He did not go into detail but promised that "something will be said" in the three-year transitional development plan.

Mr Mugabe told newsmen that overall his trip had yielded "tremendous benefits," though he accepted that further economic assistance to Zimbabwe would be constrained by the difficulties facing the industrialised world.

The softer tone on an investment code is thought likely to reflect pressure from Western Europe for a more positive stance by the Harare Government towards foreign investment.

Shortly after Mr Mugabe's news conference, Zimbank, the country's second largest banking group, which is State-owned, appealed for action to attract foreign investment into the private sector and boost exports.

Zimbank warned in its May economic review that the country's balance of payments deficit more than doubled last year from £120m to £300m. It predicts an improvement in 1982 due to higher tobacco, meat and maize earnings and enhanced aid inflows, but warns that the balance of payments will come under renewed strain from 1983 onwards.

Debt servicing costs will rise, imports, including food imports, will rise and export growth remain "sluggish." It calls for action to attract new foreign investment and boost exports so that the private sector is able to meet the ambitious development plan investment target set for it by the Government.

Saudi Arabia first quarter imports rise

BAHRAIN — Saudi Arabia imported goods worth 33.5bn Riyals (£5.45bn) in the first quarter of this year, 16.3 per cent more than in the equivalent period last year, the official Saudi Press Agency said.

The first-quarter imports last year totalled 28bn riyals, it said. The agency, quoting Finance Ministry figures, said imports of cement, steel and flour were markedly down because of higher domestic output of those products, but purchases of cars, barley, meat, fruit and vegetables increased.

Reuter.

Japan investment up 90%

BY CHARLES SMITH IN TOKYO

JAPAN'S direct foreign investment rose by nearly 90 per cent to \$5.9bn (£4.97bn) in the 1981 fiscal year, the Finance Ministry has announced.

A large part of the rise was due to the fact that Japanese companies increased their loans to their own overseas subsidiaries to take advantage of lower interest rates in Japan. Much of the remainder reflected

Japan's efforts to establish production bases within Western markets to deflect criticisms of Japanese exports.

The overall total of \$5.9bn includes \$5.57bn-worth of "loan acquisitions" by Japanese companies—a rise of 155 per cent on the 1980 figures—and \$3.2bn-worth of share acquisitions (up by 40 per cent).

Fall in oil income jeopardises Indonesia's growth

BY RICHARD COWPER IN JAKARTA

INDONESIA is Asia's only member of the Organisation of Petroleum Exporting Countries (Opec) and its most populous nation but, despite its wealth of natural resources, it remains one of the poorer nations in the developing world.

The country is already suffering from weak demand and poor prices for its commodity exports: in the first three months of this year these were down around 35 per cent compared with the same period in 1981. Now, the world recession has affected Indonesia's top export: oil.

Weak demand among its main overseas customers, coupled with Opec's production ceiling, has pushed Indonesia's production and exports down by around 20 per cent in the last few months. Fears that this could continue for the rest of

the year are causing considerable alarm in Indonesian government circles over the country's mid-term economic prospects.

Oil plays a vital role in Indonesia's economy, accounting for around 70 per cent of the country's gross foreign exchange earnings and a similar proportion of government revenues.

Weak demand forced the Government to reduce output by around 8 per cent in the first three months of this year, from an average of 1.6m b/d per day in 1981 to 1.47m b/d. Starting from April 1, Opec imposed a production ceiling of 1.3m b/d and since then output has been running at around 1.26m b/d, down 21 per cent on last year's daily average.

Exports have fallen by a smaller amount, mainly because



This is the sixth article in a series examining the effect of pressure on oil prices in selected producing countries.

the Government increased its imports at low spot prices thus allowing it to export more at the official government price. Nevertheless, Indonesia's oil exports, now running at around 850,000 b/d, are at their lowest level for nine years, and at least

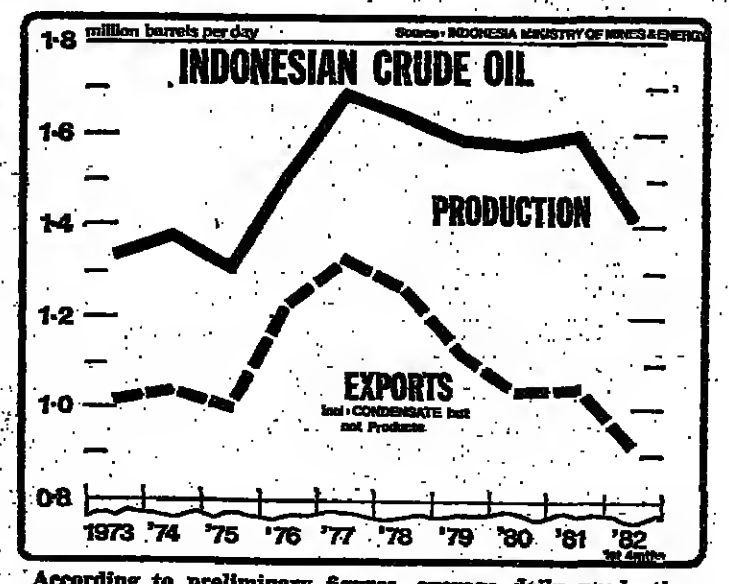
200,000 b/d down on last year. If the current level continues for the rest of the financial year (and it seems certain to do so for at least the first six months), foreign exchange earnings from crude exports would be US\$2.5bn (£1.4bn) less than last year's total of \$3.5bn. Dr Subroto, Indonesia's Minister for Mines and Energy, recently calculated that the Opec production ceiling would reduce projected government revenues by \$683m a quarter, or around \$2.7bn for the year.

In the short term, however, there is no great cause for worry. Careful fiscal management during the oil boom years of 1979-80 has helped push Indonesian reserves to around \$10.5bn now—the equivalent of almost six months' imports.

In addition, the Government is taking a number of measures which it says will enable it to increase development spending in line with the budget presented to Parliament in January this year. Improving tax collection, tapping surpluses currently lying unused in the bank accounts of state enterprises, and boosting non-oil exports as well as increasing commercial borrowing are just some of the measures which the Government says will allow it to increase development expenditure in real terms.

Barring a disastrous rice crop, there seems no reason why Indonesia's economy should not grow at more than 5 per cent in 1982-83.

If, however, the West does not begin to pull out of recession towards the end of this year, and the market for Indonesia's oil and commodity exports shows no marked improvement, there seems little doubt that the Indonesian Government will have to slow down its economic



According to preliminary figures, average daily production in April was 1.24m b/d, while average daily exports in April were 0.86m b/d.

Nominal aid likely to stay level after World Bank meeting

BY RICHARD COWPER

WESTERN AID donors are expected to express their dismay at two controversial Indonesian government decrees when they meet in The Hague today under the auspices of the World Bank to make their annual aid pledge to Indonesia.

But the meeting will be something of a milestone for the Indonesia Government. For the first time, the World Bank, in its annual report on the Indonesian economy, places Indonesia firmly in the ranks of its middle-income category.

According to the Bank, two years of economic growth have pushed up GNP per capita from U.S.\$370 in 1979 to U.S.\$521 in 1981.

But here the self-congratulation will stop. Oil exports are likely to decline by at least 15 per cent in 1982-83 and non-oil exports are virtually static. The Indonesian economy is facing hard times.

Balance of payment deficits are likely to be much larger than thought just six months ago and the Government may have serious problems in

achieving its target economic growth of 7 per cent. The delegates, from 12 industrialised nations and five international agencies, are therefore likely to accept the recommendation of the World Bank that the nominal level of overseas development assistance be maintained at last year's level of around US\$1.9bn.

They will, however, be keen to point out, at least in private meetings, that Indonesia's controversial new counter-purchase and shipping policies are both discriminatory and unworkable.

development programme, with serious consequences for the country's 156m population.

Government budgetary outlays play a crucial role in the country's overall economic growth and provide the main link between the external export-oriented sector and the largely subsistence domestic economy.

The world recession has already led to a sharp reversal in Indonesia's external financial position. In 1980-81 the country was awash in a sea of oil money following the last Opec oil boom, and it recorded a \$2.5bn surplus on the balance of payments current account. Last year, however, this was replaced by a \$2.5bn deficit—an overall deterioration of \$5bn.

In 1982-83 the current account balance is almost certain to decline even further, with some economists predicting a deficit of up to \$4.5bn. Though the overall balance of payments position looks less worrying, the prospect of a continuation of this year's expected \$1.5bn deficit does have serious implications for the level of future government spending, even if—as is likely—Jakarta increases its level of foreign commercial borrowing.

But, with 3m new mouths and more than 2m new jobs to find every year, any sizeable cut in government spending could have a serious effect, not only on overall economic growth rates, but also on the already high level of poverty.

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Advertisement for Rogers Aviation for Business Aircraft. It features the text: 'ROGERS AVIATION for BUSINESS AIRCRAFT "MORE TIME IN YOUR DAY" SALES MAINTENANCE MODIFICATIONS. TEL: ENGLAND 0254 62444 TEL: CEX 52772 ROJET'. It includes a small image of a business jet.

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Cuban military aid likely to be refused in the short term

By Jimmy Burns in Buenos Aires

ARGENTINA IS unlikely to take up immediately what it claims is an offer of military assistance from Cuba, but has not ruled out changing its mind if the conflict with Britain worsens.

Sr Carlos Rafael Rodríguez, the Cuban Vice-President, said in Madrid over the weekend that his country was prepared to become "fully involved" in the Falklands crisis and would offer Argentina any assistance it wished. He was speaking on his way to a Comecon meeting in Budapest.

However, Buenos Aires government officials returning from the meeting of the non-aligned movement in Havana have stressed the diplomatic rather than the military aspect of Argentine-Cuban relations. Speculation that Argentina might be considering Cuban military assistance was fuelled by the presence in Havana last week of General Hector Iglesias, a senior adviser to President Leopoldo Galtieri. But rapprochement with Havana, as stated publicly by Sr Nicomora Costa Mendez, Argentina's Foreign Minister, is aimed principally at broadening the support of non-aligned countries

for the Argentine cause at the United Nations, officials indicate.

The public emphasis of Cuban solidarity also appears to be part of Argentina's general diplomatic manoeuvring aimed at putting pressure on Washington to adopt a more neutral line. It is aimed particularly at strengthening the arguments of the "Latin Americanists" within the Reagan Administration who fear an escalation of the Falklands conflict, the eradication of the U.S. presence in Latin America, and growing Soviet bloc influence.

Argentine Foreign Ministry officials yesterday were privately expressing their delight over the debate about the U.S. veto at the UN last Friday, and the number of votes backing the joint Spanish-Panamanian resolution which calls for an immediate ceasefire.

Caution over the acceptance of direct assistance from Cuba, and from the Soviet Union for that matter, appears to reflect pressure from more conservative elements within the armed forces, for whom the thought of open military co-operation between Argentina and either Cuba or Moscow remains anathema.

Reagan and Pope talk on conflict

By Rupert Cornwell in Rome

PRESIDENT REAGAN yesterday examined with the Pope the prospects for an end to the Falklands war, hours before setting off on a two-day visit to Britain at which the south Atlantic crisis will be the dominating theme.

No details emerged from their 50 minutes of private discussions at the Vatican.

However, the meetings could be an important element in the efforts to find a solution to the Falklands dispute. While President Reagan is now in London, John Paul II on Thursday leaves for his hastily arranged mission to Buenos Aires, when he is likely to meet President Leopoldo Galtieri.

Yesterday's official statements in public gave little clue to the substance of the discussions. President Reagan spoke generally of the mutual concern of Washington and the Vatican over events in the south Atlantic.

The Pope again emphasised his overriding preoccupation with the peace of the world, threatened by acute tensions in the south Atlantic, by the war between Iran and Iraq, and now Israel's invasion of Lebanon.

Workers put in overtime

Overtime of ten-hour shifts is being worked by 100 employees of James Smith and Co. at their works in Drewry Lane, Derby, to produce waterproof uniforms needed urgently by the British task force fighting in freezing conditions.

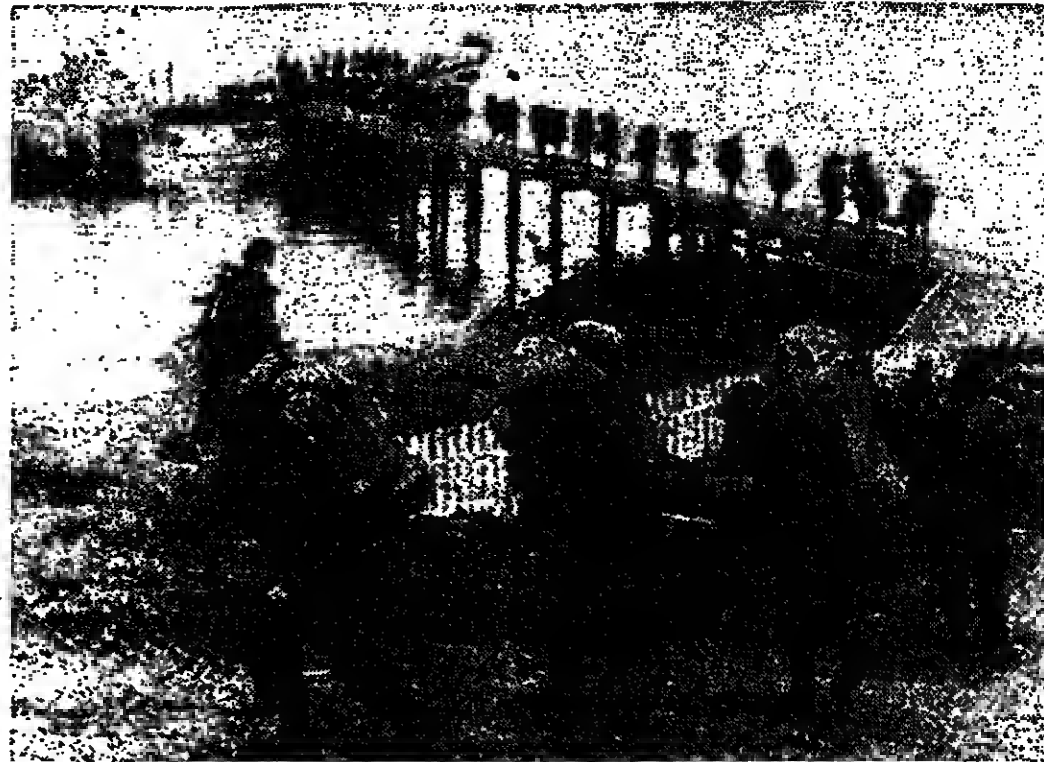
More than 2,000 items have already been despatched by the uniform manufacturers to the South Atlantic.

Vice Admiral Sir Lindsey Bryson, the Controller of the navy, has thanked Rolls Royce workers at Ansey, near Coventry, for their service to the Royal Navy in the crisis. He praised their increasing efforts for Olympus and Tyne engine production, and their very prompt response to the many demands for spares.

There was also a tribute from the Royal Navy and the RAF headquarters in West Germany who said the Pegasus-powered Harriers had out-fought and out-maneuvred the best of Argentina's supersonic and subsonic fighters.

Argentine armed forces jockey for position

Jimmy Burns, in Buenos Aires, reports on improving prospects for political changes



Troops of the 5th Infantry Brigade going ashore near San Carlos. They transferred to landing craft from the liner QE2

AS ARGENTINA braces itself for a bloody battle at Port Stanley and for a possible escalated conflict leading eventually to a bitterly negotiated settlement with Britain, the military junta is under increasing pressure from politicians to cede at least part of its monopoly of political power. What will happen "after the war" has virtually replaced "the war" as the focus of political debate.

The pressures were already building up before the military invasion of the Falklands on April 2. They were temporarily submerged beneath the nationalist euphoria that followed immediately afterwards.

But more recently the junta has been forced by events to modify many of its policies, particularly in foreign policy and economic fields, bringing it into line with what has been demanded in the past by the bulk of the opposition parties. What a few weeks ago was anathema to the military regime has now become acceptable, publicly at least, as was epitomised in the photograph of Sr Nicomora Costa Mendez, the Foreign Minister, warmly hugging Fidel Castro.

Officially, Argentina has achieved a new national unity as a result of its struggle against Britain. But beneath the surface, the Falklands crisis has opened up a Pandora's box of vested interests, and there are wide differences about what the scope and depth of further change should be.

Sr Deolindo Bittel, the president of the ultra-nationalist Peronist Party, has drawn up an ambitious proposal for greater civilian participation in government.

The plan involves the election of a civilian Prime Minister by an ad hoc grouping of generals and politicians. The junta would be allowed to continue as a collegiate executive branch, but the new Prime Minister would be entrusted with forming a more representative Cabinet to lead Argentina through a transition phase and full elections in two to three years' time. Implicit in the plan is the replacement of Gen Leopoldo Galtieri by a more clearly defined populist figure.

This acceptance by the Peronist leadership of what amounts to a new civilian-military alliance is traditionally rooted in the party philosophy—the party's founder, Juan

Peron, was first and foremost a general who courted civilian support.

But the plan presupposes the existence of a Peron figure at a time when the current batch of aspiring populist military figures lack either sufficient military support or the assured backing of influential civilian sectors.

Flirtation

The more middle-of-the-road Radicals, the other main political grouping in Argentina, have never shared the same flirtation with the military. Sectors within the party are pressing for a less ambiguous political liberalisation involving the replacement of a junta by a civilian president. Sr Arturo Illia, Radical president of Argentina between 1963-66, is being brandished as a possible transition leader.

Draft political plans have been discussed at several private meetings between military officers and politicians in recent weeks. At the same time, the army, which has for years jealously guarded its position within the armed forces as the main forger of political changes, has formed a think tank of

general entrusted with formulating an amended political programme for the post war period.

Reports of major splits within the junta are exaggerated. Had its members really been at each other's throats from the early days of the Falklands crisis, it is doubtful whether the armed forces could have sustained a relatively successful defence of the islands, or that domestic politics could have survived without a palace coup or something similar.

But beneath the solid military exterior, the collegiate rule of the junta does appear to be the strain of a war which gets more messy by the day.

The course of the crisis has upset a delicate power balance within the military structure. This has traditionally rested on an all-powerful army, from which successive presidents have been drawn, a less powerful but nevertheless intellectually influential navy, and a politically less significant air force.

This balance had remained unaltered for most of this century—until April 2, when the armed forces became involved in their first international war. Previously, the role of the military was defined within the

parameters of domestic politics. As the Falklands war has developed, the branches of the armed forces have been jockeying for new positions.

The Argentine Air Force, thanks to the exploits of its pilots, has found a prominent place in public opinion and, probably for the first time in history, has begun to make its voice heard politically.

Participation

The most important political statement to have come out from within the junta recently has been issued by Brig-Gen Basilio Lami-Duque, the air force chief. He said that once the war was over the military would have to consider seriously a change of economic policy as well as a greater participation in decision-making by civilians.

Indicative of the air force's newly-won prestige is the monument raised to it two weeks ago—the first dedicated to any branch of the armed forces since the outbreak of the war. The picturesque and popular Plaza Britannia, site of the Impulsion Big Ben clock tower in downtown Buenos Aires, has been renamed Plaza

de la Fuerza Aerea (Air Force Square).

The navy, however, is unlikely to give up its second place in the military ranking without putting up some resistance. Navy officers will argue that it was their infantry which first set foot on the Falklands, their conscripts who were heroically sacrificed in the General Belgrano and their aircraft which, with Exocet missiles, sunk HMS Sheffield.

More equivocal has been the role of the army. The changes of policy provoked by the Falklands crisis have stirred old rivalries and confused priorities.

The army hierarchy which pulled off the 1976 coup was essentially made up of "liberal" officers—pro-Western in foreign policy and military alliances, virulently anti-Marxist in its domestic politics and defenders of the free market in the economic front.

Events of the past few weeks have strengthened the hands of those "nationalist" officers who favour the opposite. Many see the attraction of Sr Bittel's civilian-military alliance, but a number are doggedly committed to the "process" initiated in 1976 and insist that it is the military which should keep firmly in control, at least until March 1984, the date when President Galtieri's current term expires.

Gen Galtieri himself remains a political enigma. It is hard to believe that, having so warmly courted U.S. military officers just before he assumed the Presidency last December, he is now the junta member most openly entertaining the idea of Soviet military assistance.

Much political uncertainty also surrounds the attitudes of military officers most directly involved in the Falklands fighting. Those who have been experiencing harsh conditions in the front lines and who have been projected by the government propaganda machine to heroic heights may well be tempted by the prospect of political power—or at the very least of having their demands listened to—once they return to the mainland.

Gen Mario Benjamin Menendez, the military governor of Stanley, is already seen by some as the new Gen San Martín—the hero of Argentina's 19th century war of independence.

Cunard 'staggered' over return of troopship QE2

FINANCIAL TIMES REPORTER

THE Cunard Steamship Company voiced surprise and scarcely restrained delight yesterday at the news that their flagship, 67,000 tonnes QE2, is returning to Britain.

The liner, whose main job was to disembark 3,000 troops of the 5th Infantry Brigade on the Falklands, has not seen any fighting. The landings were thought to have been unopposed.

Mr Bernard Crisp, Cunard's UK Director, said: "We were very proud to be called upon to help, but we are relieved and grateful she's now coming home."

When he had been told the ship would be back in Southampton on Friday, the news had staggered him, he said.

The four weeks that the liner has been out of normal action

had cost its owners an "incredible" amount of money. But he did not think customers had been permanently lost to other lines.

"Our prime aim now is to get the ship back into impeccable condition," he said. The reconversion is almost certain to be done at Cunard's traditional UK ship repair home, Vesper Shiprepairers of Southampton, which carried out the original conversion of the liner into a troopship.

The work is expected to take at least a month. Cunard is understood to have taken some 3,000 photographs of the ship before her departure for the Falklands in order to back up possible claim to the Government for consequential loss.

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AMERICAN NEWS

Campaign for ERA enters final phase

By Our Washington Correspondent

THE CAMPAIGN for a constitutional amendment to guarantee equal rights in all fields of law for women entered its final, desperate phase over the weekend as the June 30 deadline for ratification of an Equal Rights Amendment drew near.

Supporters of ERA need three more states to ratify the amendment by that date and Sunday saw massive demonstrations in Springfield, the state capital of Illinois, the only industrial state not to have voted for ERA so far. In addition to the demonstrations, seven women have gone on hunger strike in Illinois, vowing not to eat until the state legislature ratifies the amendment.

This tactic has alienated some legislators who had previously supported the amendment but fear that a precedent might be set for other special interest groups.

Other states in which ERA supporters are mounting last ditch campaigns for ratification are Florida, North Carolina and Georgia, where ex-president Jimmy Carter, Gerald Ford, Richard Nixon and their wives had all campaigned for the amendment.

UNDP suffers heavy loss

GENEVA — The rising dollar cost the United Nations Development Programme \$75m last year and the loss could be even greater this year, Mr Bradford Morse, UNDP administrator Bradford Morse said yesterday.

California opens election season

BY ANATOLE KALETSKY IN WASHINGTON

THE U.S. election season swings into action today as the polls open in California, the largest state in the union, for the primary election. Voters will choose the Democrats and Republican candidates who will stand for senator, governor and a host of lesser offices in the final election in November.

The candidates for senator present a bewildering variety of political options and personalities with exceptional "name recognition factors," including Governor Jerry Brown, writer Gore Vidal, Mr Barry Goldwater, Jr., and even President Reagan's daughter, Mrs. President.

Opinion polls indicate, however, that voters will select professional politicians from both parties and in the process deliver something of a rebuff

to the conservative movement in this key state.

Mr Goldwater, son of the right-wing senator from Arizona who contested the presidency in 1964 against Lyndon Johnson, had been considered an easy winner in the Republican race until a few months ago.

Since then he has faced a strong challenge from another extremely well financed candidate even further to the right, Mr Robert Dornan, and his decisive lead began to disintegrate amid charges that he lacked intelligence and independence from his father's thinking. He was also accused of being soft on moral issues such as homosexuality and abortion.

But as the election drew nearer, Mr Dornan, too,

appears to have lost ground and the clear front runners now are two moderate Republicans. Mayor Pete Wilson of San Diego and representative Paul McCloskey.

A victory for either of them in the Senate primary will be a clear setback for the "moral majority" and something of a setback for resurgent conservatism in the state that launched Ronald Reagan in politics.

In the Democrats' senate race, Governor Brown is the clear leader. Despite his reputation for somewhat bizarre political ideas—he once proposed that California should have its own independent space programme, for example—and his controversial personal life, including a much-publicised relationship with singer Linda Ronstadt, Mr

Brown sees a senate seat as a launching pad for the U.S. presidency.

If he succeeds in winning the Democratic nomination, he stands a good chance of getting to the Senate and could become a serious presidential contender in 1988 or later, after establishing himself as a national politician.

In addition to voting for political candidates, the electors will be deciding today on a number of controversial referendum issues, including the construction of a multi-billion dollar "peripheral canal" to carry water supplies from northern California to Los Angeles and San Diego and a proposal by Mr Howard Jarvis, the anti-tax campaigner, to limit the state's ability to raise taxes more rapidly than inflation.

Costa Rica to strengthen controls over immigrants

THE COSTA RICAN Government has announced it will strengthen controls over the estimated 220,000 foreigners living inside the country, AP reports from San Jose.

Public Security Minister Angel Edmundo Solano has said an estimated 60,000 aliens who have entered the Central American country illegally will be investigated by immigration officials.

They will be required to apply for the necessary documents and if any refuse they will be deported.

Anyone classified as "undesirable" will also be deported, Edmundo Solano said. But he did not say what criteria would be used to make that determination.

He indicated that the 5,000 Cubans who entered Costa Rica with the hope of later gaining entry to some other country, in most cases the U.S.,

would receive special consideration.

The army in El Salvador pledged to defend the U.S.-backed "land to the tiller" agrarian reform programme in a land-title ceremony at the weekend. However, evictions of the programme's tenant farmer beneficiaries continued, AP writes from Santa Tecla.

After a speech by army Chief of Staff Colonel Rafael Flores Lima, 500 peasants were given provisional titles to the small plots of land they had claimed from their former landlords under the programme.

But the Popular Democratic Union, a coalition of peasant organisations, said many landlords, emboldened by the right-wing election victory, have started to evict peasants from land claimed under the programme. Nearly 10,000 have been evicted, according to the union.

U.S. steel companies seek talks on labour contract

BY RICHARD LAMBERT IN NEW YORK

U.S. STEEL producers in an unprecedented move, have asked the United Steelworkers' Union for early talks on the basic labour contract which covers some 250,000 workers.

The request has prompted speculation that the steel companies will seek to renegotiate terms of the present three-year contract, which expires in August 1983.

In response, the union has called a meeting on June 18 of its executive board and some 600 local union presidents who make up the basic steel industry bargaining conference.

Under normal conditions, preliminary talks on a new contract would have started around the end of the year, with hard bargaining getting under way next spring.

The industry's eight company bargain group, however,

evidently believes that the current crisis in the U.S. steel industry calls for the more urgent measures.

The steel companies recently made a formal presentation to union leaders, giving detailed comparisons between their costs in the U.S. industry and its international competitors of the U.S. steel.

Employment of hourly paid workers in the industry has fallen to its lowest point for at least 50 years. Total compensation for an hourly paid worker, including pensions and other benefits, now amounts to a little under \$22 an hour.

As well as the workers directly covered by the basic contract, any renegotiation would also affect another 50,000 or so workers whose employment terms follow the main industry settlement.

Wall St markets jittery after Drysdale default

BY DAVID LASCELLES IN NEW YORK

WHEN Marine Midland Bank, the large New York bank owned by the Hongkong and Shanghai Bank, announced last Friday that it had been forced temporarily to suspend dealings with Comark, a small securities trading outfit in California, Wall Street reacted with predictable shock.

With memories of the Drysdale affair still fresh, no one wants to hear of any more dealers in difficulty. As it turned out, the Comark problem was quite different from Drysdale (it centred on the validity of collateral Comark put up for a loan) and it was all sorted out in 24 hours. But it showed how jittery the markets have become.

The post-mortem into last month's Drysdale default is still under way, but it has already prompted Wall Street to take a hard look at its trading practices — and trading partners. At a different level, people also view the affair as another sign of the damage that high interest rates are doing to the U.S. financial fabric.

"None of this would have happened five years ago," said a "seasoned" trader. "Some people find these interest rates irresistible."

Although Drysdale's finances have still not been completely "unraveled" (some of its chaotic records were apparently kept in shoe boxes), it now seems clear that it came to grief trying to exploit a couple of unusual quirks in Wall Street trading practices. These enabled it to divert other people's money — quite legitimately — into its own account and then speculate with it.

Drysdale was borrowing bonds from financial institutions for a small fee and then selling them "short" in the market hoping to buy them back later at a profit.

But, regardless of how successful the short sales were, Drysdale could guarantee to generate some cash for itself by picking up the accrued interest on the borrowed bonds that it sold. It did not have to put up collateral against this interest (which belonged to the securities' owners) and did not have to account for it until the Treasury coupon date, which could be several weeks away. So it had effectively generated "free" working capital.

Unfortunately, Drysdale gambled its gains away, possibly as much as \$300m (£186m) worth, and was unable to pay the money back when the time came. The lenders stood to lose because Drysdale had not put up collateral against the interest.

As it happened, the three banks, Chase Manhattan, Manufacturers Hanover and U.S. Trust, who had helped Drysdale assemble the borrowed securities, agreed to foot the bill, but they did it grudgingly and may still sue to recover the money. Chase which paid the biggest share, expects to lose as much as \$135m after tax.

It may seem astonishing that in a tough market like Wall Street, such a loophole should exist. But modern-day trading conventions evolved in the days when interest rates were much



lower and accrued interest was so small that nobody bothered about it when lending securities out. Today, however, treasury bonds carry coupons of 14 per cent, which means that a six-month coupon on a \$1,000 bond is worth \$70.

Drysdale had "shorted" 4m such bonds. According to Mr Anthony Solomon, the president of the New York Federal

Reserve, the Fed is also concerned about blind brokering, which he believed sharpened the crisis. Without taking sides in the Chase dispute, officials say that participants in the market must know for certain who it is they are dealing with.

Mr Solomon raised questions about the quality of controls at Chase in his testimony, and Wall Street is still buzzing with speculation over how Chase could have allowed itself to become so exposed to Drysdale. One theory is that the securities job—a comparatively tedious one involving a lot of paperwork—was assigned to too junior a person who had no idea what was going on.

Chase has still to tell the full story, and it may withhold it pending any legal action it decides to take.

Within days of the affair, Wall Street government securities traders had got together to see what should be done. They proposed that, in future, borrowers of securities be required to put up collateral not just for the value of the bond but for the accrued interest as well. Some traders object to this idea, however, because it would add enormously to their paperwork.

Another issue which has to be resolved is the exact role that the banks play in securities lending. Part of the crisis stemmed from Chase's initial refusal to accept liability for Drysdale's debts because it was acting as agent, not principal, in the transaction.

Wall Street bond dealers are adamant, however, that while there may be no hard and fast rule, there is a convention that banks act as principals in these so-called "blind brokering" deals when, as in the Drysdale case, Chase did not say to whom it was lending the securities.

This issue, which proved so costly to Chase, may yet be fought out in the courts. Meanwhile, it has cast a pall of mistrust over Wall Street's normally clubby bond-dealing community.

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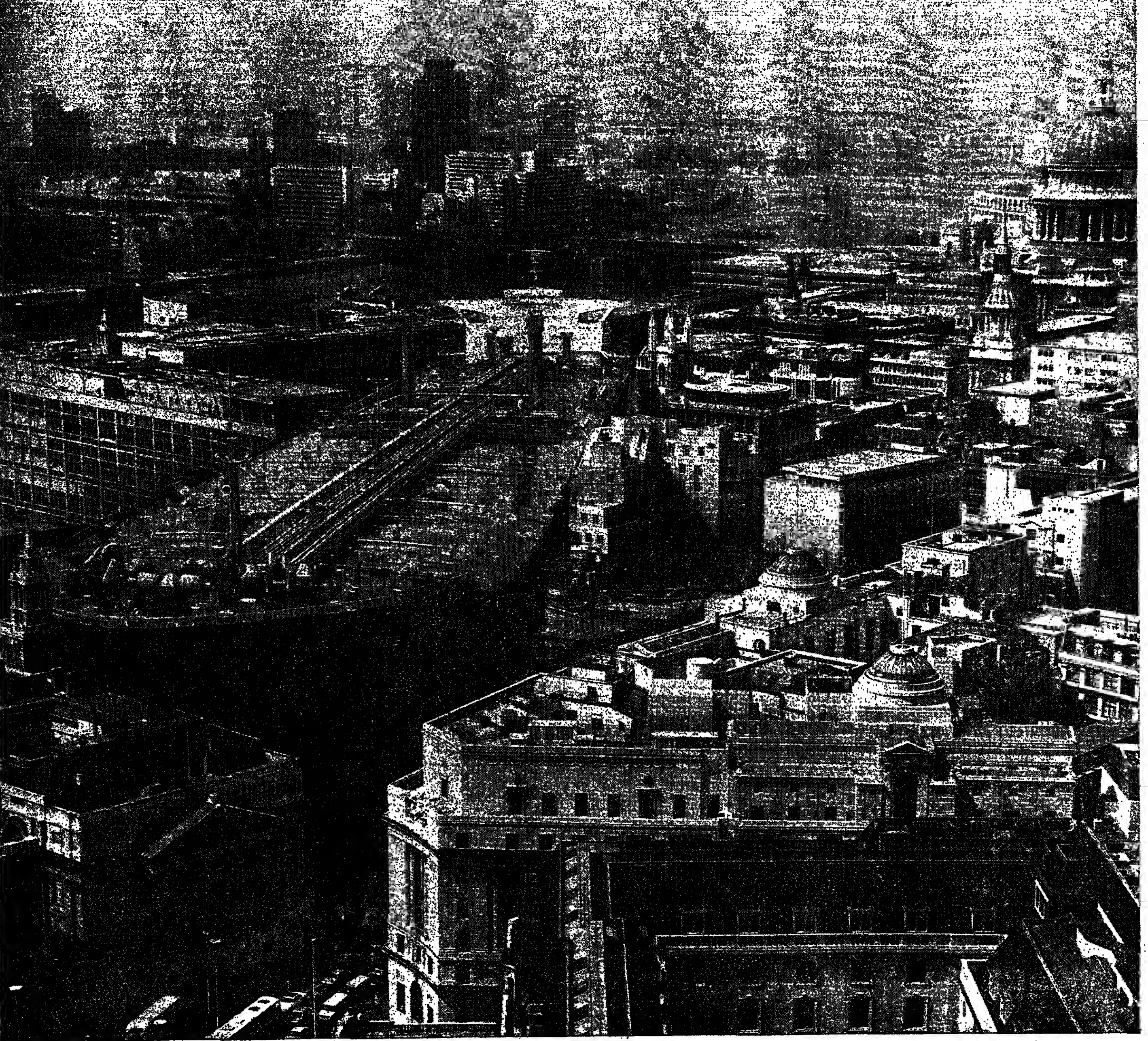
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WORLD TRADE NEWS

China approves foreign backed joint ventures

BY TONY WALKER IN PEKING

MORE THAN 40 joint ventures utilising foreign investment totalling some \$189m (£103m) have been approved by the Chinese Government, an investment symposium was told yesterday.

Mr Wei Yuming, vice-minister of Foreign Economic Relations and Trade, addressing the opening session of an investment promotion meeting in Canton sponsored by the UN Industrial Development Organisation and the Chinese Government, said considerable progress had been made in attracting foreign investment.

The investment promotion meeting is aimed at encouraging foreign participation in a range of ventures most of which involve technical upgrading of existing enterprises.

Mr Wei listed areas in which China would like to see a greater degree of foreign business participation as energy, textile and light industries, food processing, pharmaceuticals, electronics, building materials, telecommunications, animal raising and breeding and tourism.

Madam Chen Mubua, China's Minister for Foreign Economic Relations and Trade, assured visiting businessmen that China was committed to a long-term open-door policy.

"We hold that with the present high level of technology, no country in the world possesses the resources and funds needed for the development of its economy... every country must make trade-offs for its needs," she said.

Madam Chen described the Unido meeting as a "useful attempt" at promoting international economic co-operation.

She sought to reassure visiting businessmen that the present anti-corruption campaign would not be allowed to interfere with China's open-door policy.

Some foreign businessmen are complaining that Chinese officials have been "scared off" by the anti-corruption campaign and are proving reluctant to get involved in business negotiations because of fears that the finger of suspicion might be pointed at them.

Meanwhile, European trade officials in Peking are preparing for a visit by M Etienne Davignon, vice-president of the European Commission. M Davignon is expected to raise with Chinese officials European concern about the Community's reduced share of the China market in the past several years.

In 1978 the Community's share was 17 per cent, rising to 18 per cent in 1979. Last year it fell to 11 per cent. Projections for this year show a likely further slippage in the EEC's share of the China market.

EEC exports to China last year totalled about £2bn. Chinese exports to the Community reached £2.3bn, according to unofficial estimates.

The official contrasted the Community's performance with that of Japan, which last year took a 27 per cent share of the China market, and the U.S., which accounted for 18 per cent in 1981, up 7 percentage points from 1978.

The main reason for the declining Community share of the China business is that the Chinese policy of readjustment has reduced demand for European steel products and machinery.

Japan to ease car import entry

By Paul Cheeswright in Tokyo

The Japanese Government will shortly announce new measures designed to ease the problems of foreign car importers. But they are unlikely to benefit Leyland Japan, the BL-Mitsui joint venture company which handles Jaguar, MG and Rover sales.

The measures, which will simplify inspection and documentation procedures for companies handling small volumes, were expected on June 1, importers said yesterday.

They are part of the Japanese Government's plan to liberalise imports, in the face of pressure from Western trading partners, and originate in the first package of decisions to improve market access which came out in January.

But importers expect the changes to lack substance because of the small number of car imports which will qualify for the new procedures.

Cars imported into Japan — and other markets — need either designated type approval or non-designated type approval.

Under the first, quality checks to ensure that the car meets the standards of the importing country are carried out in the plant of origin but, under the second, each car is individually inspected on arrival. The first system is usually used when sales are of high volume and the second when sales are of low volume.

The new Japanese system is expected to permit entry of cars without the arrival inspection procedure and with a reduced amount of documentation when model sales are up to just 100 a year.

This is seen as interpreting the idea of low volume car imports in the narrowest way.

Truck market 'faces testing decade'

BY NICK GARNETT, NORTHERN CORRESPONDENT

THE WORLD market for trucks of six tonnes and above would not pick up to the levels of the mid-1970s before the end of the decade, one of the industry's leading component suppliers said yesterday.

Mr Bob Gillison, president of the truck components division of the Eaton Corporation, which is a supplier to most of the world's truck builders, said the depressed situation in the large U.S. market was a particular long-term trouble spot.

But truck building is likely to rise in the U.S. during the second half of this year because of shrinking stocks. This is also likely to happen in the UK.

Mr Gillison was speaking at the formal opening of a new Manchester manufacturing plant for the transmission division of Eaton Limited, the UK holding company of the U.S. corporation.

Eaton, whose output includes gearboxes, axles and brakes, has a worldwide transmission capacity of 300,000 units a year. But it is currently utilising only a third of its installed capacity in its U.S. plants and about 70 per cent at its European sites.

Nevertheless, Mr Gillison said the company was bullish towards the market partly because new trucks were coming on stream and were using Eaton components.

The company had originally forecast a 5 per cent fall in

truck production this year compared to last year. But that has been revised to 10 per cent.

It believes the market in Italy will probably be slacker in the second half of this year compared to the first half and this would probably also be the case for France.

Mr Gillison predicted that West Germany's domestic truck market would begin climbing out of recession next year or the year after, but that the country's outstanding export performance will soon begin to diminish very significantly.

The Japanese were generally beating German manufacturers in export markets other than those in which companies like Mercedes Benz had manufacturing plants.

"The Japanese are not frightened of the Germans but the Germans are paranoid about the Japanese," he said.

One issue that component manufacturers were watching, said Mr Gillison, was whether builders like Mercedes Benz would be able to maintain their policy of manufacturing as many components as possible in house, including transmissions.

The number of truck makers would undoubtedly shrink, he said. It was still unclear though who "the losers" would be, and whether they would be taken over by bigger manufacturers ready to spread their research base or would simply be driven out of business.

Marconi wins \$23m export order

By Lynton Melia

MARCONI AVIONICS, part of the GEC group, has won a further order, worth \$23m (£12.6m) from General Dynamics for the Marconi head-up display system for the F-16 fighter aircraft. The computer-controlled display system provides pilots with data on navigation and information for aiming weapons.

The contract was announced yesterday as Mr Patrick Jenkin, the Industry Secretary, handed over the F-16 aircraft at a ceremony in Rochester, Kent, the headquarters of Marconi Avionics.

The order brings to \$500m the total value of export contracts for Marconi Avionics equipment won in the past decade.

The avionics equipment includes nearly 5,000 head-up display systems for 40 different types of aircraft—more systems than the total combined production of the rest of the world, Marconi said yesterday.

The head-up display system for the General Dynamics F-16 aircraft was ordered into production in 1978 and is now in service with seven operators, including the United States Air Force.

Marconi Avionics is responsible for the design, production and supply of the completed head-up display systems for the F-16.

Sub-contractors for the system include Oldelft of Holland and Kongsberg Vapenfabrikk of Norway.

Marconi Avionics has increased the proportion of its total sales going for export from 41 per cent to 54 per cent over the past year. But Britain as a whole has a trade deficit in electronics equipment. This deficit was £300m in 1980 despite total UK output of electronics of £7.7m, according to the National Economics Development Council.

Dual edge of Indonesia's shipping decree

BY RICHARD COWPER IN JAKARTA

THE INDONESIAN Government's recent decision that all imports and exports of Government-owned goods are to be carried by domestic shipping lines could result in a sizeable loss of earnings by foreign shipping companies. But it is also likely to push up sharply the cost of Indonesian imports and make Indonesia's exports less competitive on the world market.

Economists are arguing that the controversial new shipping decree, if fully implemented, may eventually deprive foreign shippers of around \$800m a year, at current prices, in lost revenues. However, if Indonesia were to try and ship these goods itself freight costs could be as much as 30 per cent higher because of Indonesia's lack of an integrated world-wide shipping network and the relative inefficiency and lack of experience of Indonesian shippers.

Not surprisingly, however, the 23 foreign shipping companies based in Jakarta have been less concerned with the

likely effect on a hard-pressed Indonesian economy than they have with the impact on their profit margins.

The decree, which came into effect on April 12, has brought forth a storm of protests from both foreign shippers and their governments. It has already prompted the U.S. Government—itsself widely criticised for protection of U.S. shipping interests—to send a pointed, *aide memoire* to the Indonesian Government calling for the suspension of the decree pending consultations.

In the absence of such discussions the U.S. Government says it would have no choice but to take retaliatory measures, which could involve limiting the number of Indonesian vessels calling at U.S. ports. The EEC—slower to react—is now contemplating a similar protest.

Indonesia regards such protests as unjustified. Officials point to the Unctad guidelines on "fair" cargo sharing, arguing that Indonesia is well within its rights to attempt to boost

the domestic share of foreign trade to 40 per cent from what they believe is currently around 25 per cent. They are particularly concerned at being able to increase their 10 per cent share of two-way trade with the U.S. which is Indonesia's second largest trading partner after Japan.

Few would quarrel with Indonesia's desire to improve its market share. But almost all agree that the scheme, as envisaged, is unworkable, legally questionable, and from Indonesia's point of view, uneconomic.

The decree stipulates that "all export and import commodities owned by the Government of Indonesia will be carried by vessels operated by Indonesian companies." If such ships are not available Indonesian national carriers may arrange for foreign charters.

The decree, as it stands, allows no waivers for goods financed by foreign aid or loans. According to some foreign governments this is unacceptable international practice.

Both the U.S. and France, for example, stipulate that at least a proportion of goods financed by official export credits should be carried by their respective national carriers.

Foreign shipping executives and Indonesian Department of Communications officials say that around 35 to 40 per cent of total two-way Indonesian trade, estimated at around 112m tonnes in 1980, is Government-owned, and is liable to be affected by the decree. If this figure is correct then around 42m tonnes is Government-owned, more than 90 per cent of which is currently carried by foreign shippers. Indonesian shipping lines would, therefore, be required to carry an additional 21m tonnes or so each year.

At least 30 or so Indonesian shipping companies operating international routes are currently making heavy losses, and there is little doubt that if the decree was fully implemented, freight rates on Indonesian Government-owned goods would have to be significantly higher.

Hanyang signs \$192m deal with Saudis

By Ann Charters in Seoul

HANYANG CORPORATION just signed a \$192m contract with the Saudi Royal Commission of Jubail and Yanbu to build a complete residential complex near Yanbu.

The company will build 1,180 apartments and town houses, together with shops and underground utilities.

With this project, Hanyang Corporation has construction contracts valued at \$1.8bn in Saudi Arabia alone.

The company's total contracts in the Middle East are \$2.4bn—with projects in Kuwait, Iraq, Libya and Nigeria, according to Mr Yu Kun Sang, manager of Hanyang's overseas division.

Agencies add from Jeddah: Dong Ah has won a contract worth \$184.9m (638m riyals) for a water and sewage network in Taif, Saudi Arabia. The contract, awarded by the Saudi Western Region Water and Sewage Authority, involves 884 km of potable water, sewage and storm drainage pipes to be completed in three years.

Government to review industry standards policy

By David Dodwell

LORD COCKFIELD, Britain's trade secretary, yesterday announced plans for a major review of industrial standards policies in Britain. The aim is to enhance the quality, reliability and export competitiveness of British products.

The review may lead to the Government authorising a "national mark" for all goods meeting required standards. It may also lead to a national register of firms whose management systems have been assessed and approved by large-scale government purchasers, and by bodies like the British Standards Institution (BSI), the national standards-making body.

The BSI has been asked to review all national standards. The Government is also about to publish a consultative document on standards policy. Copies should be available before the end of July.

Apart from encouraging the wider use of strong standards, which Lord Cockfield described as "a pre-requisite of successful competition in world

markets," the Government will be asking nationalised industries, public corporations, public regulatory bodies and purchasing authorities to relate their needs to standards.

This move will put considerable pressure on private industry to enforce new and stronger standards as and when they are introduced.

The policy outlined by Lord Cockfield is strongly influenced by West German experience, where a strong national standards system has been in operation for many years.

This policy is widely believed to have played an important part in ensuring Germany's excellent reputation as an exporter, and has added its export performance in recent years.

Government officials do not expect to be able to adopt the German system wholesale, "but we can move a good way towards it without changing existing laws, and by using Government influence where possible."

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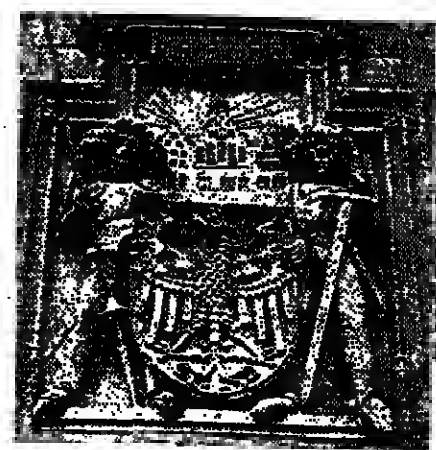
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Net imports of energy forecast by 1990s

By Roy Cooper, Energy Editor

BRITAIN IS likely to become a substantial net importer of energy in the 1990s, according to a study published today.

Although the UK is producing a considerable surplus of crude oil and coal, in a few years it will begin to rely on net imports again, says London-based consultants, DRI Europe.

The turn-around would arise mainly as a result of the depletion of the UK's coal and gas reserves. But the National Coal Board could also find itself competing against rising imports of steam-coal.

UK oil production, just more than 89m tonnes last year, should rise to a peak of 111m tonnes by 1988 and slide to 77m tonnes by the turn of the century.

Net annual oil exports should reach a peak of 30.5m tonnes in 1987. However, by the second half of the 1990s it would be necessary to import—on a net basis—almost 4m tonnes of oil a year.

Natural gas imports would be even greater. By the late 1990s net imports could be the equivalent of 18m tonnes of oil annually.

The report says the recent revival in the coal industry's prospects is likely to falter in the next few years as a result of depressed energy demand, particularly in electricity generation.

UK coal production is expected to rise from 127m tonnes last year to 134m tonnes in 1990. By the turn of the century output may reach 153m tonnes—far short of the NCB's target of 170m.

The likely comparative cost advantage of imported steam-coal over domestic production was expected to attract more than 11m tonnes a year of imports by the year 2000.

DRI forecasts that nuclear power output will expand in the next 20 years to provide 21.5 per cent of the country's electricity and 8.5 per cent of total energy supplies, against less than 4.5 per cent of total energy needs last year.

Growth in Western Europe's primary energy consumption is expected to be an annual 2.2 per cent until the turn of the century. Oil prices were forecast to fall in real terms, until 1985 and then begin rising again. In nominal terms, a barrel of oil could rise from this year's level of \$34.97 to \$77.56 in 1990 and \$202.15 by the year 2000.

DRI European Energy Forecasts Report, DRI, 30 Old Queen Street, St James's Park, London SW1E 9HP; £1,000 (\$1,800).

Incomes policy 'could cut dole queues by 1m'

THE Social Democratic Party's Economic Policy Group has proposed a permanent incomes policy in support of measures to reduce unemployment by 1m, which it says could be achieved within two years.

The proposals come in the form of the party's Green Papers, previewed in the Financial Times on April 22 and published yesterday.

The 34-page paper discusses a shift in macro-economic policy from the present Government's approach, special measures to contain unemployment, and different types of incomes policy.

The paper will now be discussed during the summer by SDP area parties and by groups outside the party before being revised and submitted for approval as official policy to the SDP's ruling Council for Social Democracy at its first meeting in Great Yarmouth in October.

That meeting will also consider a draft paper on industrial strategy and one other. The industrial strategy paper will be produced by the end of this month, with papers on industrial democracy and trade union reform in July and on taxation and social security in August.

The economic paper has been prepared by a committee chaired by Mr Roy Jenkins with Mr John Horam, the MP for Gateshead West, also playing a major part. The central theme of the paper is that the Government's approach has been unnecessarily

expansionary budgetary policy designed to increase capital investment and to keep down costs and prices including, for example, a cut in value added tax to 10 per cent, abolition of the national insurance surcharge, and moderation in

lives, to move towards full employment. The exchange rate should be set so as to maintain the competitiveness of UK producers against overseas rivals, ensuring that the current account is kept in balance over

the medium term. The reserves should be used to iron out any temporary pressures. An attempt should be made to secure general agreement in Europe on measures for economic expansion and the promotion of employment, and about the possibility of joining the European Monetary System, says the paper. The group believes sustained expansion will depend on establishing some form of incomes restraint. Expansion would be focused particularly on boosting employment.

The paper states that the general approach "makes it not impractical to aim at reducing unemployment to the level which it was when Mrs Thatcher came to power—5 per

cent—over the lifetime of a full parliament." This compares with just under 12 per cent for adults now.

Budgetary policy would be set to deliver output and employment targets only if the inflation constraint was not

endangered by excessive wage demands. The paper says pay restraint will involve a national forum in which pre-pay round discussions can take place on the basis of the best available forecasts for the economy; a structured approach to public sector pay, particularly in those services where the Government is the direct employer, and some means of restraint in the private sector, though excluding smaller companies.

The policy would have to be permanent and flexible, must be seen to be fair but cannot be entirely voluntary. The policy group lists three broad options—

● Re-establishing a central pay board which would administer a general guide-

line and consider exceptions—in effect, a revamped Prices and Incomes Board.

● Extending the use of arbitration, and introducing tax incentives for the commercial sector.

● A minimalist approach with a fully-worked out structure in the public sector combined with an agreed voluntary guideline in the private sector.

The paper states that the second option has some advantages in principle, but all three will need further consideration. A special conference is being held with trade unionists and business managers on this issue in mid-July.

Mr Jenkins described the arbitration inflation tax idea as having advantages in principle as the "most exciting and novel."

The paper stresses that pay restraint in the private sector should allow decision-making to continue to be decentralised and to work in sympathy with, rather than in opposition to, market forces.

Towards Full Employment: A Commonsense Approach to Economic Policy, SDP Green Paper Number 1, available for £1, including postage, from SDP, 4 Cowley Street, London, SW1P 3NB.

Peter Riddell reviews the SDP's Green Paper on the economy

destructive while the Labour Party has failed to face up to the problem of how to expand without accelerating inflation.

The underlying, though unstated assumption of the analysis is Keynesian, while taking into account the view that money cannot be ignored. Some of the views are not dissimilar to those of many Treasury and Bank of England officials.

The SDP advocates a concentration on a balance of separate real objectives for output, employment and prices and not just one objective, such as reducing inflation. It would not treat intermediate targets—such as public borrowing and the money supply—as of central importance.

The group wants to see an nationalised industry pricing. These measures might be adopted in two or three successive budgets, cutting unemployment by 400,000 over two years.

Special employment measures focused on the hardest hit groups—the long-term unemployed, the young, those aged over 55, and women—could reduce unemployment by 600,000 says the paper. Apart from these ready-reckoner figures, there are no detailed estimates of the impact of the proposed measures on the economy.

Monetary policy should aim at keeping interest rates as low as possible within the limits set by international conditions, says the group. Both fiscal and monetary policies should be used via exchange rate objec-

tives, to move towards full employment. The exchange rate should be set so as to maintain the competitiveness of UK producers against overseas rivals, ensuring that the current account is kept in balance over

the medium term. The reserves should be used to iron out any temporary pressures. An attempt should be made to secure general agreement in Europe on measures for economic expansion and the promotion of employment, and about the possibility of joining the European Monetary System, says the paper. The group believes sustained expansion will depend on establishing some form of incomes restraint. Expansion would be focused particularly on boosting employment.

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Jersey to decide on French power link

By Edward Owen

JERSEY'S PARLIAMENT will be asked on June 22 to give final approval to a plan to establish a submarine cable link with the French electricity grid.

The scheme, which is likely to cost more than £10m, was approved in principle a year ago.

It is aimed at reducing the island's dependence on electricity generated by oil-fired generators and at stabilising prices.

Merz and McLellan, the consulting engineer, was called in by the parliament after last year's approval in principle to give MPs information on which to make a final decision.

It concluded that a link-up with Electricité de France would be more economic than building a coal-fired power station.

A marine survey commissioned by the Jersey Electricity Company has confirmed the feasibility of laying a cable from a point near Portbail on the Normandy coast to the east coast of the island.

Electricité de France has undertaken to supply Jersey with 45 Mw for the first three years, after which the amount would be renegotiated on a three-yearly basis.

There has been strong opposition to the proposed cable link from environmentalists worried about nuclear developments on the nearby Cotentin Peninsula.

They claim that, in any case, a coal-fired plant would be a better long-term solution.

The plan has also been attacked by one local politician on the grounds that it would make Jersey dependent for much of its energy supply on a foreign country.

Duty-free sales help to lift airports authority profits to £38m

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

TRADING PROFITS earned by the British Airports Authority in the 1981-82 financial year rose by about £2m to over £38m on a Current Cost Accounting basis, according to preliminary unaudited figures.

The net profit is provisionally estimated to have risen by about £3m to £22.5m, after allowing about £1m for taxation, plus the cost of meeting the authority's head office from Central London to Gatwick Airport.

The full accounts are not expected until later in the summer, but sufficient information is available to show that the authority earned a return on net assets of about 5.6 per cent, or slightly below the 5.9 per cent of the previous year.

As in other years, a substantial proportion of the profit—about 80 per cent—was earned from the sale of duty-free goods and the provision of other concessions (such as car hire facilities) at the seven airports run by the authority Heathrow, Gatwick, Stansted, Edinburgh, Aberdeen, Glasgow and Prestwick.

The authority has steadily built up this side of its income over the years and now it is so substantial (amounting to over £100m income in 1980-81) that it significantly helps to keep down the costs of landing fees and charges to airport users.

The authority is, however, concerned about what it regards as a real threat to this lucrative source of income—the EEC is seeking to restrict sales of duty-free goods within EEC countries.

One argument in favour of such a move is that the benefit

of duty-free goods is gained only by air and sea travellers—and not by those moving overland.

But it is also being argued that many industries, especially those dealing in luxury items, could be severely affected by the move, while some airport authorities, including the British Airports Authority, would lose revenue.

The BAA is discussing the implications of the directive with the Government and the EEC and there is considerable opposition to the plans from

Continental airlines and airport owners.

So far, nobody has implemented the directive, but it is thought likely that the EEC will insist upon member countries doing so unless sufficient political pressure can be generated to kill the measure.

The BAA makes no secret of the fact that if the EEC moves are successful, its own income from duty-free sales would be severely hit, and that as a result landing fees and other charges would have to rise.

EIB loans for projects in Wales and Scotland

BY JAMES McDONALD

The European Investment Bank has lent \$3m towards water supply and sewerage works in Wales and \$4m towards the expansion and modernisation of small industrial and tourism ventures in Scotland's Assisted Areas.

The Welsh loan—which is also aimed at improving conditions for industrial and tourism development—has been granted for 10 years at 13.1 per cent to the National Water Council, which will pass on the funds to the Welsh Water Authority.

It brings to more than £35m the total lent since 1977 by the EIB towards water supply and sewerage projects in Wales. The cost of the works, to completion in 1985, is estimated at £38.5m.

The Scottish loan goes to the Scottish Development Agency and the Clydesdale Bank, which will lend the money to businessmen.

Mr Alex Fletcher, the Scottish Industry Minister, said the loan scheme would help create 400 jobs.

Kangol warns on seat-belt danger

BY OUR MOTOR INDUSTRY CORRESPONDENT

ABOUT 1.5m car seat-belts need repair or replacement, says Kangol Magnet, a Carlisle group which claims to supply most seat-belts in Britain.

The company is owned by the Mearns Group of California. It has set up a nationwide network of specialist seat-belt fitting and advisory centres to cope with the expected rush when the law requiring the wearing of front seat-belts becomes effective this year.

About 70 centres have been set up. Most are operated by IMI Marston Radiator Services.

Kangol hopes that up to 1,500 local garages will display the national seat-belt fitting centre symbol and refer customers to the specialist centres.

The proposed laws will make compulsory the wearing of seat-belts by drivers and front-seat passengers. The Bill awaits its Third Reading because of delays to the parliamentary calendar arising from the Falkland dispute.

The company's decision to launch the network follows research which showed that with more than 15m vehicles on the road and a current seat-belt

wear-rate of about 25 per cent, a total of 22.5m seat-belts may be currently "unused."

Kangol said there was, accordingly, a requirement for inspection and possible repair to, or replacement of, 1.5m "potentially dangerous" seat-belts in 750,000 cars.

This assessment was based on the assumption that 10 per cent of the remaining 16m belts had been "abused to the point where there was an actual fault" and that vehicles less than three years old were discounted.

Advertisement for Zanussi appliances. Features a large stylized 'Z' logo and the text: 'IN ECONOMY THERE'S A ZANUSSI'. Below the logo, it says 'As Europe's largest manufacturer of domestic appliances we're well aware that expensive can also mean expensive. Which is why we're extremely economy conscious in everything we produce, and the way in which we produce it. So we not only optimise the energy efficiency of our production methods but we also produce appliances that really mean less running costs. Washing machines that save on washing powder and electricity. Dishwashers that use less water and less electricity. Refrigeration products that keep energy consumption to a minimum. Even ovens that use heat better and so cost little to run. When it comes to economy, Z is for Zanussi.' At the bottom, it says 'Z is for ZANUSSI'.

Advertisement for Banco di Napoli - Sezione di Credito Industriale. Text includes: 'Banco di Napoli - Sezione di Credito Industriale', 'US \$ 27,391,000', 'Medium Term Loan', and a list of participating banks: 'Banco di Napoli International S.A.', 'Banque Internationale à Luxembourg S.A.', 'Gulf International Bank B.S.C.', 'PKBank International (Luxembourg) S.A.', 'Bijl International Finance (Luxembourg) S.A.', 'Simpatico-Lazio Bank S.A.', 'The Industrial Bank of Japan (Luxembourg) S.A.', 'Bijl International Finance (Geneva) S.A.', 'The Industrial Bank of Japan (Luxembourg) S.A.', 'Banco di Napoli International S.A.', 'Banque Internationale à Luxembourg S.A.', 'Gulf International Bank B.S.C.', 'PKBank International (Luxembourg) S.A.', 'Simpatico-Lazio Bank S.A.', 'Wito (Schweiz) Bank S.A.', 'Banco di Napoli International', 'Sole Agent'.

Crisis will not spur inflation—Biffen

BY MARGARET VAN HATTEM, POLITICAL STAFF

THE Government's determination to hold the next General Election as late as practicable and to fight it on its record in bringing down inflation, despite the Falklands crisis, was underlined yesterday by Mr John Biffen, Leader of the Commons.

The cost of the Falklands action might be high but it would be met through non-inflationary measures such as spending cuts and higher taxes. Mr Biffen told Brent Conservative Association.

Mr Biffen said the crisis was "wholly redeemed on the cheap." he said. "Let it be clearly stated that the costs being incurred in the South Atlantic have to be met from a variety of non-inflationary sources."

These may include the adjustments of other items of public spending, taxation, and borrowing limited to a scale and in a manner that does not give rise to inflationary pressures. Speculation that Mrs Thatcher may have been encouraged by the recent by-election victories in Beaconsfield and in Merton, Mitcham and Morden to go to

the country early were "wholly mistaken," he added. The next General Election might be as much as nearly two years away.

Mr Biffen's comments, echoing points made by other ministers over the past fortnight, reflect the Government's growing sensitivity to Labour accusations that it is exploiting the Falklands crisis for electoral gain.

Nevertheless, their confident assertions about economic indicators and prospects for economic growth over the next 18 months or so appear to mask a

growing concern about the longer-term impact of the Falklands crisis and the Government's chances of seeing out its full term.

Most ministers seem to assume a successful military outcome but some appear apprehensive about mastering the international support needed for the type of administration for the islands envisaged by the Prime Minister.

They are also sceptical about Mrs Thatcher's plans to boost the islands' economy.

In anticipating awkward questions likely to arise, they are anxious to divert attention back to economic issues where they consider the Opposition to be on weaker ground.

Counter to Labour in-fighting

By Elinor Goodman

MEMBERS of Labour's National Executive Committee yesterday reviewed the party's appalling performance in recent by-elections and agreed that the only way it could possibly win the next election was by ending in-fighting and concentrating on getting its policies over to the electorate.

Another meeting between the NEC and Trades Unions for a Labour Victory is to be held in July. Meanwhile, Mr Michael Foot, the party leader, is to tell the shadow cabinet that any time they get on television must be used to put over party policies rather than party disagreements.

The organisation committee considered the party's showing in the May local elections, together with the results of the last five by-elections—in all of which Labour has been pushed into third place. All speakers apparently blamed this slump in support on continued internal bickering—even though there was a determined effort in the run-up to the local elections to hush differences.

Mr Tony Benn, who most Labour MPs would probably say bore most responsibility for the new upsurge of in-fighting, said nothing. Neither was any mention made of the report into the activities of the Trotskyist Militant Tendency.

Since last week's by-election in Mitcham, some Labour MPs have been saying that the only way Labour can recover is if Mr Foot stepped down as leader. But yesterday's meeting attacked members suggesting that there were moves to persuade him to resign.

It was agreed that there should be a meeting between the organisation committee and the candidates and agents who took part in the past five by-elections. Rallies are to be held in the autumn to try to explain Labour's policies to the public.

Jenkins camp tries to dampen Owen fervour

BY ELINOR GOODMAN, POLITICAL CORRESPONDENT

THE INFIGHTING over the SDP leadership intensified yesterday with the first sally from the camp of Mr Roy Jenkins, the party's elder statesman.

Mr Tom Ellis, one of Mr Jenkins' closest supporters, hit back at those who had argued that Dr David Owen's performance during the Falkland Islands crisis had shown him to be better qualified to lead the party.

Mr Ellis, SDP Member of Parliament for Wrexham, appealed to party members not to elect the "wrong leader" as a result of a "collective emotional spasm." Just as it would be wrong for the Government to exploit the Falklands situation by calling an early election, so, he argued, "We in the SDP must not turn our

party leadership election into a blood one."

The SDP, he said, must forget the Falklands and "steadily ask ourselves which candidate is the one of world stature, which candidate has the proven track-record, which candidate is the radical one who has been most anxious to form the alliance and to be rid of the old-style party politicking, which candidate could most easily assume the leadership of the alliance, and . . . which candidate would command the most enthusiastic support of his parliamentary colleagues."

Mr Ellis also responded angrily to suggestions from Dr Owen's supporters that their candidate would turn the SDP into a more

genuinely-radical party than the innately-conservative Mr Jenkins. The real issue, Mr Ellis maintained, was "whether out of disillusion with the Labour Party, we merely replace it by another party of a slightly better image or whether we change the whole system of British adversarial politics."

Nominations for the SDP leadership close on Friday. Neither Mr Jenkins nor Dr Owen has formally declared himself a candidate. Yet behind the scenes, the manoeuvring has begun in earnest, and the signs are that the contest could become very bitter, opening up fundamental disagreements over the party's direction.

Over the last few days, Dr Owen's supporters have been doing all they can to dispel

the idea that Mr Jenkins goes into the contest as the firm favourite. They have pointed out that Dr Owen has improved his standing by his performance during the Falklands crisis.

Mr Jenkins' supporters claim to be fairly confident that he will win. But Mr Ellis' speech indicates how worried they are, and how irritated they have been by the tactics of Dr Owen's supporters. Both candidates have agreed to keep their public campaigning to a minimum so as not to do anything to encourage the idea of a divided party.

Mr Ellis' speech also points to the tactics of Mr Jenkins' supporters. They will present their candidate as the experienced politician with a deep commitment to changing the British political system.

Welsh parties set their sights on July contest

BY ROBIN REEVES

BEHIND THE scenes preparations for the first parliamentary by-election in Wales for more than 10 years were underway yesterday after the death of Mr Ifor Davies, Labour MP for Gower.

While there were some hints that Labour might delay moving the writ for the by-election until the autumn, the other political parties were taking no chances. They are getting ready for a contest in mid-July.

Mr Davies, who was 71, became MP for Gower in 1959, and served for a time as a Welsh Office junior minister. At the

last election he held the seat with a majority of 10,641, but Sunday morning announced his intention of standing down at the next.

A new prospective Labour candidate is therefore already selected to contest the seat. He is Mr Garath Wardell, 37, a lecturer in economic geography at Trinity College, Carmarthen. He also works as constituency agent for Dr Roger Thomas, the present Carmarthen MP.

In the battle for the Labour nomination in the Gower constituency Mr Wardell beat a man who was yesterday being tipped

as the likely candidate for the SDP-Liberal Alliance. He is Mr Gwynfor Jones, who was Labour MP for Carmarthen between 1970 and 1974 when the seat was retaken by Mr Gwynfor Evans, then Plaid Cymru's leader.

Mr Jones last night did not rule out standing for the SDP. "Nothing has been officially discussed, but if it is generally felt that my standing would help the advance of the party I would be happy to consider it," he said.

He has been closely involved in the party's development in Wales, having switched to the

SDP shortly after losing the Gower Labour nomination contest to Mr Jones, who was Labour's parliamentary private secretary during his period as an MP.

The Conservatives have still to select their candidate. Plaid Cymru is putting forward Mr Iwan Owen, 29, an office manager in his family's contracting business. He is on the party's left wing.

Voting in the 1979 general election: Labour 24,863 (53.42 per cent); Conservative 14,322 (30.55); Liberal 4,245 (9.05); Plaid Cymru 3,587 (7.16). Labour majority 10,641.

| Year | Exports | | Imports | | Terms of trade | Oil balance |
|---------------|---------|---------------------|---------|---------------------|----------------|-------------|
| | £m | seasonally adjusted | £m | seasonally adjusted | | |
| 1977 | 40,687 | 44,136 | 125.7 | 125.4 | 104.3 | -71 |
| 1980 | 47,396 | 46,211 | 119.1 | 119.1 | 103.7 | +273 |
| 1981 1st qtr. | 11,768 | 10,992 | 121.7 | 104.4 | 105.0 | +790 |
| 2nd qtr. | n.a. | 11,170 | n.a. | 114.7 | n.a. | n.a. |
| 3rd qtr. | n.a. | n.a. | n.a. | n.a. | n.a. | n.a. |
| 4th qtr. | 13,850 | 13,368 | 131.7 | 126.4 | 99.8 | +498 |
| 1982 1st qtr. | 13,275 | 12,125 | 122.4 | 122.2 | 101.0 | +111 |
| 1981 January | 4,013 | 3,317 | 124.0 | 102.6 | 106.3 | +230 |
| February | 3,807 | 3,473 | 118.9 | 107.8 | 105.1 | +349 |
| March | 3,948 | 3,302 | 122.3 | 102.9 | 103.7 | +301 |
| April | 4,100 | 3,400 | 122.7 | 104.7 | 103.3 | +210 |
| May | n.a. | 3,860 | n.a. | 120.5 | n.a. | n.a. |
| June | n.a. | 3,910 | n.a. | 118.7 | n.a. | n.a. |
| July | n.a. | 4,307 | n.a. | 126.9 | n.a. | n.a. |
| August | n.a. | n.a. | n.a. | n.a. | n.a. | n.a. |
| September | 4,473 | 4,415 | 122.9 | 125.1 | 99.6 | +291 |
| October | 4,646 | 4,250 | 135.5 | 122.2 | 97.4 | +205 |
| November | 4,563 | 4,772 | 129.7 | 136.3 | 100.1 | +419 |
| December | 4,641 | 4,326 | 130.0 | 120.6 | 101.2 | +168 |
| 1982 January | 4,258 | 4,410 | 118.9 | 123.4 | 101.6 | +270 |
| February | 4,433 | 4,279 | 124.8 | 126.6 | 101.2 | +214 |
| March | 4,584 | 4,362 | 132.6 | 125.2 | 101.2 | +270 |

Non-oil exports sluggish

BY MAX WILKINSON

THE UNDERLYING volume of Britain's non-oil exports appears to have been relatively static for three years, according to official figures issued yesterday.

The index for the volume of non-oil trade in the first three months of this year was 117.5 (1975=100). This was almost the same as in the last three months of 1980, about 2 per cent below the level for 1980 as a whole and 14 per cent below the volume for 1979. These rather small differences are perhaps surprising in view of the major fluctuations of competitiveness and of the exchange rate during the period.

Last year's export and import patterns is still obscured by gaps in the figures, left by the civil

servants' dispute. A new method of collecting data introduced in October has also made the series difficult to interpret.

The trading pattern also seems to have been erratic last year, with a surge in exports and imports in the autumn. This has been attributed in part to the fact that companies were starting to run down their stocks at a slower rate.

While the underlying trend of non-oil exports over the last three years appears to have been fairly flat, there appears to have been a steady increase in the volume of non-oil imports. This index stood at 145.5 (1975=100) for the first three months of this year—17.8 per cent higher than in the last three months of 1980.

Companies' health benefit costs spiral

Raymond Snoddy reports on a scheme aimed at limiting the rising cost of private medical care

A GROUP of Britain's biggest companies has asked the British United Provident Association (Bupa) to draw up a new health insurance scheme for employees to try to limit the rising cost of private health care.

Thirty companies, all in the list of top-100 UK companies, have asked Bupa, the country's largest private health insurance organisation, for a scheme with fixed limits on what can be claimed.

Under the present plan, in which companies pay for health cover for their employees, there is no limit. Premiums for the two-year contracts reflect this with increases of between 20 and 200 per cent recently.

Under the new scheme, affecting more than 100,000 people, employees will be asked to use

hospitals whose charges are no more than those of National Clinics (a charity sponsored by Bupa). Bupa hospitals or pay beds in National Health Service teaching hospitals.

Those wanting to use more expensive clinics will have to pay the difference. The scheme will be on offer later this year.

"To help contain costs we have been asked to draw up fixed benefit levels rather than open-ended ones, based on medical standards, not luxury," Mr Derek Allan, Bupa's general manager for marketing,

said. Bupa, which is non-profit-making, provides cover for about 3m of the 4m people covered by private medical insurance in Britain.

One of the 30 companies, Ronk Xerox, which introduced private health care for its 12,000 employees last year, has already set those limits under its scheme. It is also asking employees to pay the first £20 of any medical bill.

"In the first year a great deal of use was made of the Bupa scheme. Of course, this is quite natural but the company was concerned that the cost would continue to rise," the company said.

Costs vary from company to company but annual cover per employee, including family, for a company such as Rank Xerox would be around £130.

Earlier this year another company, one of Britain's largest employers, specified nine London hospitals for which full private health fees would not be met.

At the annual general meeting of Private Patients Plan, the second-largest medical insurance group, Mr John Phillips, PPP chairman, said price increases "such as our competitors are now reporting can discourage the development of medical insurance and private medicine."

Dr Stanley Balkov-Lynn, chairman of the American group, AMI (Europe), is more

blunt. Bupa, he says, has only just realised the impact of the true cost of modern hospital care—whether delivered by the NHS or by the private sector—and it is more than they bargained for.

Mr Derek Damerell, chief executive of Bupa, rejects any idea that Bupa has been getting health care on the cheap and points out that the cost of private medicine is rising all over the world, partly because of technological advances.

He is particularly concerned about the growth in ancillary charges made by some clinics. A bill paid by Bupa for the same surgical process at one hospital was £4,022 and at another £2,950. The difference in accommodation charges was minor.

But in one of the theatre charge was £191 and in the other £91. Pathology fees were £148 compared with £25. The greatest difference was a fee of £578 for "special nursing." In the other hospital nursing was included in the day charge.

Part of Bupa's rise in costs is accounted for by a 30 per cent rise in the number of claims—in the past two years, the period of most rapid growth when groups such as police, fire-fighters and electricians took out cover for the first time.

Bupa hopes the rash of claims will turn out to be a one-and-for-all catching up on a backlog of treatment for ailments. The rise has contributed to

the fact that Bupa will declare an actuarial loss at its annual general meeting on Thursday.

There seems little sign that increase in private health insurance will come down to the level of general inflation. Charges for individual Bupa cover rose by 30 per cent in January. The fees for annual individual contracts running out from July 1 will be between 10 and 20 per cent higher.

Some people also believe that there are growing signs of segmentation within the UK private health sector. High-technology hospitals at the top of the market—often foreign owned—may increasingly prove too expensive for all-inclusive company cover.

Until a few years ago, Mr Allan points out, "we didn't have these high cost hospitals and everything was within the range of the NHS charges."

Mr Robert Sawyer, patient services officer at the Churchill Clinic in London, believes he can see some evidence of a split at his hospital.

With room prices held down to £140 a day, the percentage of British patients has increased over the past 12 months from 58.4 to 68 per cent.

At the Cromwell Hospital in West London, Mr Thomas Hayes, chief executive, says he would like to attract more British patients, but the percentage of foreign patients is running at 70 per cent.

Room charges of £170 a day, he believes, are not unreasonable considering the fact that the Cromwell is an acute-care hospital offering treatments usually only found in the NHS, including chemotherapy treatment for cancer patients.

Compulsory training 'could harm MSC'

By Lisa Wood

THE FUTURE of the Manpower Services Commission and its programmes for the jobless could be at risk if the Government fails to accept the commission's latest Youth Training proposals, says Youthaid, a pressure group lobbying for young unemployed.

Mr Norman Tebbit, the Employment Secretary, has said the Government intends to stop 16-year-olds who refuse a place on the scheme, due to be introduced next year, from claiming supplementary benefit in their own right.

The issue drew criticism from the TUC and commission representatives. They formed a task group and say 16-year-olds not prepared to join the year-long work-experience and training scheme should still qualify for benefit. Mr Tebbit is due to respond to the group's report this month.

Ms Clare Short, Youthaid director, commented yesterday on speculation Mr Tebbit would insist on removal of supplementary benefit. She said: "It is difficult to see how the Government could justify insisting on compulsion as this would seriously endanger a scheme supported by all those concerned with youth-training and designed within the ERM limit."

A highly-placed source in the TUC believes the general council would refuse to back any new scheme which is compulsory. The consequence of this would be a withdrawal of trade union support, grave difficulty even for the continuation of YOP and almost certainly the break-up of the commission itself.

A recent Commons employment committee report advised Mr Tebbit he should not allow his wish to withdraw the benefit to prejudice the scheme's introduction.

Pottery lay-offs in N. Ireland

MOST OF the 250-strong workforce at the Belleek pottery in Northern Ireland is to be laid off for up to eight weeks because of falling sales. The company said that exports of its china products, particularly to the U.S., had declined significantly.

Earlier this year the company shelved an expansion plan at its Co Fermanagh factory until trading conditions improved.

The pottery hopes to resume normal production in four to eight weeks and said that stocks were adequate to deal with any likely demand during that period.

Coniston slate quarry to reopen

BURLINGTON SLATE OF Coniston, Cumbria, plans to reopen a small quarry on Coniston Old Man which has not been worked since the early part of the century.

The Low Brandy Crag quarry contains good quality silver grey slate which is in demand on roofs in the area. The company proposes to extend the old working face and tipping area.

Finance package for small companies

AN ACCOUNTANCY, finance and administration package for small to medium sized businesses was launched yesterday by Unilever Computer Services, a subsidiary of Unilever, and H and H Factors, a member of the Walter E. Heller International Corporation.

The package comprises bulk factoring from H and H— including immediate advance payments of up to 75 per cent on a company's sales invoices— while Unilever provides the hardware, software and back-up facilities.

Aberdeen urged to rebuild image

ABERDEEN—often wrongly described as a "small fishing village raped by oil giants"—and the victim of exaggerated "often blatantly untrue, stories of sin and exploitation"—must rebuild its image as a major visitor centre, Mr Alan Devereux, chairman of the Scottish Tourist Board, said in Aberdeen yesterday.

Long term, tourism would be more important to Aberdeen than oil, he said at the opening of the city's new tourist information centre.

Child neglect cases increase

CHILD NEGLECT cases handled by the National Society for the Prevention of Cruelty to Children have risen by 17 per cent in two years.

The society said in its annual report, published yesterday, that the effects of neglect could be as serious as physical abuse. It handled some 2,214 cases of neglect and 1,477 cases of physical abuse in 1981.

Mr Alan Gilmore, director of the NSPC, said: "Research indicates that child deaths in neglecting families are far above the average."

BP sells stake in Beatrice field

BY SUE CAMERON

BRITISH PETROLEUM is selling its 15 per cent stake in the North Sea Beatrice field to London and Scottish Marine Oil for £75m.

The sale is to be backdated to the start of this year, provided it is approved by the Department of Energy and Lasmo's shareholders.

The deal will come as no surprise to the oil industry. Earlier this year, BP admitted that it was thinking of selling its interest in the Beatrice field, and last night it said it had been approached by a number of companies.

One company known to have been interested is the British National Oil Corporation, which has a 28 per cent stake in Beatrice and is the operator on the field. But it is thought likely that BNOC was not prepared to pay as much as Lasmo.

The price is slightly higher than expected. Most industry experts had put a market value of between \$85m and \$70m on BP's interest in the field.

However, the deal, with Lasmo including the whole of BP's stake in the acreage covered by licence P187, and there are hopes that further oil discoveries will be made in the

area. BP is concentrating its North Sea operations on fields where it is operator, or in which it has a sizeable stake. Lasmo, being a smaller company, can expect more generous North Sea tax concessions from its share in Beatrice than BP could have obtained.

Last night, Lasmo stressed that the acquisition would provide it with a "significant" additional source of North Sea petroleum and would also make a "positive contribution to cash flow and earnings". Lasmo's 1981 net profit was \$11m.

The Beatrice field, which is in the Moray Firth only 12 miles from the coast, was discovered in 1976 and has recoverable reserves of 117.5m barrels. It came into production last September and produces 30,000 barrels a day. Peak production, which is expected to be reached in 1984, will be 40,000 barrels a day.

The other members of the Beatrice consortium of companies are Deminor (UK) Oil and Gas with 22 per cent, Hunt Overseas Oil with 10 per cent, and Kerr McGee with 25 per cent.

Half-price computers for doctors

By Jason Crisp

THE GOVERNMENT is to spend £2.5m on encouraging doctors to use computers to run their general practices.

The Department of Industry will pay half the cost of providing microcomputers systems costing between £8,000 and £14,000 for 150 practices as part of Information Technology Year (ITY2).

The subsidy will be available on microcomputers supplied by CAP, one of the larger software houses, and British Medical Data Systems, a joint venture between BOC and Shared Medical Systems, a U.S. company.

The decision has met substantial criticism from other suppliers of computer systems for general practitioners. Only a little more than 50 general practices are using computers, and the other companies believe 150 half-price systems will absorb the total market in the short term.

The General Practitioners Computer Suppliers Association has warned that the scheme may force other companies out of the business.

The other main objection was that the two companies were selected by civil servants in secret and no other company was able to make a competitive bid. Both CAP and BMDS are thought to have been pressing the Government for some time to introduce a scheme to encourage GPs to use computers.

Mr Kenneth Baker, Industry Minister with responsibility for information technology, said he thought the move would stimulate the market. He referred to the decision to support two companies to provide cheap microcomputers in schools—Acorn and Research Machines.

The DoI says only two companies were selected in order to achieve a commonality in equivalent systems. It is seen as important to ensure that the effects of computerising different types of general practice can be compared.

Mr Baker said the scheme was designed to have a built-in capital gain and a low interest rate, the Inland Revenue might rule that the interest rate was "artificially" low and that the capital gain should therefore be taxed as income.

Such a ruling could be made under special provisions for closing tax-avoidance loopholes. However, since no such bonds have been issued by the corporate sector, the question has not been put to the test.

The Treasury believes this uncertainty is unsatisfactory and could be holding back a revival of the market, which dried up with the coming of high interest rates.

The most likely outcome of the Treasury's present review is a declaration that the "capital gain" on a low coupon bond should be taxed as if it were interest, but no tax levied until the investor gains a gain by redeeming the bond or selling it.

It is thought that under such rules low coupon bonds could be attractive to gross funds such as the insurance companies as well as pension funds.

Lombard, Page 21

Pitfalls in funding for State industry

BY JOHN ELLIOTT, INDUSTRIAL EDITOR

PROBLEMS involved in developing schemes for the injection of private sector capital into nationalised industries were stressed at a meeting of the National Economic Development Council.

A joint report prepared by the Treasury and the Nationalised Industries Chairman's Group said that "the practical difficulties in the way of devising schemes acceptable to all parties are considerable."

Many of the difficulties are being raised by the Treasury and were foreshadowed in a council report last October. Since October, all the industries have been considering whether they could develop schemes of their own that would pass Treasury scrutiny.

The difficulties listed in yesterday's report were:

● How to avoid explicit or implicit guarantees or commitments which, by offering excessive security, would create unfair competition for private sector companies seeking to raise capital;

● How to achieve adequate separation of individual projects from the overall operations and overall results of parent corporations;

● How to assess whether there would be a reasonable likelihood of efficiency gains sufficient to outweigh any additional financing costs.

in "creating new and unconventional financing instruments which not only meet the criteria laid down but which are also marketable."

Yesterday's paper listed projects being considered by British Rail, the British Airports Authority, the Post Office, the electricity industry, and by civil engineering contractors for road building.

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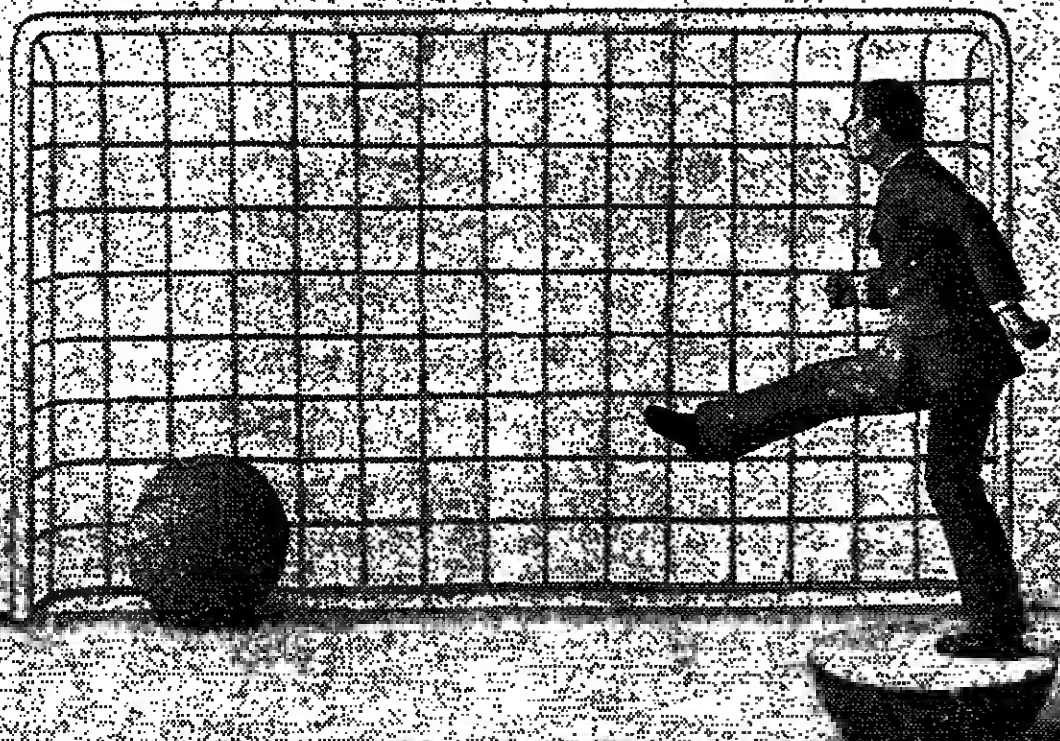
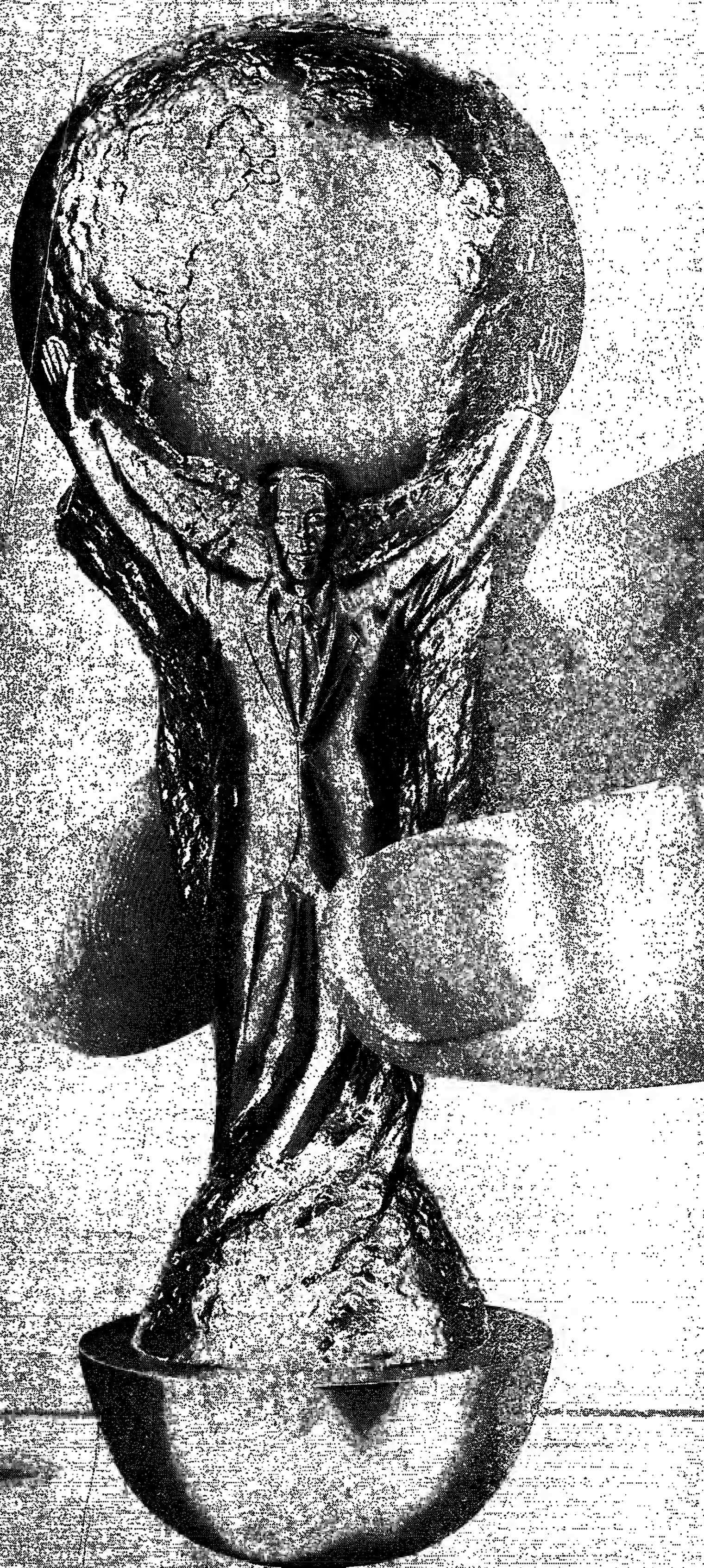
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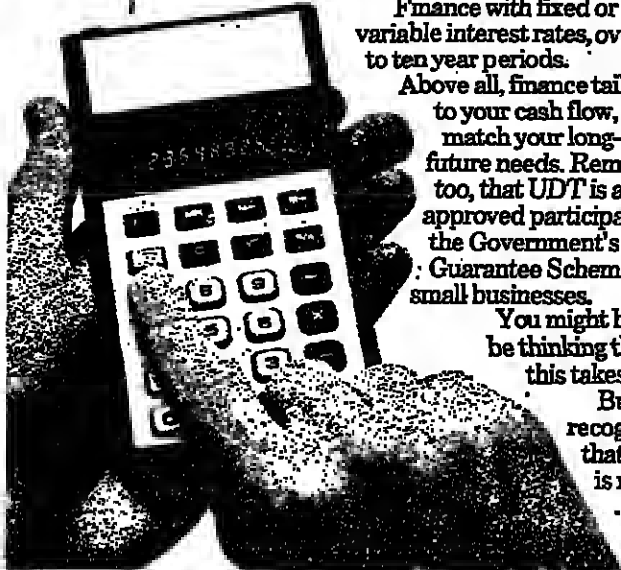
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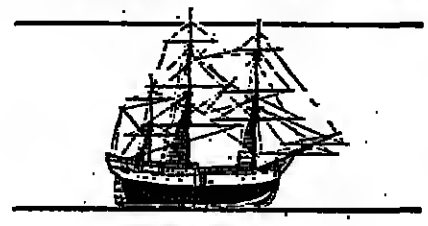
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UK NEWS - LABOUR

Chapple's caution plea in Tebbit Bill fight

By Ivo Dawson, Labour Staff

LEADERS OF the electricians' union have urged caution in opposition to the Government's employment legislation.

Mr Frank Chapple, general secretary of the Electrical and Plumbing Trades Union, told his union's industrial conference in Scarborough yesterday that the Employment Secretary, Mr Norman Tebbit's Bill could be beaten "even within its own terms."

He was speaking after EPTU shop stewards from the electricity supply industry had voted to oppose the use of any non-union labour in the Central Electricity Generating Board plants, and to enforce the present closed shop system in the industry.

The employment legislation outlaws closed shops where they are not sanctioned by a vote of 80 per cent of the membership.

Mr Chapple said that several of the clauses of the Bill dealing with the sequestration of funds could be bypassed possibly if unions re-organised their funds to make them immune to sequestration.

He told the conference that the union would wait for the enactment of the legislation before deciding its strategy of opposition.

"It is not sufficient to be against Government policy. What we've got to know is what is to be done to stop it," he said. "There is a case, for example, for breaking monopolies, but there isn't a case for simply selling off the profitable parts of nationalised industries - like electricity showrooms - then complaining that the remaining parts are losing money."

Mr Fred Franks, national officer for the electricity supply industry, said in his keynote speech that careful consideration would have to be given to the tactics of the campaign of opposition.

The greatest danger to the electricity industry lay in contraction of demand, and on the consequent squeeze on jobs.

Mr Franks also stressed that concessions on working practices and productivity would have to be made if the union was to maintain political support. "If we are going to survive the commercial and political difficulties that face us we must take the consumers with us. We must not jump in feet first."

Earlier, several delegates criticised union negotiators for their agreement last month to a 9 per cent pay rise, for power workers without holding a ballot of the members.

In reply, Mr Franks said the offer had been improved only on condition that there were no delays in its acceptance.

Troops ready to intervene in health service strike

BY BRIAN GROOM, LABOUR STAFF

POLICE and troops were on standby last night in case health workers fail to maintain emergency cover during today's 24-hour strike, expected to be the biggest so far in the six-week dispute.

Army medical personnel, including divers, may be used to keep emergency ambulance services going.

TUC unions aim to maintain emergency cover in line with their code of practice, but police stepped in during last Friday's one-day stoppage when cover was not provided by ambulance men in Ipswich and Northumbria.

Yorkshire miners and other workers outside the National Health Service have pledged sympathy action or picketing today, in defiance of the secondary-picketing provisions of the 1980 Employment Act.

Mr Jack Taylor, president of

the Yorkshire miners, said last night: "Every man is well aware of the consequences. No-one wants to go to prison, but you do things that you believe are right and you have to accept the results."

The 66,000 Yorkshire pitmen plan to picket hospitals, but promise that picket lines will be orderly. Neither the Government nor employers have so far been willing to take pickets to court.

The general executive of Britain's biggest union, the Transport and General Workers Union, will demonstrate solidarity by joining a picket line at Westminster Hospital.

Mr Norman Fowler, Social Services Secretary, is under some pressure to increase the 4 to 6.4 per cent pay offers to 1m NHS workers, but today he may receive a boost from NHS management.

Nurses' leaders will press the management side, at a meeting of the Nurses and Midwives Whitley Council, to ask the Government to increase the 6.4 per cent offer. The employers, however, seem set to refuse.

Mr David Williams, chairman of the nurses' staff side, announced yesterday that all 13 organisations had rejected the offer. It was thought that midwives, health visitors and nurse administrators might have backed acceptance in line with the view of the majority of their members but they sided with the staff side majority following Friday's 2-1 rejection by the Royal College of Nursing.

The General and Municipal Workers Union, Britain's third largest union, said last night it would urge the TUC to escalate the health service dispute with more "sympathy action" by powerful groups.

Union doubts Labour's poll hopes

BY DAVID GOODHART AND JOHN LLOYD

FURTHER pessimism over the Labour Party's chances at the next General Election has been voiced by the president of the 130,000-strong Post Office Engineering Union.

Mr John Scott Garner, the POEU president, told his union's annual conference in Blackpool yesterday: "It is a luxury that the union cannot afford for the party to be a party of nerves."

This follows a speech over the week-end by Mr Sidney Weighell, general secretary of the National Union of Railwaymen, predicting that Labour would lose the next General Election; and the castigation of the Labour leadership as weak by Sir John Boyd, general

secretary of the Amalgamated Union of Engineering Workers. In his union journal last month. However, union leaders are not expected to press for a change in the party leadership in the near future.

Mr Scott Garner told his conference that: "It is not in the interests of the POEU to be affiliated to a party which cannot become the Government."

"Policy is not everything. It is what the public perceives of the Party as a whole, and what the public sees is a party deeply riven about its constitution, its policies and its leaders."

Mr Brian Stanley, the union's general secretary, underscored

the point in a speech to the union's political fund management committee. He said trade unionists must spearhead a last ditch revitalisation of the Labour Party.

"We have only a few months left to clean out the stables and present a united image to the public."

Despite its doubts - or perhaps because of them - the union has increased its party affiliation from 78,000 to 80,000, and its party delegation from 13 to 15.

Senior union leaders are privately concerned by the signs of drift within the party, and by the run of losses in recent by-elections.

Right keeps control of post workers

BY DAVID GOODHART, LABOUR STAFF

THE RIGHT WING remained firmly in control after the first round of national executive elections at the Post Office Engineering Union's annual conference in Blackpool yesterday.

The NEC of the politically divided union remains split 14-9 in the right's favour after the regional elections.

The left has been marking time after gaining considerable ground in 1980, but hopes to make further gains in today's elections.

Mr John Golding, a POEU-sponsored MP who backs the right, said: "The POEU has long supported moderate leaders and policies in the Labour Party and it would make a great difference to the party if the broad left did take over the union."

Sir George Jefferson, chair-

man of British Telecom, faced a walk-out by 100 of the 700 delegates when he addressed the conference.

He said BT must accept a partnership with Project Mercury, the private telephone network, planned to start operations next year. He also reiterated for major savings over the next three years.

But Mr Bryan Stanley, union general secretary, said: "We want a thriving BT but not at the expense of good pay or job security." He also said the union would not accept compulsory retirement at 60.

He added that every avenue of negotiation and persuasion would be used to minimise the effect of privatisation in BT. The broad left in the union is pushing for industrial action to stop Mercury.

Mr Russell Tuck, assistant general secretary of the National Union of Railwaymen and a Labour Party NEC member, told delegates that a future Labour Government would nationalise Mercury. But he emphasised that it was necessary to pay compensation.

Delegates also backed a motion urging BT to start an aggressive marketing campaign to win business in all areas of communications. On modernisation in BT delegates rejected a motion calling for non-co-operation.

The conference agreed to affiliate to CND. It also backed a call for internal union reform, urging greater power at regional and area level, to reflect the devolution of power within BT. A special conference will be held on reorganisation.

TUC wants cut in payments to pension funds

By Eric Short

TRADE UNION negotiators are being advised by the TUC to seek a cut in their members' contributions to company pension schemes to offset the forthcoming increase in National Insurance contributions.

The latest TUC Occupational Pensions Bulletin points out that from next April the reduction in the employees' NI contribution for schemes that have contracted out of the State earnings-related scheme falls from 2.5 per cent to 2.15 per cent of earnings. When tax relief is taken into account, this represents an extra payment of 0.5 per cent of earnings.

Nalگو to discuss pay talks breakdown

BY JOHN LLOYD, LABOUR EDITOR

PAY NEGOTIATIONS for 500,000 white collar workers in the local government have broken down over the issue of the representation of chief and deputy chief officers.

Delegates to the union's conference next week are to discuss possible steps in response. The steps could involve industrial action.

During the talks, which ended late on Friday night, the local authority employers refused to include the senior officers because they said no agreement had been reached on setting up a new negotiating body for

them. The officers had previously been included in the agreement covering local authorities administrative, professional, technical and clerical staff.

Nalگو said yesterday that "the delay in the establishment of a negotiating body rests entirely with the recently formed and totally inexperienced Federation of Professional Officers' Associations, which is seeking to exclude Nalگو, a union with thousands of chief and deputy chief officers within its membership."

Nalگو also said that the employers were "actively seeking to reduce the range of salary scales for the lower paid." Mr Mike Bilch, chairman of Nalگو's local government committee, said yesterday: "Trade unions are about unity, and that unity embraces everyone, no matter how senior or junior he or she may be."

In earlier talks, the local authorities had offered 5 per cent rises, linked to a restructuring of grades and a reduction of one hour for the majority of members working a 40-hour week. The offer had been rejected by the union.

British Airways cabin staff to reject shift pattern

BY BRIAN GROOM, LABOUR STAFF

BRITISH AIRWAYS cabin staff will today refuse to work a recently-introduced shift pattern which they say is dangerous to their health and potentially hazardous to passengers.

Leaders of the British Airline Stewards and Stewardesses Association were last night meeting management to persuade it to cancel the system and avert a clash.

Cabin staff say jet-lag stress is brought on by making flights between Britain and the U.S. which involve four time-changes on successive days.

The airline has agreed to withdraw the shift system on the Los Angeles and San Francisco routes but the association wants it dropped on Miami and Barbados routes, too.

The cabin staff's decision to stop working the system was taken at a meeting yesterday.

The association says more than 24 reports of cabin crew being taken ill in flight because of jet-lag have been made. Seven were reported ill on a flight from London to Los Angeles and were given oxygen. Under the previous system cabin crew made one trip

across the Atlantic and one trip back followed by three days off.

The "back-to-back" system was introduced in February. It involves flying to the U.S., returning the next day and repeating the operation immediately.

The association accepted it at first as part of the airline's survival plan but now says the health risks are too great.

Gulf Air now fly non-stop to Cairo.

Twice weekly.

Gulf Air have introduced Wednesday and Saturday flights non-stop to Cairo from Heathrow at 10.00 arriving 15.45 local time. Return flights depart Cairo Wednesdays and Saturdays at 13.25 local time arriving Heathrow 17.30

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UK NEWS

Where inflation now exceeds the pace of life

Anthony Moreton looks at the economic problems of the Scilly Isles

DURING THE second half of the 1980s the Scilly Isles used to crop up in the news every now and then when Harold Wilson, who was then Prime Minister, took his holidays at his bungalow on St Mary's, the main island, and the occasional photograph of him accompanied by his wife, his dog Paddy, and sundry detectives, would make its way into the papers.

When Mr Wilson (who became Sir Harold in 1975) left office in 1970 the papers were no longer so interested in the holidays of a former premier and the islands slipped back into relative obscurity, only to emerge briefly when he returned to No 10 Downing Street in 1974.

On the surface the islands remain a holiday paradise. Only five of the 200 islands are inhabited, of which St Mary's is by far the largest with 1,959 of the 2,426 people. The Gulf Stream keeps the shores, the beaches are clean and sandy and the pace of life is pleasantly slow.

However, there are underlying tensions. Inflation has played havoc with the economy. Sharp rises in transport costs have severely dented the holiday trade, the single most important source of income and employment, and the 100,000 visitors a year, doubling the population at any one time, are not sufficient to sustain economic growth.

The other main source of income, the horticultural industry, with its emphasis on early flowers, especially dahlias, and vegetables such as potatoes, has been badly hit by imports from

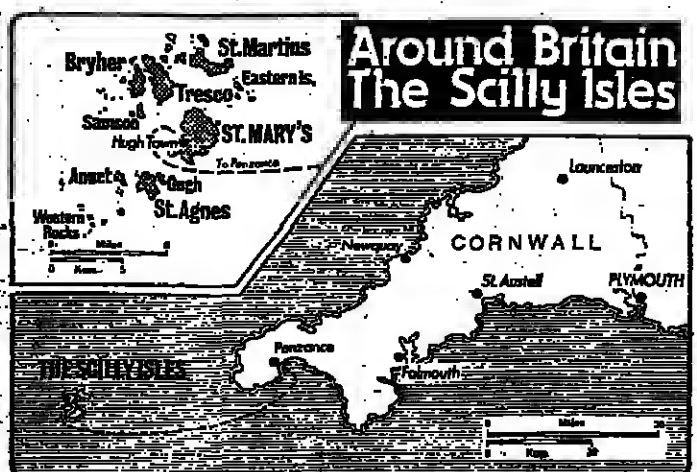
southern Europe and Israel. Flowers from these sources are now cheaper in the London markets than anything the Scillies can supply.

Last year freight rates rose by about 50 per cent and this has pushed the cost of living well above that on the mainland. Petrol, for instance, is now more than £2 a gallon.

Perturbed at the deteriorating economic situation, the Dutchy of Cornwall — which owns the islands with the exception of Hugh Town, the capital, and a number of freeholds — has called in Graham Moss Associates to undertake a community project which will plot the islands' long-term future in social, economic and environmental terms.

The one obvious answer — to bring in more industry, a policy which is being pursued in Guernsey, the Isle of Man and, to a lesser extent, in Jersey — may not be the obvious solution. More industrialisation could create more stress, not less. A building programme of factories and houses would probably lead to an undermining of the conditions most holiday-makers seek.

The consultants are therefore taking soundings from a wide variety of interests off the islands as well as on them, including the Development Commission, the Council for Small Industries in Rural Areas, the English Tourist Board and the Nature Conservancy



Around Britain The Scilly Isles

Council.

They have already begun work and hope to be able to put their report to the islanders by next spring.

Graham Moss Associates have had a lot of experience of plotting a course for rural communities. They have undertaken work in Turkey and France as well as several projects in the north of Scotland, including one for the Western Isles from which parallels for the Scillies can be drawn.

The most recent, and in some ways the most interesting, was a project for Trent — three declining rural communities in Dorset between Yeovil and Sherborne.

Trent is largely owned by the Ernest Cook Trust, part of the Thomas Cook organisation. The school was under threat of closure, the bus connecting the main village to the nearest towns had been cut back to one a week, and the population was predominantly in the older age brackets.

Moss prepared a programme which they called a "catalyst for action" that suggested new housing, some industry and a rationalisation of land uses. According to Mr Graham Moss, head of the consultancy, "we breathed new life into the village and enabled it to become a working community again."

That is what he hopes to be able to do for the Scillies. One of the main problems will be to tackle the problem of freight costs.

One course will be to attempt to get the isles accorded less-

favoured designation within the EEC. This would allow for the differences between actual transport charges and the (lower) road charge for the equivalent distance to be met out of public sources.

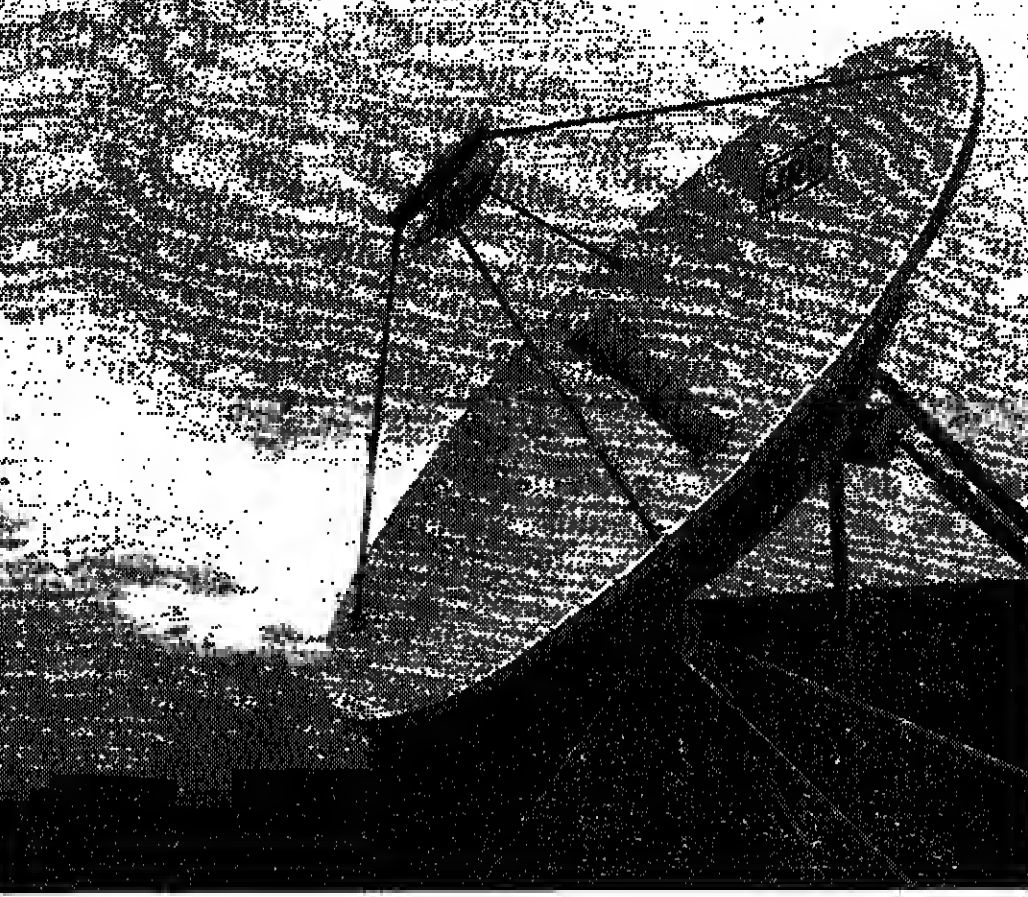
The Scillies have already failed once to get support on this ground but, since the Western Isles are assisted, Moss feels that a further appeal made within the context of a wide-ranging community report might have more success.

The other main aim will be to improve the infrastructure. Previous attempts to improve economic life have foundered on constraints to the supply of water and electricity. If something could be done in this area it would be a big step forward.

Mr Moss is well aware that any suggestions his consultancy might make must carry the islanders. Many, perhaps most, of the islanders prefer their isolation and their way of life but even the majority does not want to see its standards continually eroded.

Any proposals must therefore be put forward with diplomacy and presented at every stage to the islanders to secure their co-operation. Mr Moss has had a lot of experience in this delicate task and is convinced that he can suggest a programme that will give more substance to the long-term future of the islands without alienating its people.

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APPOINTMENTS Changes at Barclays Bank International

Mr Gervase Buxton has been seconded by Barclays Merchant Bank to BARCLAYS BANK INTERNATIONAL as an international finance director, international finance division at the bank's head office in London. Mr Anthony Archdeacon has been appointed assistant general manager at Barclays Bank International's planning department, head office. Mr Derek Wall, a general manager's assistant, regional manager's office, Africa at Barclays Bank International's head office in London, has been appointed local director in Cyprus from July.

MORGAN GUARANTY TRUST has appointed Mr James I. Berliner a vice president and head of a newly formed energy and minerals department with regional responsibility for co-ordination of energy and minerals financing in Europe, Africa and the Middle East. Mr Berliner has succeeded Mr Peter L. Wolke and will be based in London. Mr Berliner has headed the project finance department in Morgan's Industries group since its formation in 1975.

Mr P. H. Chilton has been appointed marine underwriter for SPHERE DRAKE (UNDERWRITING). Mr Chilton succeeds Mr R. J. Bromley who has retired. Mr D. B. Newsome becomes deputy marine underwriter. Mr Martin J. Read has been made director of underwriting services.

FIFE INDMAR has appointed Mr Robert R. C. Taylor to its board. Mr Taylor is group managing director of Robert Taylor Ironfounders (Holdings).

Mr D. G. Burnham has been appointed a director of THE RENWICK GROUP.

Mr Michael Frost has been appointed manager of the Minorities branch of LLOYDS BANK. He succeeds Mr Barry Taylor who becomes an assistant regional general manager at the Bank's City of London regional head office. Mr Frost was account manager at Lloyds Bank International.

Mr Michael Whiteman has been appointed marketing director of MEL, UK defence division of Philips Electronics, from July 1. He is divisional marketing manager of the Bracknell division of Ferranti Computer Systems.

Mr Robert Holmes & Court has been appointed chairman of BRYANSTON INSURANCE. Mr Derek Williams becomes deputy chairman. Mr W. Bert Renter and Mr Anthony Pinkett have been appointed directors.

Mr David White has been appointed the first sales director of ANCHOR HOTELS & TAVERNS part of the newly-formed Imperial Hotels & Catering.

Mr Derek Munt has been appointed director and general manager of FERRYMASTERS,



Mr Derek Munt

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TECHNOLOGY

EDITED BY ALAN CANE

Razor blade story should be the Philips message

A SUBJECT which keeps cropping up in the video business at present is razor blades. It is inspired by the dramatic SelectaVision video disc player (down to below \$250), partly made possible by disc sales nearly treble those originally expected.



By JOHN CAITTOCK

This has led to the razor blade stories, repeated now on both sides of the Atlantic: give the razors away and make money from the sales of the blades. The assumption is, of course, that most people know what a razor is for and what are its benefits. Regrettably, in the case of video disc technology, ignorance is of appalling proportions.

Titles (of which possibly only 70 are currently available) again fails to stress the unique benefits of the video disc—86 are feature films and only 18 make use of the single framing, interactive facilities of the player.

Pessimism about the video is easy to find, not only because of this failure to exploit its unique qualities, but also because sales in the U.S. and Japan have been very disappointing. Yet the root of the problem is in programmes, because only with the right material will the public have a chance to grasp why video discs have benefits not offered by VCRs. No salesman to whom I put the question "why else rather than a video recorder" could offer a convincing answer.

graphy to show things better than the eye could possibly see them. On discs, this technical quality is supported by superb stereo sound where relevant. No video recorder can match these experiences. But more important is the quality of concept whereby the user can not only control access to any part of the programme — as still pictures, repeat motion, etc. even choice of alternative sound tracks—but where the programmes themselves are intelligently designed to make full use of these facilities.

In the U.S., a few others are blazing such trails — such as the now famous Kidisc for children which is a compendium of games and tricks for young viewers, including how to make paper aeroplanes, interactive games, puzzles, etc. For more specialist uses, American discs have included various medical and diagnostic programmes, even The Fracture of the Tacoma Narrows Bridge Collapse (for physics and engineering students) — surprisingly a best seller.

New ideas are also being explored, like the legal course based on computer-controlled video discs where the law student plays the role of opposing counsel, raising points or objections (via the keypad) wherever he considers appropriate, at which the disc advances to the judge's "live" response. The same ideas could be extended to very popular consumer interests such as playing snooker, chess, even becoming a musician in a pop group.

Quality Last week, my flagging spirits were boosted by a sneak preview of some of THORN EMI's programmes now in their impressive cutting rooms. Thus, the extraordinary motor car maintenance manual—a visual "book" of 100 chapters and sub-headings. These go into extensive visual detail—such as The Electrical System (13 sections ranging from the battery, the distributor, the coil, through to bulb replacement).

Quality is the leit motif, reflected by the creative talents assembled—led by ex-television producer Peter Morley, whose past achievements included the outstanding series on the life and times of Lord Mountbatten.

Faxing news from Versailles

IN THE wake of the Versailles Western summit, DAVID WHITE in Paris reports on the "Laundromat," claimed by the French to be the fastest "fax." It whizzed information between Versailles Le Monde in the capital and the FT in London.



President Reagan looks over his shoulder at a session of the Versailles summit unaware that the latest French technology was relaying information at high speed to leading newspapers in the UK and France

For the past week a voluminous box has been sitting in the FT office in Paris. Resembling a rather cumbersome photocopy, its ephemeral purpose was to whizz facsimile messages in a matter of seconds direct from the Western Summit meeting in Versailles.

Instantly christened "The Laundromat," the machine is a prototype of the CIT-Alcatel 5500, claimed to be the fastest "fax" yet produced. The manufacturers had to get the Post Office to install special high-capacity lines—one to the FT, the other to Le Monde—in order to link us up with the press room at the Orangerie in Versailles, where, in the place of orange trees, France's latest electronic hardware has been on prominent display.

No expenses were spared in putting together this show-window—the first specially-tailored system of its kind seen at a Summit. It shows, if nothing else, the continued degree of French political determination in the field of "telecoms" — their own coinage for all the bits of technology where data processing, telecommunications and television overlap.

Alongside standard communications facilities and closed-circuit news broadcasts at the 35 "message points" installed for the Summit, both of France's two videotex systems were available: Antiope, which uses the television network, and the "interactive" Télétel system, which uses the telephone network. The services offered on Télétel included a bilingual data bank of facts and figures and a "letter box" facility for which everybody had to be allotted a special access code.

mitted confidential notes to each other. The French are anxious to show they have been able to make up ground even in areas where they were initially slow to cash on. Facsimile transmission is a prime example. The 5500 telecopier — unlike the other gadgetry on show, not yet commercially available, is claimed to be well ahead of the main Japanese rivals. Using a microprocessor, it "reads" a page in about three seconds, takes 15-20 seconds to send it, and prints out in three seconds, on ordinary paper: a different concept from current machines which transmit line by line.

network in French post offices and will be able to transmit via the country's Telecom satellite when this comes into operation next year. CIT-Alcatel plans to market the machines through the network of its UK-based Roneo subsidiary. High-volume "fax" transmission has its price—about £13,000 per machine, seven times the cost of some basic slower telecopiers. But the company hopes to sell it to big companies and banks. "It's a slow market," a CIT-Alcatel executive admits. "You have to really believe in it to go ahead."

How to beat corrosion in oxygen removal

BETZ of Winsford, Cheshire, has introduced Cor-Trol 778, a treatment for the removal of oxygen in industrial water which is necessary to inhibit metal corrosion. The system, it is claimed, can reduce iron to a magnetic state thus making its removal from process lines much easier.

Cor-Trol is an aqueous blend of an organic oxygen scavenger material and neutralising amine. It is a volatile scavenger and does not contribute to water solids which can damage boilers, heat exchangers and economisers. Betz says that previously treatments have been sulphite-

or hydrazine-based. The former is a solid which contributes to dissolved solids while the latter is dangerous to handle. The treatment has been used successfully in the U.S. and Canada, but complete information is available from Betz, Nat Lane, Winsford, Cheshire (060 65 2477).

Software fortune seekers

"MOVING THE Mylar" is the name of the game among U.S. software houses now, and mylar salesmen are looking for the product which will make their fortune.

Mylar is, of course, the thin flexible plastic used as the base in cassette tapes. In software terms, it means selling small, specialised programs for microcomputers in thousands.

Perhaps the best example is Visicalc, a piece of software for solving business problems of the "what if" variety— income statements, cashflow statements and other reports are all possible.

Visicalc brought success to Apple the microcomputer for which it was initially designed, and simultaneously spawned a host of Visicalc look-alikes.

Comparison

Now Comshare, the large North American computer bureau specialising in financial modelling, aims to move more Mylar than most with its Visicalc look alike, Planercalc.

Its secret? Price. Mr Ian McNaught-Davis, Comshare UK md, intends to sell the package at between £35 and £40.

By comparison, Visicalc and its look-alikes sell in the £150 region.

Mr McNaught-Davis is clearly setting sprats to catch mackerels. Next up from Planercalc is Master Planner and then there is Target Options, all at rock-bottom prices (compared with conventional software). At the top of the game, there is still Comshare with its massive Sigma 9 computers and well developed financial software to tackle the big business problems.

Planercalc runs on any CP/M based 8-bit machine. Comshare will tell you more on 01-222 5665.

ALAN CANE

1981-Year of transition at Solvay & Cie.

1982-Encouraging prospects.

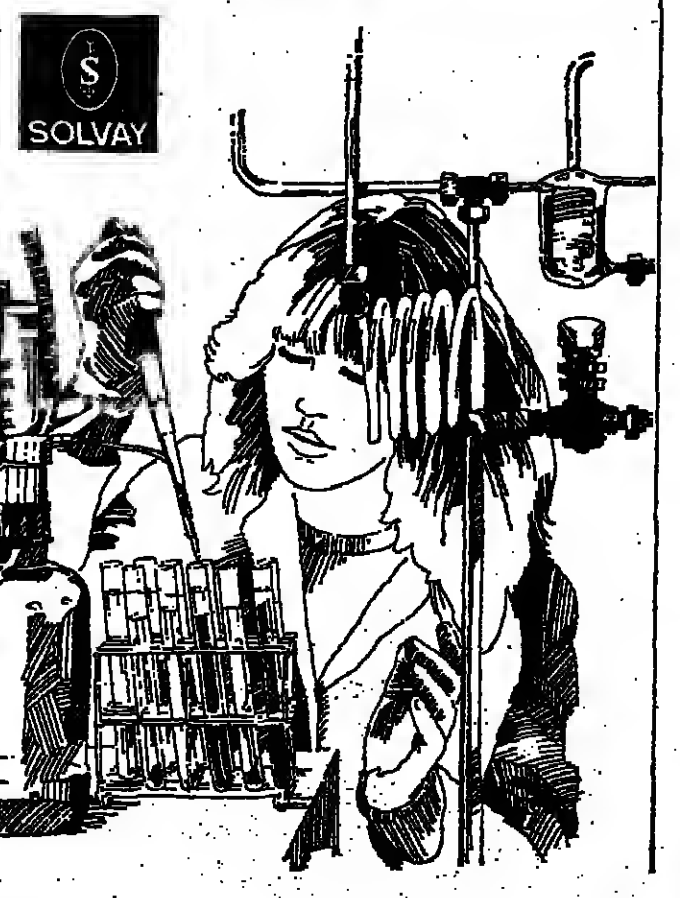
The economic crisis continues to rage and the European chemical industry finds itself confronted with its greatest problem: manufacturing overcapacity in the face of stagnating or even falling demand for certain basic products. While inorganic compounds, chemical specialties and medicines continue to move ahead at a satisfactory pace, organic agents and, in particular, plastics are suffering setbacks.

Today, Solvay & Cie has men, projects, advanced tools and reserves which can be made available everywhere in the world. The field of action is vast: novel processes for manufacturing traditional products, development of the uses of hydrogen peroxide and its derivatives, better performing medicines, technopolymers, the use of biotechnology. Progress is decidedly encouraging.

The implementation of the energy savings programme first set up in 1973 was actively pursued in 1981. Rationalisation efforts were intensified in the troubled sectors, particularly in plastics, which are responsible for the unsatisfactory results of the Group. Production capacity and staff numbers have been adjusted to a state of slower growth and certain activities, whose future profitability cannot be assured, have been abandoned. In addition, marketing was accelerated on more complex and specialized products, aimed at less mass manufacture and more added value. Moreover, rationalisation and adjustment of the Group's organisation to the new requirements is well underway, e.g. unifying the management of the German subsidiaries, creating a central management for human health and integrating the subsidiaries involved in animal health and fine chemistry. All this will reduce operating costs. It is obvious that a change of this scope, affecting both men and products, can only succeed through progressive reorganisation, spread out over several years and pursued with vigour and constancy.

The results of the Parent Company, which are less affected by the deterioration of the plastics market than those of the Group, are positive. The Board of Directors will propose to the General Meeting a dividend of 150 BF per fully paid-up share, a step backwards compared to the preceding year. But it is quite clear that 1981 was a step along the path of adjustment to the new economic environment: there are excellent reasons for believing that the measures which Solvay & Cie has taken in order to resist the recession will succeed.

To guarantee the success of this change, Solvay & Cie holds a major trump: its strong position in the area of technology. The chemical industry is surging forward and we will not be left behind. We are innovating in every sector where we are active, both old and new. We will maintain our lead, occupy the positions of the future and furnish our undertakings with scientifically advanced products.



Key figures table with columns for 1981 and 1980. Rows include Sales, Research expenditure, Personnel expenditure, Capital expenditure, Group's net result, Net result of Solvay & Cie, and Staff employed.

The Solvay & Cie annual report can be obtained in French, Dutch, English and German on request from the Secretariat General of Solvay & Cie, Route de France Albert, 32, B-1050 Brussels.

New Issue This announcement appears as a matter of record only. June 1982

Citizen Watch Co., Ltd. Tokyo, Japan. DM 30,000,000. 6% Deutsche Mark Convertible Bonds of 1982/1989. Private Placement. Includes logos for Bayerische Landesbank Girozentrale, The Nikko Securities Co., (Europe) Ltd., Al-Mal Group, Bayerische Landesbank International S.A., and Dai-ichi Kangyo International Ltd.

BASE LENDING RATES table listing various banks and their interest rates for different terms and currencies.

Clement Clarke (Holdings) plc. Dispensing and Optical Opticians. Designers and Manufacturers of Ophthalmic, Medical, Surgical and Aircraft Instruments and equipment. Mr. J. H. Clarke, Chairman and Managing Director, reports on 1981. Includes financial highlights like Group Sales £13,506,362 (1980: £12,537,670).

BBC 1

6.40-7.55 am Open University. (Ultra High Frequency only). 9.05-11.37 For Schools, Colleges. 11.59 News After Noon. 11.55 The Visit of President Reagan...

TELEVISION

Chris Dunkley: Tonight's Choice

There are worthwhile programmes on Radio 3 and Radio 4, but as the longest day approaches so television takes on its familiar summer look...

BBC 2

6.40-7.55 am Open University. 9.05-9.20 For Schools, Colleges. 10.30-10.55 Play School. 12.05-12.30 The Work of School Governors...

LONDON

9.35 am Schools Programmes. 11.35 President Reagan in London. 1.00 News, plus FT Index. 1.20 Thames News with Robin Houston...

FT COMMERCIAL LAW REPORTS

Director disqualified for not delivering accounts

RE CIVICA INVESTMENTS LTD AND OTHERS

Chancery Division (Companies Court): Mr Justice Nourse: May 27 1982

A DIRECTOR who leaves the discharge of his responsibilities to the company's accountants is not thereby excused for his failure to file accounts and returns...

end of August 1980, and that produced considerable results in the way of bringing matters up to date. However, in the case of three of the companies, the necessary steps were not taken until January 1982.

His belated best and was likely to be able to put matters right in the near future. There had been a few further defaults in the meantime, where again, Mr Ansell had been doing his best.

to come back and seek leave to act in the future. The fact that the five-year period was a maximum must, on general principles, mean that the longer periods of disqualification were to be reserved for cases where the defaults and conduct of the person in question had been of a serious nature...

However, Mr Ansell said, notwithstanding these instructions, the accountants did not do what they ought to have done, and he had been under the false impression that the companies were duly delivering accounts and making returns.

He made the point, with respect to seven other companies, that five of them had never traded, and had no assets or liabilities; the sixth had not traded for some years, and there was very little activity within the seventh. He had mistakenly believed that it was unnecessary to deliver annual accounts in respect of any years in which a company had not traded.

Although it appeared to have become the practice to ask for an order for the full five-year period, that was merely a maximum. What the court had to do was impose such period of disqualification, if any, as it might think appropriate, bearing in mind the upper limit of its power, and disregarding its further power to give leave to act in the future notwithstanding the disqualification.

The case depended on its own facts, and in the circumstances Mr Ansell should be disqualified for one year. For the Secretary of State: John Mummery (Treasury Solicitor). For Mr Ansell: Christopher Brougham (David Lee and Co.).

By Rachel Davies Barrister

RACING

BY DOMINIC WIGAN

Kempton's Victor Wild Handicap. Still on the backside in that event, she looked the easy-way answer to this afternoon's event.

A second possible winner for Walwyn's Seven Barrows stable, which used regularly to turn out one of the season's biggest total of winners, is Kwela in the Manor Maiden Filly Stakes.

Patrick Heslam's runners at Hamilton are, as usual, not to be ignored this evening. Two possible winners for him there are Mott the Hoople, among the runners for the Wylie Handicap, and Naishapur, who has the disappointing Mardi Gras to beat in the closing Saints and Sinners event.

GAVIN Pritchard-Gordon, whose Newmarket team has made little impact this season, must be hoping that Bless the Match can improve matters at Lingfield today. One of eight runners for the six-furlong Leisure Stakes — a listed race for three-year-olds and upwards carrying £12,000 added prize money — is thought ready to show in proved form from when she chased home Gabbit, Worlingworth, and Davenport Boy in

Of the Newmarket filly's rivals, Travel On and Admiral's Princess are the most promising. Admiral's Princess, a well-beaten fifth when second-favourite behind Cajun for Haydock's Gus Demmy Memorial Stakes, had previously touched on Celestial Dancer in Newmarket's Holsten Diet Handicap. The booking of Carson for Peter Walwyn's Travel On suggests that the Tachypnos filly can leave her disappointing Duke of York Stakes showing behind.

Sure to be ideally suited by the additional furlong of the Manor Maiden, Kwela, a half-sister to Candy Castle and Main Top, will be hard to beat. She appeals as the day's best bet on the Surrey course.

LINGFIELD 2.30—Bless the Match* 3.30—Chads Gamble 4.30—Kwela** 5.00—Hot Mantle HAMILTON 7.00—Shalaby 7.50—Mott the Hoople 8.20—Johnnie Hussar 9.20—Naishapur**

All IBA Regions as London except at the following times: ANGLIA 1.20 pm Anglia News. 3.45 Looks Familiar. 6.00 About Anglia. 7.00 Gambit. 11.55 Quincey. 12.40 am Tuesday Topics.

GRAMPAN 8.25 am First Thing. 1.20 pm North News. 3.45 Looks Familiar. 6.00 North Tonight. 7.00 The Electric Theatre Show. 11.55 Specials. 12.25 am North Headlines.

SCOTTISH 1.20 pm Scottish News. 3.45 Looks Familiar. 5.10 Tenness Tales. 5.25 Crossroads. 6.00 Scotland Today, followed by Job Spot. 6.30 What's Your Problem? 7.00 Emmerdale Farm. 11.55 Late Call. 12.00 Superstar Profile.

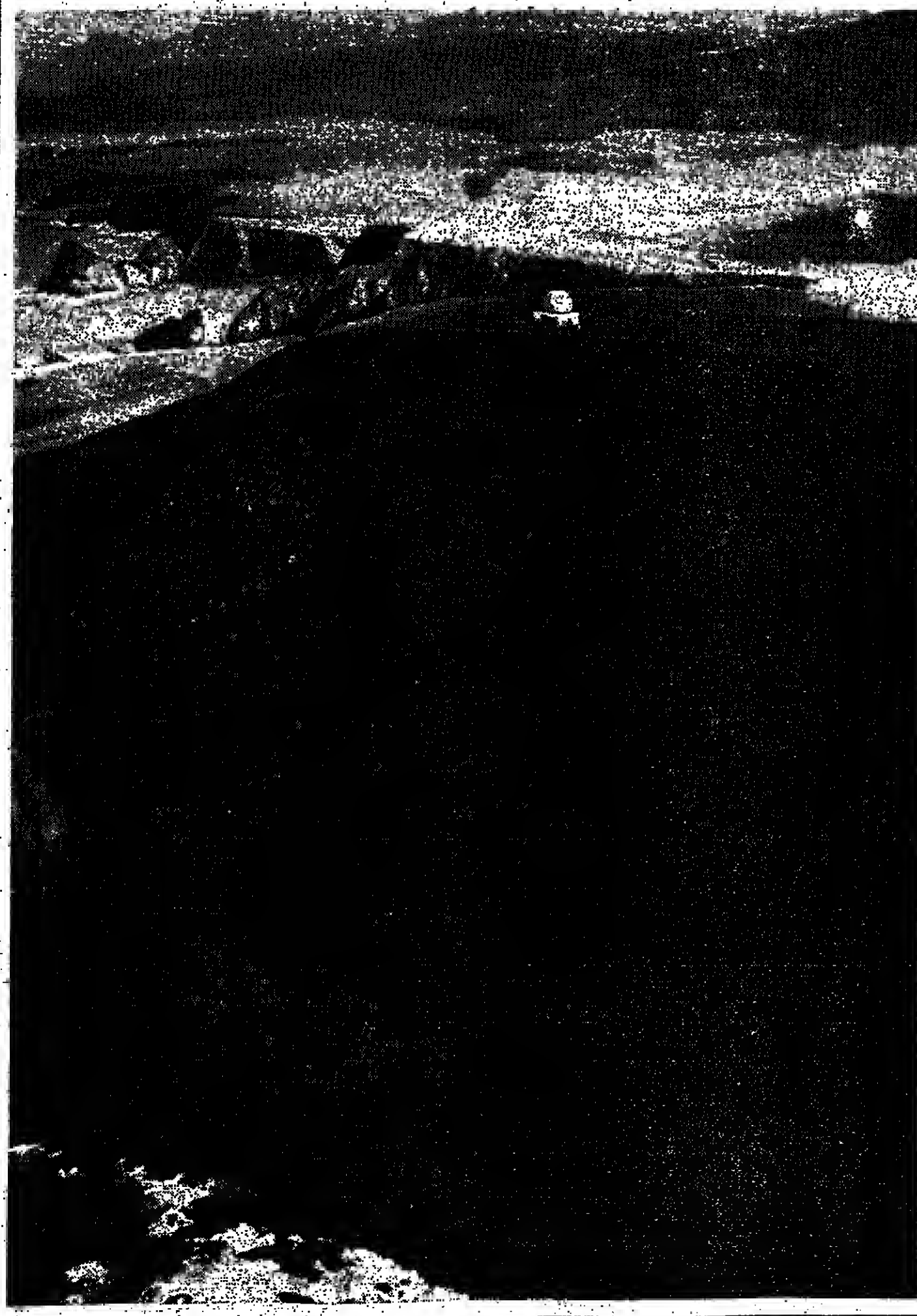
TYNE TEES 8.25 The Good Word. 9.30 North East News. 1.20 pm North East News and Lookaround. 3.45 The Ridgans. 5.15 Jingles. 6.00 North East News. 6.02 Crossroads. 6.25 Northern Life. 7.00 Emmerdale Farm. 10.55 North East News. 11.55 The Two of Us. 12.25 am The Sound of Silence.

RADIO 1 5.00 am As Radio 2. 7.00 Mike Read. 9.00 Simon Bates. 11.30 Paul Burnett. 2.00 pm Steve Wright. 4.30 Peter Powell. 7.00 Talkback. 8.00 David Jensen. 10.00-12.00 John Peel (S).

RADIO 3 6.35 am Weather. 7.00 News. 7.05 Morning Concert (S). 8.00 News. 8.05 Morning Concert (continued). 9.00 News. 9.05 This Week's Composer: Vivaldi (S). 10.00 Bournemouth Sinfonia (S). 11.10 Luciano Berio (S). 11.20 Chopin and Strauss cello and piano recital (S). 12.10 pm BBC Scottish Symphony Orchestra, part 1 (S). 1.00 News. 4.05 Six Continents. 7.25 BBC Scottish Symphony Orchestra, part 2 (S). 7.35 Tears of Pain and Joy (S). 8.20 Malcolm Arnold (S). 8.30 University of Wales Recital (S). 8.35 News. 9.00 Mainly for Pleasure (S). 9.30 Jazz Today (S). 7.00 The

RADIO 4 6.00 am News Briefing. 6.10 Farming Today. 6.25 Shipping Forecast. 6.30 Today. 8.47 Yesterday in Parliament. 8.57 Weather, travel. 9.00 News. 9.05 Tuesday Call (Outdoor Edition). 10.00 News. 10.02 From Our Own Correspondent. 10.30 Daily Service. 10.45 Morning Story. 11.00 News. 11.03 Thirty-minute Theatre. 11.53 Zoo Talk.

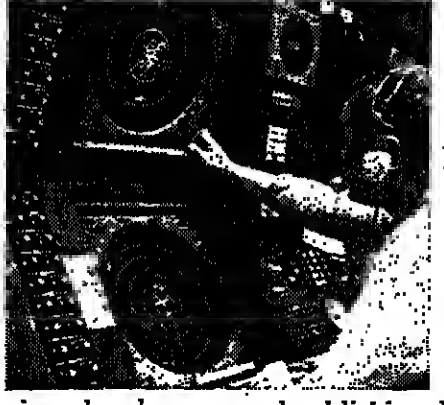
11.50 President Reagan's Address at the Houses of Parliament. 12.47 Village Vigilante. 12.55 Weather, programme news. 1.00 The World at One. 1.40 The Archers. 1.55 Shipping Forecast. 2.00 News. 2.22 Woman's Hour. 3.00 News. 3.42 Never So Kissed in the Same Place Twice. 4.00 News. 4.02 Lincoln Letter. 4.10 Enterprise East. 4.40 Story Time. 5.00 PM News Magazine. 5.50 Shipping Forecast. 5.55 Weather, programme news. 6.00 News, including Financial Report. 6.30 Brain of Britain 1982 (S). 7.00 News. 7.05 The Archers. 7.20 Babytalk. 7.50 File on 4. 8.20 Constable Country. 8.50 Original: The Fresco File. 9.25 In Touch. 9.30 The Banquet at Windsor Castle given by the Queen in honour of President Reagan. 9.59 Weather. 10.00 The World Tonight. 10.30 And So To Bed. 11.00 A Book at Bedtime. 11.15 The Financial World Tonight. 11.30 Today in Parliament. 12.00 News.



New electronic bird watcher scans North Sea air traffic.

Who would expect air traffic to be much of a problem anywhere near this lonely headland in the Shetland Islands, far to the north of Scotland? The reason is simple. Oil. The Shetlands, once better known for sweaters and sheep, dogs, are just a hop by helicopter from North Sea oil fields. It's not surprising, then, to find a sophisticated radar system in use keeping busy whirlybird air traffic safely under control. Inside the cocoon-like shelter shown in the photo (left) is the antenna of such a system, designed and built by Cossor Electronics Limited for the U.K. Civil Aviation Authority. At the airport nearby, controllers use Cossor displays to monitor approaching and departing air traffic. This is just one of hundreds of similar radar systems that Cossor, a Raytheon company, has

supplied for use at airports around the world—and just one part of Raytheon's widespread involvement in air traffic control. Raytheon has recently completed a fully integrated air traffic control system for the Federal Republic of Germany. In the United States, we have long been a supplier of radars, automated displays, and computer systems for the enroute air traffic control network. Raytheon... a \$5.6 billion company in electronics, aviation, appliances, energy, construction, and publishing. For copies of our latest financial reports, please contact any of the offices or companies listed below, or write: Raytheon Europe, 52, Route des Acacias, 1227 Geneva, Switzerland, or worldwide headquarters, Raytheon Company, 141 Spring Street, Lexington, Massachusetts, U.S.A. 02173.



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THE MANAGEMENT PAGE: Small Business

ICFC risks more to stay the course

Tim Dickson explains the shifts in the finance group's strategy

LIKE ALL healthy institutions which plan to survive, the Industrial and Commercial Finance Corporation has had to re-examine its role in the light of changing circumstances.

Founded in 1945, ICFC has grown consistently in stature over the last 37 years and has established itself as probably the leading UK provider of specialist long-term finance for the smaller business. Over this period it has carved out an enviable niche in a hitherto neglected market.

Today, however, its managers would have to admit that things are not necessarily going all their way.

Political enthusiasm for the small firms sector has been accompanied by a big explosion in the number of other sources of small company finance. Clearing banks, merchant banks, investment trusts and specialist funds have all plunged into the long-term risk capital market to such an extent that Lord Caldecote, ICFC's chairman, said in his annual statement last year that there is now too much money chasing too few situations.

This "equity glut" provides a potentially serious challenge to a financial group whose customer base, unlike other major financial institutions, is exclusively the small- to medium-sized business.

Herein, however, lies one of its major strengths. For over the last four decades ICFC has built up what it would claim is an unrivalled expertise in assessing risk and devising financial packages for the small firm.

ICFC is 85 per cent owned by the English and Scottish clearing banks which, at the end of the Second World War, reluctantly responded to Government pressure for a new institution to help finance smaller firms. (The other 15 per cent of ICFC is held by the Bank of England.)

Its early existence was precarious enough with the banks (notably the Westminster Bank) keen to limit the scope of their new offspring. Today, however, while the relationship with shareholders is still not always easy, ICFC's success at achieving its initial objectives can hardly be challenged. Its portfolio of around £450m in

roughly 3,700 smaller businesses continues to grow apace.

ICFC arranges deals of as little as £5,000 (though these are admittedly rare) up to a maximum of roughly £2m. Long term loans (up to 20 years) plus equity finance are its traditional weapons, but Sue Palmer, business development manager based at the group's Waterloo Road, London headquarters, stresses that ICFC's hallmark is a package tailored to suit individual requirements.

"We go into a meeting with a prospective client with an open mind, not with a little bag of 'products'," she says. "What we are making is a commercial assessment, not a credit assessment. We are saying to ourselves, 'Will this business survive?' Is there really any upside potential? Is the management really committed?" From this approach comes our ability to adapt schemes to suit particular circumstances.

Technology

Much of the skill, of course, depends on the quality of the ICFC teams which are scattered round the country in its 22 area offices (including London).

Very roughly ICFC's managers are one-third accountants, one-third business graduates (most of whom have done a spell in industry) and one-third graduates who have joined straight from university. There are no former bank managers on the staff.

In spite of this mix, which is consciously reflected in area offices, ICFC is sometimes accused of not always having the proper technical skills to understand, say, high technology businesses. Palmer counters this by pointing out that the group has a full-time management advisory service based at Solihull. Staff there include technical experts who can be called in by any ICFC manager to check out market and product information.

Robert Smith, ICFC's assistant general manager, adds, "In any case, we don't want to know that the total world market is 500m widgets when the guy we are being invited to back is

going to sell only 50,000. What we want to know is how he is going to sell those 50,000."

While ICFC undoubtedly has misgivings about some of the City institutions which are throwing money at the small business sector, the extra competition does not appear to have dampened down demand for its own services.

In the year to the end of March 1982, for example, ICFC is understood to have beaten (though only just) the L114 deals completed during the 12 months to March 1981. The book value of these new investments, moreover, comfortably topped £100m in 1981/82 (£97m in 1980/81).

It is clear, however, that ICFC is having both to be more aggressive in its marketing—advertising on TV, for example, was a new departure last year—and to adapt more and more quickly to changing conditions.

The increasing emphasis on start-ups and management buy-outs has continued. In the 12 months to March 1981 some 400 new businesses (those up to three years old) were financed but in 1981/82 this figure was probably about 10 per cent higher. Well over 100 management buy-outs were supported in the most recent period—comfortably more than by any other single institution—compared with 69 in 1980/81.

Smith comments: "The rate of change at the moment is faster than ever. We have adapted in the last few years by taking more risks and becoming more flexible in the type of deals we are prepared to finance. We know that we are taking more risk than we did five years ago."

In spite of increasing its business, ICFC insists that it is not "pumping out money for its own sake."

"We have around 2,000 equity stakes, of which around 150 are currently in receiver-ship or liquidation," says Palmer. "Last year this figure was about 110. A lot of our effort has been going into helping companies ride out the recession and monitoring the existing portfolio. Managers are not just rewarded for acquiring new business."



Robert Smith and Sue Palmer: stressing ICFC's greater flexibility, but denying that it is "pumping out money for its own sake."

"What worries us are some of our competitors who are undisciplined. We have seen companies financed with structures which we think are wholly inappropriate and a lot of them are going to fail. We know from our own statistics, for example, that one in three of the new businesses we back do not succeed."

The extent of ICFC's "after care" service is an issue currently exercising its corporate mind. "The larger, more profitable and well managed company may only require us to go to its annual meeting but at the other end of the scale, where there may be limited managerial experience, our people may need to spend as much as half a day a month," says Palmer. "On these occasions we would be asking for financial information which they might not normally think about and we would be acting as a sounding board for any problems."

Alternatively ICFC might appoint a nominee non-executive director—an outsider rather than an ICFC employee. "We are recognising more and more that those involved with start-ups have experience of their product but there are many other sides to running a business and that is where they may need help." This is a delicate area for ICFC, though, for many entrepreneurs fight shy of what they see sometimes as "interference." ICFC, moreover, has traditionally emphasised its "hands off" approach.

In common with other pro-

viders of equity finance, ICFC is frequently the target of criticism that its funds are expensive. Like other private sector institutions it is in business to make a profit but unlike, say, the clearing banks, it does not benefit from the "endowment" effect of high current account balances.

All loan funds have to be raised on the open market and are matched against the term of a customer's borrowing. This is why ICFC charges a penalty for early repayment.

ICFC is also felt to drive a hard bargain when it takes an equity stake—these are financed entirely from its own reserves. The point was illustrated in a recently filmed case study of an ICFC-backed company where the entrepreneur asks the interviewer "When did you first feel that the business really belonged to you?" He immediately replies: "ICFC owns the company." This was a tongue-in-cheek and inaccurate response—ICFC only holds a 20 per cent stake in this case and never accepts a majority shareholding—but one which nevertheless represents a not untypical reaction.

The ambivalence of the entrepreneur towards giving away equity is one cross which it has to bear but where ICFC is unsecured and taking a risk it insists that it has to seek a commensurate reward. An institution which is looking for tough, resilient management, however, should not be upset if it encounters tough bargaining from the entrepreneur.

Amendments to Finance Bill

SMALLER BUSINESSES have not yet been much affected by the Finance Bill's fairly sedate passage through Parliament—but there have been a couple of minor amendments so far which should bring some cheer.

One concerns the Business Start-up Scheme, first introduced in 1981, which allows individuals to claim tax relief at their top marginal rate of income tax on investments in a new company. The limit in 1981-82 was £10,000 per person but in his Budget speech the Chancellor announced that this would be raised to £20,000, both this year and for 1983-84. Moreover, unused relief last year could be carried forward.

This increase in the scope of the scheme satisfied some lobbyists—but there has been much criticism of the rules that investors are not entitled to claim relief until 12 months

after the qualifying company has begun to trade. This clearly was seen as a discouragement to investors in a business which, say, a long development programme.

Now, however, the Government has reacted to pressure and has inserted its own amendment to Clause 45 of the Bill with the purpose of reducing the "waiting" period to four months.

The other change concerns Value Added Tax and Clause 12. This caused anxiety for some people because it implied that if at the end of a 12-month period a business's taxable supplies fell below one half the registration limit (£17,000 as increased in the Bill) the Commissioners of Customs and Excise could compulsorily order deregistration.

Thanks to a Government amendment which will be made

at the Report stage, the effect of this clause will be withdrawn. It means that a business whose turnover is below the registration limit can continue to be registered and reclaim VAT on its "inputs" (eg materials).

So far the Bill is still passing through the committee stage with discussion due to resume today at Clause 47. This means that issues such as the purchase by a company of its own shares and the indexation of capital gains tax have not yet been considered. The capital gains tax proposals—although widely welcomed in principle—have generated more heat than most. In particular, lobbyists would like to see relief for inflationary gains granted retrospectively, relief against losses and the abolition of the rule which prohibits indexed relief for the first 12 months after purchase.

In brief

APPLICATIONS continued to flood in last month for the extra £10m allocated by the Government to the Small Engineering Firms' Investment Scheme on top of the original £20m. About 1,000 companies had sought assistance before the announcement of the extra allocation and several hundred more are understood to have applied subsequently. The scheme provides for a 34 per cent grant for small firms towards investment in computer numerically controlled machine tools. The scheme has now closed.

Still available, on the other hand, is the Products and Processes Development Scheme (PPDS), which comprises a number of separate schemes administered by the Department of Industry aimed at particular sectors. These primarily support research and development and product development work and are open to firms of all sizes. The grant available was recently increased from 25 per cent to 34 per cent of a qualifying project. Further information on the criteria applied can be obtained from any Department of Industry Regional Office or Small Firms Advice Centre.

THE Intermediate Technology Development Group has turned its spotlight on the printing industry in the second of a series of reports

on changes in seven different industries.

The report, Making an Impression, examines small scale printing equipment, work patterns, industry organisation, the efficiency of small operations and the impact of new technologies. About 95 per cent of printing firms in the UK are small and they account for about half of printing sales and almost half the employment in the sector.

The first ITDG report was on brewing; subsequent reports will investigate car repairs, brick-making, wool textiles, plastics recycling and dairy processing.

Available from ITDG, 9 King Street, London WC2E 8SN, price £3 each or £12 for a complete set. Telephone 01-836 9434.

SMALL businesses often complain about the law on unfair dismissal, arguing that it can be a major disincentive to taking on new employees.

A booklet* just published by the Department of Employment both sets the relevant rules in perspective and provides a useful guide for firms without trained or experienced staff to deal with them.

The booklet says that less than a tenth of all dismissals in a year result in unfair dismissal claims; two thirds of these are settled without a hearing—about half are withdrawn, the rest settled by voluntary agreed compensation; in only 25 per cent of

the cases was dismissal found to be unfair; and the amount of compensation awarded by tribunals was less than £400 in more than one third of the "unfair cases" and less than £750 in more than half of them.

*The Law on Unfair Dismissal—Guidance For Small Firms. By Joan Henderson. Available free from Employment Offices, Job Centres, Unemployment Benefit Offices, and Department of Industry Small Firms Centres.

"A SMALL business is a business that is managed by not more than three managers, or whose workforce does not exceed 100 persons."

These words are not written lightly for they appear on page 433 of a new book, by Dr. Leah Hertz called, "In Search of a Small Business Definition".

Dr Hertz has not failed to do her homework, as the subtitle — "An exploration of the Small-Business Definitions of the U.S., the UK, Israel and the People's Republic of China" — would suggest. There are also references to the Federal Republic of Germany.

Copies of the book, published by the University Press of America (457 pages, soft cover), are obtainable in London from Diltons, Foyles, Sweet & Maxwell, The Wholly & Sons and in Manchester from Hain & Hockland. Price £12.50.

Tim Dickson

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Management buy-outs. This report, the first to deal with this phenomenon of the 1980s in detail, explains how UK employees can buy their companies. It covers initial negotiations, the need for professional advisers, the financial aspects and the legal, tax employee and other considerations in the light of the 1981 Companies Act.

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Companies requiring development capital of £50,000 upwards are invited to contact: J. M. Havelock-Jones of CENTRE CAPITAL, Suite 127, Grand Buildings, Trafalgar Square, London, WC2 01-225 8883 or 01-430 1670 24 hours 01-878 5883

REPUBLIC OF IRELAND
German company seeks Partner/consortium/interest for unique leisure development. Cash and first phase infrastructure required. Etc. on offer. 100 customers on books. Immediate work on site required. Lease or sale to suitable company required. Contact: Kevin Kilrane & Co., Solicitors. Tel: Mobil 778

UNIQUE OPPORTUNITY
Due to customer demand, several NEW DIESEL GENERATING SETS suitable for tropical operation are now available from stock. All at very competitive prices. Basic features: 2.100 kW to 2310 kW 30 Hz. For further information please contact: P. A. Hynes of B. G. Godard's Sales, 12, E-4100 Spring, Seelton, Tel: (021) 35.00.06, ext. 1331 or 1112. Telex 41223 okeam b.

Wanted to Buy INTERNATIONAL COURIER COMPANY
Phone Mr. Jackson 01-561 5288 PRINCIPALS ONLY

MID-EAST MAILING LISTS
Up to date clean computer maintained. Details: Inex Ltd, Hamman House, Andover Road, Winchester, Hants SO23 7BS

BREATHTAKING BARRICAN - Now complete. Low stock to rest. Unavailable for 18 months. 2000 sq ft. Contact: 01-628 4372 or 01-111 1112

UK-A.I. BUSINESS available as vehicle for use of participants. Write Box F3257, Financial Times, 10 Cannon Street, London, EC4P 4BY

BUSINESS ADVERTISING RATES
Per single column centimetre £29.00
per line £8.50
Premium positions available (minimum size 30 column cm) £35.00 per single column cm.
For further details write to: John Wisbey, Financial Times, 10 Cannon Street, London EC4P 4BY quoting reference JA6

All business advertisements are subject to our conditions of acceptance which are available on request. Readers are recommended to take appropriate professional advice before entering into commitments.

MANAGEMENT COURSES

Cranfield Senior Managers Programme
Building on its well-established foundations, Cranfield School of Management's Senior Managers Programme has been updated to meet the needs of the rapidly changing business world which now confronts us. The 5-week programme attracts senior managers from a wide range of organisations and they benefit from an exchange of views in a stimulating and challenging learning environment. The SMP particularly helps the manager who has been a functional specialist and has only superficial knowledge of other branches of management. It concentrates on policy issues at both corporate and functional levels. Through working together on real and comprehensive problems and familiarising themselves with the language and techniques in use, participants are helped to become more effective members of a management team. Dates: November to 17 December 1982. Cranfield School of Management - Tel: Bedford 02341 751122.

To: Mr. Fergus Pennox, Course Tutor, Cranfield School of Management, Cranfield Bedford MK43 0AL. Tel: (0234) 751122. Telex: 624559. Please send me further information on the Senior Managers Programme.

Name _____
Job Title _____
Company _____
Address _____
Tel. No. _____ Ref. No. CS125

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This cash voucher enables your company to an immediate 75% CASH AGAINST INVOICES. Subject to approval.

Cash flow problems? Then cash this!
Need cash now? You've got it right there on your books! We will give you 75% cash against your invoices - money you can put to work today. You get the 25% balance, less our charges, when your customer pays. And the customer remains totally unaware of the arrangement. Post this voucher now with your name and address, or phone us. Confidential Invoice Discounting Limited, Sovereign House, Queens Road, Brighton BN1 3WZ. Telephone: Brighton (0273) 21211. Telex: 87382

Food Production Capability
Capacity exists immediately for the blending and packing of dry food products for bulk use or subsequent packaging. We are able to offer a highly competitive complete packaging service with formulation development and quality assurance of the highest level. Facilities also exist for national distribution if required. Please contact advertiser to discuss opportunities. Write Box F3265, Financial Times, 10 Cannon Street, EC4P 4BY.

NEW PROJECTS?
Can we help with your plans for expansion/rationalisation? Professional company with multidiscipline resources offers Engineering Design Services. 21 years experience on wide variety of industrial projects: Petrochemicals, Chemicals, Food, Dairy, Breweries, etc. Contact: Peter Vickers, Pipco Projects Limited, 26 High Street, Hounslow, Middlesex TW3 1NW. Tel: 01-572 7363. Telex: 935413

DIRECTORS OF HIGHLY PROFITABLE MEN'S CLOTHING MANUFACTURERS/RETAILERS
Seek Company with substantial funds to capitalise their interests and are willing to remain under contract as required. Write to Principal, Box F3259, Financial Times 10 Cannon Street, London EC4P 4BY

GLOBEWIDE OFFICE FURNITURE
is still in a position to arrange up to £5,000,000 for:
1. Corporate Finance
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Minimum £50,000. Principals only should write to: Globewide Finance Limited, 77 Moscow Road, London W2 7EL or Tel: 01-727 8474 - Telex: 8953620

BUSINESSES WANTED

ADVERTISING AGENCY REQUIRED
Substantial Group of Companies with diversified interests is seeking to purchase for cash a small to medium sized Advertising Agency (recognised or unrecognised). Please reply in strict confidence to: THE GROUP'S AUDITORS FRIEND & COMPANY Chartered Accountants 113 GLOUCESTER PLACE LONDON W1H 4DD

WANTED HIRE PURCHASE OR LOAN COMPANY OR BLOCKS OF HIRE PURCHASE AGREEMENTS to merge with existing business. Please contact: J. M. Whitney, North Wales Trust Ltd 43 Calthorpe Road, Edgbaston, Birmingham B15 1TS

SMALL PUBLIC COMPANY seeks to acquire profitable Company with good potential. For cash or shares. Write Box G8032 Financial Times 10 Cannon Street, EC4P 4BY

PROPERTY COMPANIES WANTED AGENTS RETAINED
Full details in confidence to: Box G.8031 Financial Times 10 Cannon Street London EC4P 4BY

WANTED CONTRACT HIRE COMPANIES currently operating car and van fleets in excess of 100 units. Please write in the strictest confidence to: The Managing Director, COWIE CONTRACT HIRE LTD, Hyburn Road, Sunderland. Tel: 0783 44122

ACQUISITION WANTED
Well established private company situated in the North West seeks to acquire profitable business or businesses, preferably with established and stable management and also in North West. Write in strictest confidence to: Box G8013, Financial Times, 10 Cannon Street, EC4P 4BY

ENGINEERING MANUFACTURERS OF DIAMOND IMPREGATED CUTTING TOOLS Home and Export Market. Principals only apply. Write Box G8000, Financial Times 10 Cannon Street, EC4P 4BY

REQUIRED MACHINE TOOL COMPANY with substantial tax losses, preferably in the Midlands area. Write with full details to: Cooper-Parry, Watson, Sower & Co., 102 Fife Gate, Derby - Ref: RML

MANUFACTURING BUSINESS WANTED
Central Southern England. Consideration about £0.5m. Write Box G8004 Financial Times 10 Cannon Street, EC4P 4BY

INVESTMENT COMPANY seeking to purchase TRAVEL AGENCY with IATA Licence. Principals only apply. Write Box G8029 Financial Times 10 Cannon Street, EC4P 4BY

BUSINESSES FOR SALE

COMPANY NOTICES

MYOTT MEAKIN LTD.

Opportunity to acquire well-known Pottery business established over 100 years.

Situated at Alexander Potteries, Stoke-on-Trent in freehold premises of some 190,000 square feet.

Turnover approx. £2.5m per annum including extensive export business. Skilled work force of some 200 employees available.



Cork Gully

Interested parties should contact the Joint Receivers Richard Stone, Roger Hatton, 43, Temple Row, Birmingham, B.14. Tel: 021 233 1100

Secondary Aluminium Smelting West Midlands

The business and business assets of J. FRANKEL (ALUMINIUM) LTD., are for sale. A well established business engaged in the activity of conversion of aluminium scrap into ingots from well situated modern freehold premises. The business operates from premises in Cannock, West Midlands. Turnover approximately £11.5 million.

Enquiries to the joint Receivers and Managers: D.J. Corney and I.D.B. Bond.

Deloitte Haskins & Sells

Edmund House, 12/22 Newhall Street, Birmingham B3 2DX.

FOR SALE

Assets of long-established £½ million turnover precision and general engineers serving world markets, including freehold or leasehold of 17,000 sq.ft. premises in Bristol.

Principals only please contact: **Touche Ross & Co.**

J. A. Hearford, Touche Ross & Co., Queen Anne House, 69-71 Queen Square, Bristol BS1 4JF. Tel: (0272) 21622. Telex: 44395

PRINTERS FOR SALE

Medium sized (£5.5m turnover) Printing Company for sale situated in southern England. The company which has an impressive profit record (last year 10.5% of sales) is well equipped with modern equipment. Enquiries are sought from principals only who have adequate resources available not only to purchase outright this sound investment but who can maintain financially a business of this size.

Applications in writing should be made to the Advertiser, Box G8023, Financial Times, 10, Cannon Street, London, EC4P 4BY

TIMBER GROUP

FOR SALE OR AMALGAMATION

Privately owned timber group with own sawmill and kilns on 10-acre freehold site. Group assets approx. £1.5m. Enquiries to Managing Director, Box G8020, Financial Times, 10, Cannon Street, London, EC4P 4BY

Husseys

EXETER STRUCTURAL STEELWORK COMPANY FOR SALE. Freehold, fully equipped 29,500 sq. ft. buildings on 1.57 acre site £400,000 or offers. Ref: 1/2079

TELEPHONE: 0392 50441

CHRISTIE & CO

RECOVERERSHIP SALE SHOP FITTERS EXHIBITION & DISPLAY STAND MANUFACTURERS. Established 1955 - Near Heathrow Equipped Factory Premises 13,000 sq ft, 1,340 sq ft Small Office Block, 1,340 sq ft Valuable Lease OFFERS IN EXCESS OF £25,000. Apply: 32 Baker Street London W1M 2BU - Tel: 01-486 4231

NEW COMPANY

Providing use of computer word processing. Photographic processing, sand blasting, pottery, etc. needs equity to expand concept. Probable start-up status. For further details: Phone 01-445 0033

ESTABLISHED MACHINERY IMPORTING COMPANY

FOR SALE. Substantial freehold asset. Possible tax losses available. Contact Box G8019, Financial Times 10 Cannon Street, EC4P 4BY

WELL ESTABLISHED IMPORT/EXPORT and Contracting Firm for sale due to retirement. Turnover £1.2m. Box G8024, Financial Times, 10 Cannon Street, London EC4P 4BY. NATURAL VITAMIN SUPPLEMENTS/Cosmetics marketable. Complete new business ready for launch. Offers over £15K. Wokingham 78295.

COMPUTER SERVICES

A well established Computer Services Company, whose majority shareholder is a respected public group, is seeking to expand its operations by investing in businesses involved in the following areas:-

1. Bureau operations using Data General, ICL, Hewlett Packard, CTL equipment.
2. Computer contract staff.
3. Mini-computer turnkey systems.

Retention of existing management would be welcome

Interested parties are invited to send preliminary details to the Managing Director:

Box G8018, Financial Times, 10, Cannon Street, London, EC4P 4BY. Strictest confidentiality will be observed

FOR SALE

THE BUSINESS OF SCREEN PRINTING, CONVERTING AND DESIGN

Screen-printers, creative designers and producers of point of sale display material, including film laminating, gumming, varnishing, latex coating, metal rimming, board lining and mounting.

LOCATED CHINGFORD, LONDON E4. Turnover approximately £1.1 million. MODERN PLANT AND EQUIPMENT

Further information: A. R. Houghton, TOUCHE ROSS & CO., P.O. Box 137, Hill House, 1 Little New Street, London EC4A 3TR. Tel: 01-353 8011

Golf Course and Driving Range for sale

This attractive freehold par 3 golf course and flood-lit driving range is offered for sale as a going concern. The existing profitable facilities have potential for significant future growth via the development of a clubhouse and bar for which planning permission has been obtained.

Further details from N.Hindley-Jones on 01-638 2777.

Thomson McLintock Associates, 70 Finsbury Pavement London EC2A 1SX TML

Meat Production & Boning Plant

Basildon, Essex. A new fully EEC approved leasehold plant, 5000 sq. ft. working area, with chilling, freezing and blast freezing facilities in a modern industrial estate.

Further details from I.D.B. Bond Esq., FCA Deloitte Haskins & Sells

PO Box 207, 128 Queen Victoria Street, London EC4P 4JX.

FOR SALE AS GOING CONCERN

Manufacturers of factory built accommodation units based in North Midlands. Modest sized company with 24 employees. The company is based upon engineering activity in a modern leasehold premises and has an expanding order book.

Annual turnover approximately £734,000. All enquiries to: THORNTON BAKER, Eidon Lodge, Eidon Place, Bradford West Yorkshire BD4 3AP. Tel: 0274 24351. Telex: 51611 TB BFD-G. Reference: AVF/236405

FOR SALE

Well established Injection Moulding Company in Leicester area. Modern compact factory on low rental, turnover approx. £125,000 pa. Opportunity of expansion for energetic purchaser with management skills. Machinery £20,000 (dealer's valuation) including moulds. Raw materials and stocks valued at £15,000 approx. Business could be relocated.

PRICE FOR QUICK DISPOSAL £80,000 and for further details contact Box G8021. Financial Times, 10 Cannon Street, London EC4P 4BY

TRAVEL AGENTS FOR SALE

Branches in London and Provinces. IATA and ABTA licensed. £3-£4 million turnover p.a. Quick sale - serious purchasers apply with offer to Box G.8002, Financial Times, 10, Cannon Street, EC4P 4BY

FOR SALE West Midlands

An old established builders merchants with room to expand or relocate to another freehold site with D.I.Y. potential and excellent office accommodation.

Write Box G8010, Financial Times, 10 Cannon Street, EC4P 4BY

FOR SALE FORD RETAIL DEALERSHIP

EAST MIDLANDS. Long established dealership well situated near industrial town. Ideal for development of fleet business. Busy forecourt and workshop with MOT facilities. High profit potential. Freehold £80,000. Stock and assets at valuation. Goodwill negotiable.

Write Box G8011, Financial Times, 10 Cannon Street, EC4P 4BY

COMPUTER BUREAU

10 YEARS TRADING. Turnover £1m+ - Profitable 100% Equity available. Principals only please. Write Box G8025, Financial Times, 10 Cannon Street, EC4P 4BY

BUSINESS FOR SALE IN EDINBURGH

with or without large premises in City Centre. BUILDERS AND MANUFACTURING JOINERS. Plans of scope for expansion.

Write Box G8702, Financial Times, 10 Cannon Street, EC4P 4BY

FOR SALE SMALL PUBLIC COMPANY

Extensive agreed capital tax losses. Cash assets. Controlling interest available. Write Box G8026, Financial Times, 10 Cannon Street, EC4P 4BY

BUILDERS MERCHANTS YORKSHIRE

T/O £2M. Further details from owners' agents: PARTNITAGE & CO., 51th, Avenue Way, Beckenham, Kent. Tel: 01-850 3214

By Order of the Joint Receivers & Others

re: Alpine Sports Group

OPPORTUNITY TO ACQUIRE

Leading SPORTS EQUIPMENT RETAILER

Established Trading Locations: London, Brighton, Manchester, Leeds, Edinburgh and Glasgow

Good sized units 1981/82 Turnover: £3M+

Offers considered for business or individual locations. Full details from:

EDWARD SYMONS & PARTNERS

56/62 Wilton Road, London SW1V 1DH. 01-834 8454. Telex: 8954348

FOR SALE - AUSTRALIAN CONSTRUCTION COMPANY

A well established Construction Company engaged in commercial construction seeks enquiries from other persons with a genuine interest in purchase.

The company is located in Queensland, Australia and operates throughout that State. Current turnover will exceed A\$5 million and forward contracts are held for A\$6.5 million on Government and semi-Government projects. Profit before tax has averaged more than A\$200,000. Principal is prepared to negotiate a service agreement. The Company operates in an environment experiencing excellent growth and expansion. Population in Queensland has risen steadily and increasingly since 1977, and this trend is expected to continue, providing good prospects in this industry. The suggested sale price is A\$1 million, excluding freehold land and buildings situated in well located areas. The land and buildings could be acquired subject to negotiation.

Written enquiries should be forwarded to: A. J. L. Duife, Binder Hamlyn, 8 St. Bride Street, London EC4A 4DA.

By direction of the Trustees

UNIQUE OPPORTUNITY TO ACQUIRE THE LONG LEASEHOLD INTEREST AND ASSETS OF THE

WESTOVER ICE RINK

ALSO THE FREEHOLD OF THE PLAYHOUSE & GALAXY THEATRE/CINEMA

IN BOURNEMOUTH

Bernard Thorpe

Old Library House, 4 Dean Park Crescent, Bournemouth. Tel: (0202) 21821

WELL RUN SOUTH COAST COMPANY FOR SALE

Products sold are of our own manufacture. THE COMPANY OFFERS: 1) Its own distribution throughout the United Kingdom 2) Full/strict management control 3) Expansion and growth with a full order book

INCLUDED ARE: 1) Freehold units 2) Other assets 3) Sizeable cash deposits at bank. TURNOVER: Current year 1981/82 £800,000+ with good profits. Projected year 1982/83 £1.1 million with good profit margins. This is an ideal opportunity for a company wishing to diversify, or for a company that has/requires a successful expanding portfolio. ASKING PRICE: Offers on £275,000 (Eight Hundred and Seventy Five Thousand Pounds). Principals only need apply (no time wasting please) to the Managing Director, Box G8022, Financial Times, 10 Cannon St., EC4P 4BY.

The business and assets of a modern BLACK IRON FOUNDRY

Occupying a substantial freehold site capable of division, in the Manchester area and currently employing 115 direct and indirect staff. Weekly night-time melt capacity from 3 year old leased electric furnaces of approximately 230 tonnes.

Principals only reply in confidence for further details to: Box FT/750, c/o St. James's House, 4/7 Red Lion Court, Fleet Street, London EC4A 3EB

FOR SALE LONG ESTABLISHED, HIGH QUALITY, INDEPENDENT CAR AND LIGHT COMMERCIAL CONTRACT HIRE AND LEASING COMPANY

Very competent management team available plus ample corporate funds to support growth and possible diversification into allied fields. Ideal opportunity for large company wishing to diversify and/or cut costs on company cars, financial or investment institution, or similar trading company.

Please write for initial details to: Box G8028, Financial Times, 10 Cannon Street, London EC4P 4BY

ELECTRICAL CONTRACTORS

Established Central London firm, with own freehold offices and stores, good order book, turnover approx. £200,000 pa. Ideal as subsidiary for building contractors or as complementary activity for mechanical engineers.

Principals only should write to Box G8016, Financial Times, 10 Cannon Street, EC4P 4BY

OLD ESTABLISHED COMMERCIAL VEHICLE GARAGE

AND HEAVY RECOVERY BUSINESS FOR SALE

7 bay workshop 6,300 sq ft, 8 years old, situated East Midlands on 2 acre site between A1 and M1 on major trunk road. Would also be suitable as haulage or coach concern. Offers around £250,000 plus S.A.V. for property plant and goodwill.

For further details write to Box G8007, Financial Times, 10 Cannon Street, EC4P 4BY

PROFITABLE AIR-CONDITIONING CONTRACTING COMPANY

FOR SALE. Established 20 years, turnover £570,000 pa, with regular service and maintenance operation, from freehold premises in South London. Integrated takeover possible.

Only principals considered. Write Box G8012, Financial Times, 10 Cannon Street, EC4P 4BY

NORTHERN FROZEN FOOD BUSINESS

RETAIL & MANUFACTURING. £1m plus turnover and consistent record of sales and profit growth. Genuine reasons for sale.

Write Box G8030, Financial Times, 10 Cannon Street, EC4P 4BY

BUILDING COMPANY FOR SALE

TAX LOSSES AVAILABLE. Write Box G.7988, Financial Times, 10 Cannon Street, EC4P 4BY

JEWELLERY DISTRIBUTORS

WITH £450,000 TAX LOSSES FOR SALE. No assets or liabilities other than tax losses. Write Box G7986, Financial Times, 10 Cannon Street, EC4P 4BY

ABINGDON-on-THAMES DETACHED STONE VICARAGE

Self-Catering Units. Plus very profitable outside catering business. Details from: ADKIN, 10 High Street, Abingdon, Oxon. Tel: (0235) 25661.

RAND MINES, LIMITED

(Incorporated in the Republic of South Africa)

A Member of the Barlow Rand Group



DIVIDEND DECLARATION

BY VOORUITZICHT GOLD MINING COMPANY, LIMITED

NOTICE IS HEREBY GIVEN that dividend No. 72 of 90 cents per share has been declared in South African currency, as a final dividend in respect of the year ending 30th June, 1982, payable to shareholders registered in the books of the company as at the close of business on 25th June, 1982.

The rate of exchange of the dividend will be converted into United Kingdom currency for payment by the United Kingdom Registrar and Transfer Agents will be the telegraphic transfer rate of pounds sterling to Johannesburg and London ruling on the first business day after 25th June, 1982 on which foreign currency dealings are transacted.

Where applicable, South African non-resident shareholders' tax of 38% will be deducted from the dividend.

The full conditions of payment of this dividend may be inspected at or obtained from the offices of the company in Johannesburg or in the United Kingdom.

The boards of directors of these companies have decided not to declare dividends for the half-year to 30th June, 1982.

Registered Office: 63 Park Street, Johannesburg 2001. (P.O. Box 62370, Marshalltown, 2017). United Kingdom Registrars and Transfer Agents: Charles Beckett P.L.C., P.O. Box 163, Charles Street, Ashford, Kent TN24 8EQ. 7th June, 1982.

CONSOLIDATED COMPANY BULTFOUNTAIN MINE, LIMITED

GRIQUALAND WEST DIAMOND MINING COMPANY, DUTOITSPAN MINE LIMITED

(Both incorporated in the Republic of South Africa)

DECLARATION OF DIVIDENDS

NOTICE IS HEREBY GIVEN that the directors of the abovesaid companies have decided to declare dividends in respect of the year ending 30th June, 1982, payable to shareholders registered in the books of the respective companies on 25th June, 1982. The dividends have been declared in the currency of the Republic of South Africa.

Warrants will be issued from the Kimberley and the United Kingdom offices of the transfer agents on or about 25th July, 1982. Shareholders who have sold their shares in the United Kingdom will receive their dividends in the United Kingdom currency equivalent on 28th June, 1982 of the rate of exchange of the South African currency, provided that the request is received at the office of the transfer agents in Kimberley or in the United Kingdom on or before 25th June, 1982.

The effective rate of non-resident shareholders' tax is 15% per cent.

The dividend is payable subject to conditions which may be inspected at the local and London Offices of the companies and at the offices of the companies' transfer agents in Kimberley and the United Kingdom.

By order of the Board of Directors: J. C. GREENSMITH

Office of United Kingdom Transfer Agents: J. C. GREENSMITH, 40 Holborn Viaduct, London EC1P 1AJ.

Office of United Kingdom Registrars and Transfer Agents: Charles Beckett P.L.C., P.O. Box 163, Charles Street, Ashford, Kent TN24 8EQ. 8th June, 1982.

AFRICAN AND EUROPEAN INVESTMENT COMPANY LIMITED

(Incorporated in the Republic of South Africa)

PREFERENCE DIVIDEND No. 68. Dividend No. 68 of three per cent on the six months ending 30th June, 1982, has been declared payable on 15th July, 1982. Shareholders who have sold their shares in the United Kingdom will receive their dividends in the United Kingdom currency equivalent on 18th June, 1982 of the rate of exchange of the South African currency, provided that the request is received at the office of the company's transfer agents in Kimberley or in the United Kingdom on or before 15th June, 1982.

The effective rate of non-resident shareholders' tax is 15% per cent.

The dividend is payable subject to conditions which may be inspected at the local and London Offices of the company and at the offices of the company's transfer agents in Kimberley and the United Kingdom.

By order of the Board of Directors: J. C. GREENSMITH

Office of United Kingdom Transfer Agents: J. C. GREENSMITH, 40 Holborn Viaduct, London EC1P 1AJ.

Office of United Kingdom Registrars and Transfer Agents: Charles Beckett P.L.C., P.O. Box 163, Charles Street, Ashford, Kent TN24 8EQ. 8th June, 1982.

NOTICE OF PURCHASE

GEORGE WESTON LIMITED

U.S.\$30,000,000 13 3/4% NOTES DUE 15 JUNE 1987

Pursuant to the terms and conditions of the Notes, Noteholders are advised that the principal amount of U.S.\$30,000,000 of the Notes, Maturing on 15 June 1987, has been placed in escrow with Citicorp Bank, New York, New York, as trustee for the Noteholders. As of 2nd June 1982, the principal amount of the Notes placed in escrow was U.S.\$25,257,000.

Purchase Agents: GEORGE WESTON LIMITED, 10 Cannon Street, London EC4P 4BY.

LEUMI INTERNATIONAL INVESTMENTS

U.S.\$50 MILLION GUARANTEED FLOATING RATE NOTES 1983 EXTENDING TO 1992

The interest rate applicable to the above Notes in respect of the six months period commencing 1st July 1982 has been fixed at 15 1/4% per annum. The U.S.\$50 million principal amount of the Notes will be issued on Tuesday 7th December, 1982 subject to the approval of the Bank LEUMI TRUST COMPANY, Principal Paying Agent.

U.S.\$50,000,000 Hydro Quebec 9 3/4% Debentures due 1.7.1978/93

Debentures covering US\$2,500,000 have been purchased on the market to satisfy the Purchase Fund due 1st July 1982.

BOND DRAWINGS

CORRECTED NOTICE OF REDEMPTION. Floating Rate Notes Due 1985. PIVREDA BANKA ZAGREB. Third Redemption Due July 12, 1982.

The following numbers of the notes to be redeemed in the notice published on June 1, 1982 were incorrectly published: 10785. The correct number is 20785. 10879. The correct number is 20879.

PIVREDA BANKA ZAGREB. LUXEMBOURG. (Official and Principal Paying Agent).

PUBLIC NOTICES

HERTFORDSHIRE C.C. 1982. £500,000 of 2nd June 1982 12 1/2% Secured Debentures outstanding. £200,000 outstanding. STURLEY METROPOLITAN BOROUGH. £200,000 of 2nd June 1982 12 1/2% Secured Debentures outstanding. £123,750. 25.5m outstanding.

THE ARTS

London Galleries William Packer

An Israeli painter and a Wild West show



Avigdor Arikha—self portrait

There are certain things we have come to expect to find in the work of the contemporary artist of whatever kind...

the gentleman with the three card trick, with surprise and a certain detached pleasure...

of Henry Farney, Frank John son wonderfully schizoid with big Trading Post of Night one of the most discreet and sympathetic pictures in the show...

All the cowboys and Indians you could possibly wish for, buffalo, bucking broncos and the U.S. Cavalry besides

A dignity of expression to delight the eye

The Kirov Ballet is coming to the end of a long Paris season which has for me, as it must for many ballet-goers...

The Kirov Ballet/Paris Clement Crisp

officials—and we, too—lose social masks and pretensions. But there remains the company's performances, which are of superb intensity...

the staging made by Elsa Marianna von Rosen for the Leningrad Maly Ballet, here agrandised with some loss of dramatic point...

Irina Kolpakova 'The lilt and grace of her dancing, the sweetness of her playing, are a joy'



about it: she loves and suffers intensely, though always within the confines of the choreographic manner. The lilt and grace of her dancing...

No reservations possible about the Kirov's Giselle production, about which I reported enthusiastically three weeks ago...

Arikha is clearly a good painter, in command of his medium, confident and effective in his imagery.

selection of work from the Anschutz Collection of Colorado, which is just so specialised, and in recent years has been sending such shows around the world...

comparison how relatively un- distinguished Frederick Remington is amongst his peers, artists like Maurer, Russell, Schreyvogel and Koerner...

To get the worst over first: Le Revizor is Vinogradov's view of Gogol's The Government Inspector. By taking the outlines of the plot...

means, with Sir Alec Guinness's her altered image as a green-faced Kabuki demon has lost the scene in which the prompts turn into proposing to Effie...

The Kirov is also presenting a double bill of Fokine's Chopiniana (Les Sylphides) and Bournonville's La Sylphide...

The darkly haunted second act, filled with the shimmer and power of the Kirov will band, is a marvel, and a notable contribution to the potency of the staging...

It is a Heresy of Modernism that overt development should be made clear, so it is a false reading of the broader Western Tradition...

It is a very mixed bag indeed, with so strong a theme to over-ride all other considerations, but is nonetheless enjoyable and intriguing for all that.

Artists die, their work remains after them, and here too will last. I intend no reflection of the people who live by, on or through the sea.

The art world has suffered an irreplaceable loss: Birgit came to this country from Sweden 30 years ago and made it her home...

There is an odious, clattering and synthetic score by Alexander Chalkovsky; the tiresome conceit of dancers impersonating letters (shades of the Pen in Lieutenant Kizhe)...

It was this directness which gave interest to Sergey Bessonov's James; it also accounted for something of the grandeur of Irina Kolpakova's sylphide.

A Giselle for the future must certainly be the Kirov's latest, and still secret, hope, Alitair Assilmuratova. Twenty years old, outstandingly beautiful...

Arts news in brief

Barry Humphries (also known as Dame Edna Evergrey), a keen book collector, will open the 24th Antiquarian Book Fair at the Europa Hotel...

Society selects four outstanding new books of poetry as its seasonal choices and the recommendations are those which are also considered to be of particular interest to society members.

Kent Opera plans three new productions and three revivals in its 1982-83 season. The first new production is The Beggar's Opera...

Illinois Jacquet/The Canteen

Tenor-saxophonist Illinois Jacquet, a less familiar visitor to London, has a happy, reliable knack of picking compatible accompanists who share his own sunny, broad-based extrovert view of jazz.

Coffee Concert/Wigmore Hall

After the success of their short experimental list of Sunday morning "coffee concerts" last summer, the Wigmore Hall has this year launched a full-scale series of 12 recitals on Sunday mornings...

THEATRES

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The banking free-for-all

THERE ARE now fairly clear indications that the bank lending figures for May—the clearing bank figures—will be announced today—will show some slackening in the recent breakneck pace of expansion, if only because the public sector has returned to financial deficit. The authorities, who have at last been beginning to show some signs of worry about endless credit growth, may well feel tempted to have a sigh of relief, and shelve the issue. This would be a bad mistake. It would simply confirm the belief of the growing army of sceptics in the financial markets that the authorities control the banking system only in the Latin sense in which the weather forecasters “control” the weather—that is, they keep a beipies eye on it. This feeling undermines confidence and holds up interest rates.

Expansion
The basic facts are clear enough. Under the English (though not Scottish) system, in which current account holders are rewarded with free banking services rather than interest payments, bank profits expand disproportionately when a monetary squeeze leads to unusually high interest rates. This accelerates the growth of bank capital, and the banks subsequently strive to put this capital to work. Hence every credit squeeze tends to be followed by a period of aggressive expansion. Much of this has occurred in overseas markets; sterling business is now less than a third of the total liabilities and assets of reporting banks. However, some of the growth also takes place in domestic lending—the numbers which have recently caused such worry.

Ceiling
Since the reforms of 1971, the Bank of England has striven for the most part to rely entirely on interest rates to control credit growth and monetary expansion, with very mixed results. At the best of times the medicine is slow-working. At other times, politicians put an effective ceiling on interest rates, and either devices are invented to control the aggregates without raising rates or unduly squeezing the banks. The “corset” was one such device; when it was abolished, it proved that it had only concealed a vast underlying growth, which quickly inflated the money supply.

The present manoeuvre consists of over-funding by the government, matched by Bank of England buying of commercial bills. This does control the monetary statistics—lending is financed by government bonds

rather than bank deposits. But as fast as the authorities buy existing domestic bank assets, the banks look for new ways to expand. This odd form of control—it looks to the banks more like a cheap source of funds—does not impress the markets, which observe that bank lending is growing at two or three times the permitted rate of monetary expansion. It also raises underlying prudential questions. The banks have sold their promptest assets—government paper and first class bills—in pursuit of this charade, and substituted increasingly long-dated and sometimes increasingly risky domestic and foreign loans. This is not what monetary authorities would recognise as discipline. Furthermore, this expansion may also be undermining monetary control itself. As the banks have invaded new markets, other intermediaries—the Post Office Giro, the Trustee banks and above all the building societies—have responded by offering increasingly bank-like services. The growing liquidity of these deposits, sometimes nominally of long term, is not fully reflected in any statistics.

Resolute
Ministers have been reluctant to face these problems for a host of reasons. It is more comfortable to ignore problems which so far only worry the more technically-minded. Questions of prudential supervision are in any case particularly difficult to tackle; the Bank of England is defensive in face of its established informal methods, while in the case of some of the non-banks it is not clear who is responsible for what. It is time to be more resolute. The Chancellor's wish to tax the banks effectively is bound to bring some prudential issues into the open—and the Bank's argument, occasionally voiced in public, that profits must be protected by prudent reasons is not effective—and more equitable ways of taxing the banks, and insist that any prudential problems should be solved through tighter discipline. We need new rules to check excessive maturity transformation, perhaps by reserve requirements which will impel the banks to bid for genuinely long term money. Above all the Chancellor should remember that monetary control without banking discipline sooner or later proves a sham.

Future
Of course doubts always surround medium term forecasts. There can be no certainty that in 1985 the market for European steel will not be larger than at present thought. But it need not be a disaster if the Community were to become more dependent upon imports that it would be without the cuts. The future of European industry should lie with high added value products, not basic commodity products such as steel.

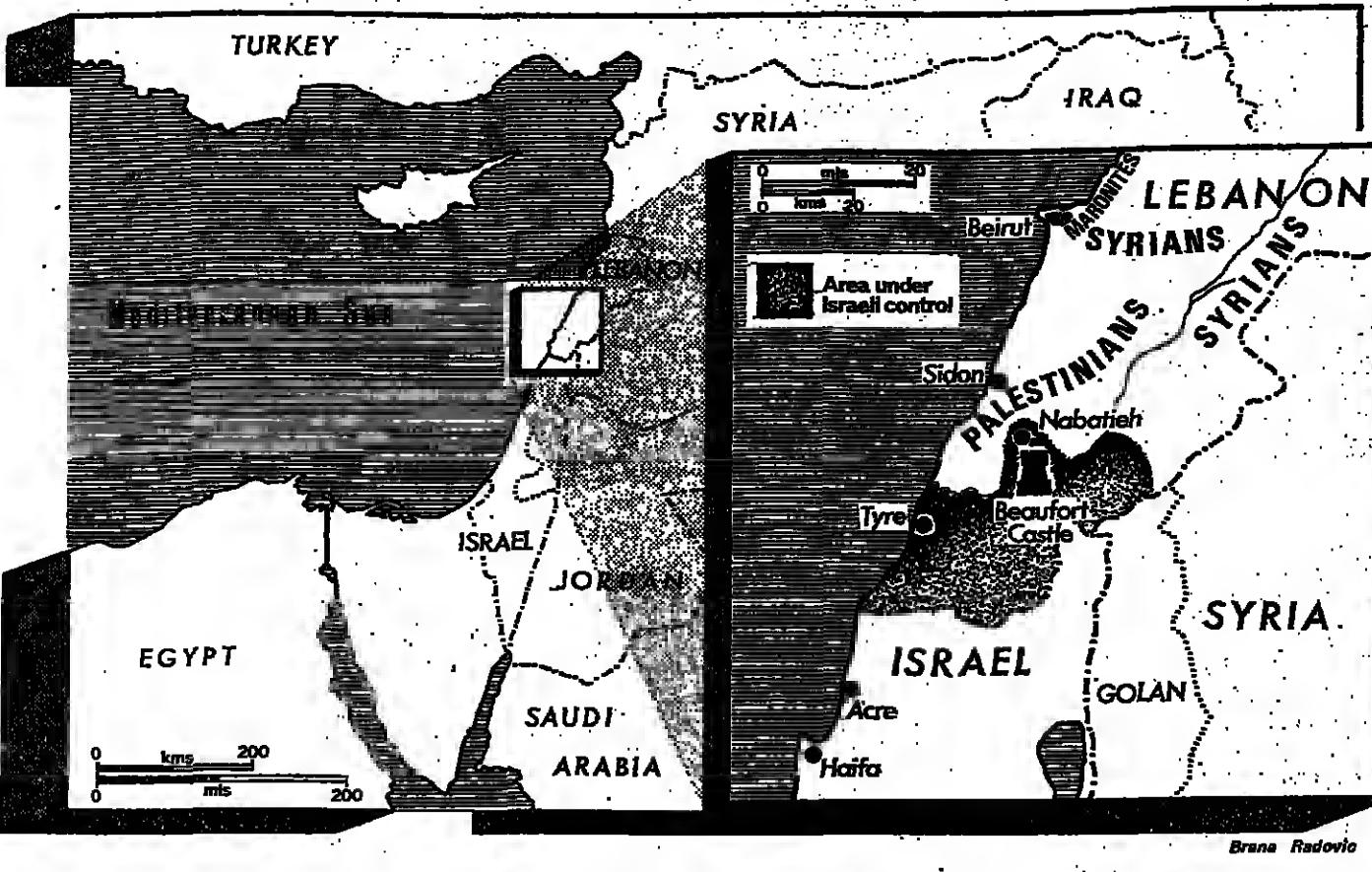
Contrary
The EEC's steel regime illustrates the sectoral approach to world trade which is contrary to the spirit and letter of Gatt. Its only justification is that it avoided something worse—an outbreak of national protectionism and competitive subsidies within the EEC. The danger is that the regime becomes permanent, that controls lead to more controls and that the final result is a cartelisation of trade in steel which can only damage the world economy. If the commitments made at Versailles mean anything, the EEC ministers should be seeking ways of limiting the duration of the agreement and of ensuring that the rules on subsidies are strictly enforced.

THE INVASION OF LEBANON

Israel strikes at the PLO

By Roger Matthews, Middle East Editor

NO ONE can claim that Israel's move into Lebanon—now rapidly becoming a full-scale invasion—was not very clearly signalled in advance. The Israeli build-up on the border had been well charted and their increasingly strident accusations of ceasefire violations well publicised. Israel claims at least 150 violations since a ceasefire was negotiated following the outbreak of cross-border fighting nearly a year ago. Israel's forces were all ready to roll across the border when last Thursday night Mr Shlomo Argov, the ambassador to London, was brutally cut down by Arab gunmen whose allegiance has still not been established. Israel did not wait for clarification. A two-day softening up of Palestinian positions through heavy air attacks and artillery barrages brought the predictable response from the Palestinians and PLO shells and rockets began to land in northern Israel. But the fact that the Israeli military machine was in such a high state of preparedness has reinforced Arabs in their belief that Mr Begin may now be seeking to redraw the map of Lebanon.



A theme much stressed by Israeli officials in recent weeks has been that there is no longer a sovereign country called Lebanon. They would like to help Lebanon regain its sovereignty and sign a treaty with Israel. The sine qua non of this would be the ejection of the Palestinian guerrillas, who perhaps number 20,000 and the removal of the 30,000 Syrian troops who are the sole component of the Arab peacekeeping force which has been in Lebanon since 1976. If this is Israel's aim this time—and so far there has been no official statement that it is—it will not be achieved without a bitter and bloody fighting. The PLO forces have nowhere to run and, as Mr Yasser Arafat, its leader, has stated, will probably fight to the death. If the Palestinians are merely squeezed northward towards Beirut, this will exacerbate the already horrendous problems around the capital where rival groups regularly battle for territory. It will also push the Palestinians and their allies closer to the Christian Maronite forces to the south of Beirut who are backed by Israel.

Even if Israel has now achieved its main military objectives the situation in Lebanon will have worsened. Mr Moshe Dayan, then Foreign Minister, wrote after the 1978 Israeli invasion. "True, great quantities of terrorist arms were captured; but it also meant destruction in their village bases and thousands of peaceful citizens, with whom we had to try and live as good neighbours. The picture of long straggling lines of families, leaving their old homes and plodding northwards to find a place of refuge, scarred our good name." That scene is being repeated today, although probably on a much larger scale and regardless of world-wide appeals for a ceasefire and withdrawal of Israeli forces. Mr Begin has, however, freed his people in northern Israel from the risk of a renewal of artillery attacks across the border and thereby fulfilled one election pledge made last year. He will also hope that the 1.1m Palestinians living in the West Bank and Gaza will understand better the political realities of their position and drop their violent opposition to occupation.

In any event, a second war has now been added to the frightening spread of instability in the Middle East. Israel's invasion is potentially every bit as dangerous as the 20-month old war between Iraq and Iran and rightly pre-occupied the world's seven leading industrialised nations meeting in Versailles on Sunday. The immediate danger in Lebanon is that Syria, which is backed by the Soviet Union, will be drawn into the fighting. This would have totally unpredictable results and certainly raises the real prospect of a super power confrontation. The immediate, declared aim of the Israelis is to push the Palestinian guerrillas 40 kilometres back from the border so that their guns and rockets can no longer hit the Galilee region. But the Arabs suspect there is rather more to the invasion than that. Mr Menahem Begin, Israel's Prime Minister, has long declared his desire to cut off "the evil arm of the Palestine Liberation Organisation." Israeli officials have made no secret of their desire to drive the armed Palestinians out of Lebanon altogether. Where they go is of little concern to the Israelis—either to Jordan, which Israel says is almost a Palestinian state anyway, or to Syria where they would be better controlled by the regime.

A decision to attack the PLO head on is a direct challenge to the wider Arab world. All Arab states recognise it as the sole legitimate representative of the Palestinian people. And the majority of Palestinians living under Israeli occupation on the West Bank and Gaza are similarly thought to accept the PLO. A just settlement of the Palestinian issue is central to the declared policy of most Arab governments so it is difficult for those regimes to maintain their own credibility if they do not respond to Israel's action. This is true for Syria and it is important, if in a rather different way, for countries such as Saudi Arabia and Kuwait. And it places President Hosni Mubarak of Egypt in an acutely difficult position. He was seeking to act as the bridge between the Arab countries and Israel in the search for a comprehensive Middle East peace. To this end there were already signs of growing co-operation between Egypt and the moderate Arab states. At the same time, Mr Mubarak was ready to play a positive role in support of the U.S. renewed attempt to negotiate a form of autonomy for the Palestinians on the West Bank and Gaza as provided by the Camp David agreements. The Israeli invasion would appear to have pre-empted the possibility of those talks being resumed in the near future. The Egyptian leader thus has the option of continuing his anger at the Israeli invasion to words of condemnation, or of taking some form of action which would immediately run the risk of being interpreted by Israel as an abrogation of the peace treaty. The position for the U.S. is even more grim. Its standing among Arab countries will have slumped still further. Few—if any Arab leaders will believe that Washington neither knew

about the invasion plan nor could not have stopped the military action had it so wished. It is particularly ironic that only last week Mr Alexander Haig, the Secretary of State, should have spelled out American Middle East policy with special emphasis on a solution for Lebanon and the occupied territories. He did so shortly after Mr Ariel Sharon, the hard-line Israeli Defence Minister, visited Washington and the Pentagon revealed it had agreed to provide Israel with another 75 F-16 aircraft worth \$2.5bn. No less a mockery has been made of the role played by the United Nations troops in southern Lebanon. They took up positions after the Israeli invasion on 6th March 1978 with the declared aim of creating a buffer zone along the border. The initial 6,000 men were denied taking up positions right on the border by the Israeli creation of a six-kilometre wide swathe of territory controlled by Major Saad Haddad, a renegade officer from the Lebanese Army. The UN troops had some success in turning back attempts at infiltration by the PLO and their leftist allies but were swept aside on Sunday by the Israeli armoured columns which cut straight through their positions. The UN forces now find themselves astounded behind Israeli lines. The cost of these punitive Israeli successes may only slowly emerge but nowhere will they be more gleefully seized upon than in Iran. Ayatollah Khomeini's victories in the war with Iraq have been presented as the first steps on the road to the liberation of Jerusalem. At a time of widespread Arab humiliation and mounting dissatisfaction with existing regimes, the driving force of the Iranian revolution—Islamic fundamentalism and fierce anti-Americanism—is likely to appear all the more attractive. It also, of course, provides fresh opportunities for the Soviet Union, which no longer needs to search for Middle East clients. Amid the wreckage of Arab unity the balance of influence is swinging to the hard-line bloc which has the closest relations with Moscow. Mr Haig may well have cause to recall his words in Chicago last week on the Middle East. "No region is less forgiving of political passivity." It is exactly that of which the United States will stand accused in many Arab countries today.

HOW THE REGION LINES UP

ISRAEL: Fought four wars against its Arab neighbours. Superb military, well equipped. Headed by Menahem Begin. Deeply conscious of Second World War holocaust, devoted to retention of West Bank which Mr Begin calls by Biblical names of Judea and Samaria. Unending hostility to PLO. Return of Sinai to Egypt described as final concession in search of peace. Willing to take whatever action, regardless of world opinion, in defence of own interpretation of its security needs.

LEBANON: Small, scenically beautiful, once the jewel of the Middle East. Held up as example of inter communal harmony, centre of regional banking. Riven by 1975-76 civil war between Christian forces and Moslem leftists backed by Palestinians. Syria intervened to save Christians from defeat; later turned against them. Now anarchical president and government have little authority. Feuding between different Arab groups. Country divided into areas of influence: Christian, Syrian, PLO, Moslem, etc.

PLO: Recognised at Arab summit as sole legitimate representative of all Palestinians. Headed by Yasser Arafat. Comprises several different factions: by far the largest is Arafat's Fatah. Engaged during 1970s in spectacular terrorist and guerrilla operations. Officially pledged to destruction of Israel but would trade recognition for a state on the occupied West Bank and Gaza. Has been winning increased diplomatic acceptance. Would lose most independence if thrown out of Lebanon.

SYRIA: Headed by President Hafez al-Assad since 1970, putting end to chronic series of coups. Prides itself as being heart of Arab nationalism. Fought fiercely against Israel in 1973 war. Opposed Egypt's peace overtures to Israel. Fears events in Lebanon may spill over. Last faith in U.S. and in 1980 signed treaty with Soviet Union. Faces serious internal challenge from Moslem fundamentalists. Heads hardline bloc in Arab League. Supports Iran in war with Iraq.

JORDAN: Headed by the greatest survivor in the Arab world, King Hussein. Welks domestic and international respect. Lost West Bank and Jerusalem in 1967 war. Threw PLO guerrillas out in 1970 when they threatened his domestic control. Traditionally close to the U.S. Upset by Camp David accords. Has since distanced himself from Washington. May buy arms from Soviets. Backed Iraq in Gulf war. At loggerheads with Syria which is backing Iran. At least half population thinks itself Palestinian.

EGYPT: First Arab country to make peace with Israel. Biggest Arab population, natural political leader. Sadat expelled the Soviets in 1972, swung to U.S. after 1973 war with Israel. Now in receipt of over \$2bn a year in U.S. military and economic aid. Sadat killed by Moslem extremists last October. President Mubarak pledged to stick by peace treaty. Regained last slice of Sinai from Israel at end of April. "Wants to keep peace treaty but also get justice for Palestinians."

Dangers of the steel cartel

THE LEADERS of the chief Western industrial powers have just issued at Versailles a statement of their intention to resist protectionism and other measures distorting trade. At their meeting in Luxembourg today, ministers responsible for industry in the countries of the European Community have the opportunity to do something about it. On their agenda is the prolongation of the system of production quotas applied to the European steel industries. In essence the system has set production quotas for the important bulk products of the European steel industry. It has been shored up by a not very effective network of voluntary self-restraint agreements with a number of overseas suppliers and by a welcome agreement among the main producers to ease granting underhand rebates.

Estimates
The success of these measures can be gauged by an increase of about 25 per cent of steel prices in Europe within a year. The steel industry has been granted a breathing space within which to restructure. But, by and large, that is where the success story ends.

The original intention was that the breathing space should be used to get rid of excess steel-making capacities in Europe. Their existence is out in dispute, though one may argue about their extent. Current guesses are in the range of 30m-50m tonnes per annum compared with present installed capacity of about 200m tonnes. But recent estimates from the European Commission suggest that by 1985 capacity in the Community may be marginally above 20m tonnes. Severe cuts subsequently proposed in Belgium will only slightly correct that estimate downwards. There is nothing to suggest that cuts of the size deemed necessary are on the way. Thus 1985 may prove a fateful year for European steel masters. It is then that under an agree-

ment between the member governments of the European Community steel subsidies are supposed to run out. If, in 1985, the steel industry is still burdened with excess capacities it may be plunged into a crisis far deeper than that of the early 1980s.

Future
Of course doubts always surround medium term forecasts. There can be no certainty that in 1985 the market for European steel will not be larger than at present thought. But it need not be a disaster if the Community were to become more dependent upon imports that it would be without the cuts. The future of European industry should lie with high added value products, not basic commodity products such as steel.

Contrary
The EEC's steel regime illustrates the sectoral approach to world trade which is contrary to the spirit and letter of Gatt. Its only justification is that it avoided something worse—an outbreak of national protectionism and competitive subsidies within the EEC. The danger is that the regime becomes permanent, that controls lead to more controls and that the final result is a cartelisation of trade in steel which can only damage the world economy. If the commitments made at Versailles mean anything, the EEC ministers should be seeking ways of limiting the duration of the agreement and of ensuring that the rules on subsidies are strictly enforced.

Men & Matters

A happy mien
Back briefly to those mysterious moves within the TUC to determine which General Council members get a ticket for the official visit to China later this year. Readers will recall that last month's meeting decided that Alan Sapper, general secretary of the TV technicians' union, ACTT, and current TUC chairman, should head the delegation. Many of those voting, however, believed they were sending Frank Chapple, general secretary of the electricians' union and probable TUC chairman when the trip takes place. Some anger was expressed about the confusion and vows were made to reverse the decision.

But a compromise of Confucian delicacy was reached at yesterday's meeting of the TUC's international committee. Both Sapper and Chapple will go—which should enliven things since they occupy widely separate positions within the Labour movement. Harmony was not total. I regret. To make room for the present and future chairman, Clive Jenkins, ebullient leader of the white collar union ASTMS, was elbowed off the guest list. He took the treatment philosophically. No, he told my reporter, he was not disappointed since he had recently been to the People's Republic on his own account.

Six little words
A coy little announcement yesterday confirmed what the American corporate world had been wanting to hear for nearly two years: Bill Agee, the dashing young chairman of Bendix, had finally married. Mary Cunningham, his former vice-



president of strategic planning. The two apparently tied the knot at a quiet ceremony in San Francisco at the weekend. Only three months ago, Agee got the New York Times to publish an apology for an article suggesting that Cunningham's rapid rise at Bendix owed more to his favours than her business abilities. Cunningham quit Bendix 18 months ago because of the furore over her promotion, and she later got a job at Seagram, the Canadian drinks company whose corporate headquarters are in New York. Agee's statement said in part: "There was no romantic involvement between Ms Cunningham and myself while she was employed at Bendix." The last six words were the operative part of the statement because as soon as she left Bendix, the two were frequently seen together at social functions, and allowed themselves to be photographed holding hands. The first hint of

marriage came in April. The new Mr and Mrs Agee (it is the second marriage for both of them) will clearly belong to the mobile generation. With Mary in New York and Bill running Bendix out in Detroit, week-end commuting will certainly give their love wings.

Sweet talking
Now we know what steeved relations between Margaret Thatcher and Ronald Reagan after their tiff over the Falklands resolution at the UN. It was jolly beans. The U.S. President offered the Prime Minister a few from his daily bag during the Summit conference—and she liked them. To ensure that relations between the two do not become soured again, an American radio station is sending Mrs Thatcher five pounds of the sweets. Downing Street has specified the Prime Minister's favourite flavours and is said to be "real excited" about the idea.

Lucky number?
Echoing what seems to be the mood of our times, the bells of the City's Royal Exchange will ring out again today with a rendering of "Rule Britannia." Lord Mayor Sir Christopher Leaver this morning restarts the carillon—last heard briefly on the Royal Wedding Day—in regular use. It has been renovated by Gillett and Johnston for Guardian Royal Exchange Assurance as a contribution to City life. For 300 years, at least, the bells of the Royal Exchange have been plying tunes like the Bluebells of Scotland and the Londonderry Air for Londoners who, it is claimed, appreciated

them rather more than the sound of Bow Bells or those of St Paul's. The present carillon, which will be heard three times a day, has 15 bells and can play 16 tunes. There's no luck about the booze. Royal Exchange inhabitants, and prospective residents like members of Life, the financial futures exchange, would be advised to look around them when they bear that tune. It was the last one played before the previous Royal Exchange burned down in 1833.

Double florin
The new 20 pence coin that comes into circulation tomorrow should be a help to youngsters with their geometry homework being, so I am told, an "equilateral curve heptagon" in shape. But it is to be hoped it proves to be of more general value than its predecessor of that denomination, the double florin or four shilling piece introduced in 1887. It was intended to serve as the equivalent to a dollar. But it was so near in size to the crown or five shilling piece that it completely confused the public. The coin came to be known as the "Barmaid's Rain" from the number of ladies of that calling who were dismissed for gross carelessness in dispensing too much change with the drink.

Whether for the protection of barmaids or not, the coin was discontinued in 1890—though some of the 1883 and 1885 issues in which the second "I" of the Queen's name appeared as an inverted "I" are still sought by collectors.

Observer

Some of the worst wounds...

are the ones that don't show

It used to be called shell-shock. Now we know more. We know that there are limitations to the human mind. Soldiers and Airmen all risk mental breakdown from over-exposure to death and violence while in the service of our Country. Service... in keeping the peace in Northern Ireland no less than in making war.

We devote our efforts solely to the welfare of these men and women from all the Services. Men and women who have tried to give more than they could.

Some are only 19, a few are nearly 90 years of age. We help them at home and in hospital. We run our own Convalescent Home and, for those who are homeless and cannot look after themselves in the community, our Hostel gives permanent accommodation. For others, a Veterans' Home where they can see out their days in peace.

These men and women have given their minds to their Country. If we are to help them, we must have funds. Do please, help to repay this vast debt. It is owed by all of us.

"They've given more than they could— please give as much as you can."

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Small Business Systems

IBM leads the world in small business systems, but it faces a major challenge in maintaining leadership in a market increasingly dominated by smaller, cheaper machines.

Battleground of the computer sector

BY ALAN CANE

THE SMALL business systems sector has become the natural battleground for the computer wars of the early 1980s.

There is already a plethora of manufacturers, machines and distributors in the lists and more are joining up weekly. Everybody is agreed that the next few years will see a severe bout of rationalisation with the weakest going to the wall.

Over-trading and cash flow difficulties are expected to take their toll—in some cases, major small systems distributors and systems houses have vanished virtually overnight as credit lines tightened.

Battle is being joined on a number of different fronts simultaneously. In the computer business the traditional small systems suppliers are caught in a pincer movement between the mainframe computer manufacturers scurrying down market to maintain revenues, and the eager, aggressive microcomputer makers anxious to establish a beachhead on minicomputer territory.

At the technology level, the state of the art is 16-bit machines, computers which deal with binary digits (bits) 16 at a time. There is plenty of life left in the eight-bit market, however. These machines are slower than their 16-bit equivalents and less powerful, but special business programs (computer instructions) written to the 8-bit format are available in plenty.

On the horizon already are 32-bit microcomputers, machines based on a single silicon chip or a set of silicon chips which could rival the speed and

ing of spending between £5,000 and £50,000 to have a sensible system. (I have heard tales of perfectly sound senior executives in major businesses who thought they would be able to buy a system for £5000)

It is less easy to make a distinction on hardware grounds. In earlier days there were mainframe computers whose power and size put them far out of the reach of the small business.

What these organisations could afford was a visible record computer (VRC), a simple computer which could carry out a restricted number of accounting and other functions. Philips is an example of a company which successfully installed thousands of VRCs.

The development of the minicomputer, smaller, cheaper but with a substantial proportion of the power of a mainframe but true computer power within the reach of most organisations. Companies like DEC, Data General and Wang dominated this phase of small business system development.

What changed the market irrevocably was the development of the business microcomputer ("desk top computer"), a machine which could be paid for out of the petty cash and which offered individual executives personal computer power.

It also brought the threat of data processing anarchy in many organisations as guidelines laid down by the data processing department were thrown aside by executives anxious to come to grips with their own computing.

Entrepreneurial, engineering-based companies such as Apple, Commodore and Tandy led this market sector. Now all the majors have their own "personal computer" offering. IBM showed the way to 16-bit computing with its personal computer, launched last year.

Now Digital Equipment, the largest manufacturer of minicomputers in the world, has followed suit and only last month Wang, the word processing giant, weighed in with its 16-bit offering.

According to the consultancy IDC Europe, the small business systems (sbs) market in Western Europe is growing at about 20 per cent a year. But traditional suppliers (minicomputer manufacturers) are taking a diminishing proportion of the revenue.

Suppliers

The list of companies supplying traditional sbs models includes the mainframes like IBM, Burroughs, NCR, Sperry Univac, and ICL. It includes minicomputer manufacturers such as DEC, Data General, Philips, Kleinze, Nixdorf, Olivetti, Systime, Triumph-Adler and Wang.

In 1981, according to IDC, some 48,472 units were shipped to a value of US\$1.75bn. In 1982, it predicts that 122,977 units will be shipped to a value of US\$ 5.23bn.

The UK market is expected to grow at the fastest rate of the four major Western European countries, according to IDC, despite the most competitive commercial sector. It says that sbs suppliers have been moving upmarket to avoid competition from the strong desktop vendors and low-end minicomputers sold through third parties.

It has meant changes in business strategy for the larger manufacturers. Sales techniques involving large numbers of highly trained salesmen and substantial support and maintenance operations are fine for systems worth US\$1m or more. Selling hundreds of systems a month worth only US\$10,000 or so is a different matter. Minicomputer companies have

traditionally done most of their business through OEMs (original equipment manufacturers) or systems houses, companies which may incorporate only the guts of the minicomputer in a system of their own design and carrying their label on the front panel.

In Britain, Systime is the leading example of a DEC OEM, incorporating the processor boards and operating systems used in DEC's PDP ranges in its own computers.

Minicomputer makers use business systems houses to distribute their products, software and systems specialist, which build complete applications on to standard hardware.

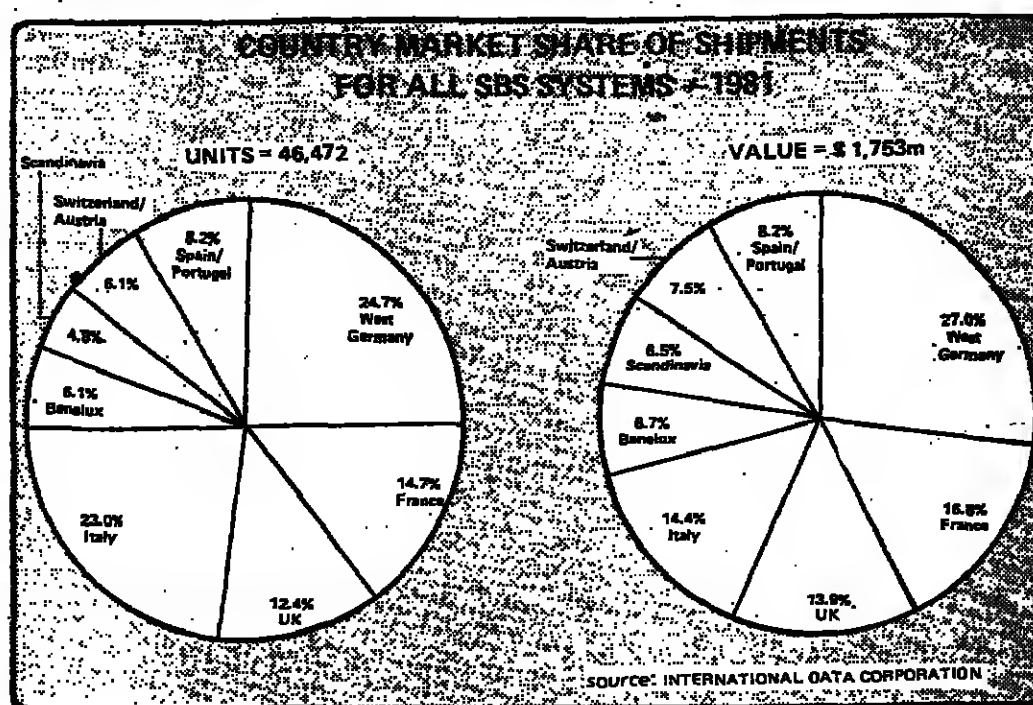
Mr Simon Pearce of IDC points out: "Due to the high level of competition in the standard product area, a number of such business systems houses found it necessary to become more specialised in order to achieve sufficient growth."

"It is the specialised business systems houses who seem to be achieving the highest growth."

This bears out an old principle of success in data processing; the best systems are designed and written by people with an intimate knowledge of the task they are supposed to fulfil. Business houses which specialise in specific areas enhance their own reputation for competence and improve their competitiveness.

Manufacturers gained the advantage of selling into specialised application areas—grain sales or farm feed control, for example, that would be difficult to penetrate by direct sales methods.

Estimates are that the proportion of total minicomputer revenues raised in Western Europe through business systems houses activities will increase from 13 per cent (US\$ 277m) in 1981 to 19 per cent (US\$ 976m) in 1986.



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Mainframe manufacturers have special problems in the sbs market. IBM leads the world in sbs as it does in mainframes. At the end of 1981, its installed base in Western Europe was worth US\$ 1,634m representing a quarter of the total. Olivetti was second with US\$ 792m and Nixdorf third with US\$ 715m. But the average value of an IBM installation was US\$ 72.3 compared with US\$ 16.0 for Olivetti and US\$ 54.8 for Nixdorf.

Problem
This illustrates graphically IBM's problems in maintaining market leadership in a market increasingly dominated by the smaller, cheaper machines. It has introduced its desk top computer — which seems to be attracting good notices — and it has announced a new small computer, the System 23 Data-

master which combines word processing with data processing. It has also embarked on a series of marketing gambits that are quite foreign to its customary conservative nature. It will sell its personal computer through dealership and its own High Street stores, it has taken space to display and sell its wares in banks and it will agree to complementary bidding for orders with business systems houses. It produces a catalogue of non-IBM sbs software and a catalogue of office products which can be ordered by telephone. In the U.S. it has "remarketing" agreements with business software houses for the System 23 Data-

develop their own. Convergent Technology is one such company. Based in Silicon Valley in California, it makes a highly innovative and powerful sbs. The industrial design work was carried out by the UK-based Bill Moggeridge Associates. It is available in Britain from Computer Technology, the exclusive distributor. It is also available from Burroughs as the Burroughs B20 sbs and from NCR in the U.S. as the NCR WorkSaver. Third party sales arrangements, new distributorships, badge labelling and a spectrum of marketing techniques new to the computer industry are becoming common in the sbs marketplace. Sbs computers may lack the excitement of the big mainframes — but how they are being sold has become a fascinating story.

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asking it to start another. The S6000 can happily perform several different tasks simultaneously.

It'll even look over all its circuits every morning to check if there are any potential problems.

The great advantage though of the S6000 is that it's a modular system, so it can grow as your business grows.

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For more information on the S6000 send this coupon to Valerie Balfour, British Olivetti Ltd., Olivetti House, PO Box 89, 86-88 Upper Richmond Road, London SW15 2UR.

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BUSINESS SYSTEMS

SMALL BUSINESS SYSTEMS II

Minicomputers led the small business systems revolution—now micros seem to be a cost-effective solution, in many cases. But are these tiny machines up to the job?

Elaine Williams examines the options.

Trend towards microcomputers

MOST PROSPECTIVE users of small business systems hope to find equipment which is not only low cost, but which also will match their needs exactly and be very simple to use. Rarely, if ever, do they find the perfect machine.

However the range of small business systems from which a company can choose is vast—it includes the latest personal microcomputers, which sit comfortably on a desk, to a minicomputer such as the Burroughs 809 which occupies a small room.

The miniaturisation of electronic circuitry is continuing to have its effect on the computer market by providing small but more powerful systems so that it is often difficult to decide when a microcomputer-based system is superior to the latest powerful microcomputers.

There are, of course, many grey areas of application with the result that it is not an easy task to decide between a microcomputer or a minicomputer.

Consideration must be given to the extent to which the computer is to be used—whether, for example, it will be used only for one application, such as accounting and stock control; how much information needs to be stored; how many people need access to the system and whether it needs to be linked to any other computer system.

The answers to the above

questions are also related to the size of the small business and the existing reliance on computing.

Another important question which determines which system to choose is "How much interactivity with the computer do you require?" because a large amount of direct computing requires a large amount of storage space and slows down a microcomputer's response.

In addition, the number of terminals which are linked to the system will determine the size of the computer to provide an adequate service.

One can already see that the trend is swinging towards the microcomputer because of the rush of new products into the market. IBM committed itself about a year ago, DEC announced a flurry of new personal business computers in early May while Sony followed with its first microcomputer a few weeks later.

Microcomputers are considered to be at the same stage in their development as minicomputers were in the early 1970s. The microcomputers are becoming a serious challenge to the larger systems but often lack the software support. However such a shortcoming is likely to be remedied before long.

In fact, efforts to produce the type of computer programs for business previously only available on mini computers

has been stepped up in recent months and several microcomputer manufacturers such as Tandy, place almost as much emphasis on the software they offer with their machine as they do on the attributes of their hardware.

DEC's new machine also comes equipped with modified versions of programs which were originally developed for larger mainframe systems. To provide this, DEC signed an agreement with Applied Data Research in the U.S. This is among the largest software houses which has concentrated on developing software for IBM and DEC mainframe computers.

Scaling down the powerful business programs such as financial modelling run on large systems so that it is able to run on microcomputers also indicates a possible direction of the so-called office of the future. With compatible microcomputers and mainframe software will come an integration of the network. A manager will be able to have powerful microcomputers on their desks to provide specialised computing directly related to his job, backed by the more comprehensive and more powerful mainframe system when needed.

When small personal computers came onto the market, manufacturers were not quite sure—where the main market could be. It turned out that the

majority of the applications were in business followed by the educational world.

Even so, the criticism for those early machines was the lack of software so that a small business executive had to spend a lot of time learning about computers and programming before any benefit could be gained.

In general software programmes for minicomputers are specially tailored to the needs of the company—hence the system is very expensive. In addition good back-up from the equipment supplier is usually needed to ensure that service is quick enough to ensure that the system does not fall for long.

Origins

When looking at the emergence of the personal computer for the business world it is possible to trace its origin to three main sources. Some are upgrades of personal computers sold by Apple, Tandy, Commodore and the like. Some are the creations of a new wave of entrepreneurs backed by venture capitalists.

The third and most recent trend is to condense minicomputers into personal computer systems but giving them the tag of advanced work stations, with the aim of getting the executive—whether his discipline is law, tax, engineering or marketing—to become more involved in the computer side of the business.

To attract business users the microcomputer manufacturers have realised that their systems must be simple to operate with computing languages which have ordinary English commands.

In addition, a major selling point will be the ability to carry out several tasks simultaneously. Another attraction for customers is a good graphic capability.

Today few machines meet these aims completely although some nearly do at prices which are a fraction of the cost of their minicomputer rivals.

Word processing, financial and management planning are among the more popular applications for the microcomputer. Increasingly there are demands on suppliers to offer better graphics packages so that a manager can present reports in a more visually appealing form.

When the prices of acoustic couplers—which provide the link between a computer and the telephone network—fall, the potential for communication between microcomputers and larger data base information computers such as Preseli and private viewdata systems are likely to be fulfilled.

Analysts reckon that there is a trend towards work stations—based on 16 bit microprocessors—which began with the introduction of the IBM personal computer last year. This has been followed by introductions from Tandy and more recently DEC with its "rainbow machine."

To conclude, it seems that the advance in microcomputing is simply an extension of the sort of developments which produced the minicomputer out of the large mainframe systems. The big reductions in costs which have resulted mean that the decision of which system to buy is based increasingly on the availability of software for the machine and its suitability for the business application.



Olivetti, among leading data processing equipment suppliers in Europe, feels that "the mini and micro can live alongside each other" and this is why the company has recently extended its product line with the inclusion of the M20 personal computer, above.

Bureaux offer "worry-free computing at a price you can afford".

Some will give you your own machine. Alan Cane looks at the variety of services now available.

Bureaux making big changes

THE SMALL business systems market hardly existed a decade ago. If a company wanted to computerise its operations without going to the expense of a mainframe computer, it turned to a bureau, an organisation with its own computer and computer staff which was in business to sell its computing services.

There are still attractive arguments for using a computer bureau today. Mr Nick Scholfield, main board director for CMG, one of the UK's most active computing services companies points out that coming to terms with a computer places a heavy demand on human resources.

"By and large, it is still true that no matter what claims are made for ease of use in any system, there will have to be a considerable investment in time. Now companies are in business to sell their products rather than administer computer systems and, when a company is small and growing quickly, time will be at a premium.

"The smaller systems, with their comparatively restricted range of operations, will prove more time-consuming than the larger systems."

The bureaux argue they can offer their users freedom from anxieties about technology and about operating the system.

Mr Rick Whiteman, marketing controller for Centre-File, the National Westminster computer bureau subsidiary and one of the largest payroll operations in the country, says: "A bureau user gets a total service. The bureau will provide both hardware and software. It will implement the system and provide maintenance. It will continue to hold the customer's hand and provide the necessary support if anything goes wrong."

But the bureaux are going through major changes forced on them by the falling cost of computer hardware. When the physical computer was expensive it made sense to go to a bureau for computing power. When a computer can be had for little more than the cost of an accounting machine, does the same logic hold?

On the other hand, can see their profit margins eroded as hardware costs fall and they are moving into services to maintain profitability.

Forward looking bureaux now offer permutations on at least six basic services.

● Traditional batch. This is the oldest of bureaux services. The customer sends his business information to the bureau's computer centre where it is coded, processed and returned as computer print-out.

● Remote batch. A principal trend in bureau computing is teleprocessing. The customer has a terminal on his premises which is used to send business data over the telephone lines to the computer centre. Once printed out at the centre (now the high-speed page printers are in vogue, neatly unspooled sheets are replacing unspooled continuous stationery) or sent back down the lines to be printed out on the customer's own printer.

● Interactive. This means the customer is able to hold a "conversation" with the bureau computer using his in-house terminal. The customer can ask for specific pieces of information, use modelling programs to test business strategies and bring his files up to date. It is more expensive than batch or remote batch—but the service is instantaneous.

● Computer provision. This can take several forms. The innovator here was the U.S. bureau ADP which took the bold step a few years ago of offering its customers small mainframes—the DEC 20/20 on their own premises. The name ADP gave to this approach, "On-site," has become virtually generic in the industry.

Now bureaux are offering small mainframes, minicomputers and micros as adjuncts to their traditional services.

Geest, for example, has just launched its own microcomputer, a small machine which can handle up to four screens built by NNG Electronics of California.

The company has taken what might be seen as a novel approach—the machine handles data bits only eight at a time compared with the 16-bit machines which are at the sharp edge of the technology these days. Mr Walwright of Geest says: "We looked at the 16-bit alternatives and decided we would be better off with an 8-bit machine, especially because of all the software that has already been written for these computers."

"This computer is already in use with the U.S. Navy and it is very reliable. Furthermore, when the time comes it can be upgraded to a 16-bit machine."

Giving a customer his own

machine solves two problems. It puts a ceiling on the amount the customer has to spend with the bureau as the machine is fixed-cost while bureau services tend to be related to central processor usage; and it keeps the customer in the bureau fold.

Everyday with a computer system runs out of capacity sooner or later and the bureau is there ready to offer advice and computing time to overcome the crisis and an upgrade to the system.

● Computer share. This is a variation both on conventional time-sharing and machine provision. The bureau owns and operates the computer—often a small machine such as a Texas Instruments minicomputer or a DEC—and sells or leases a fixed proportion of the machine to the customer.

"The customer has as much use of his portion of the machine as he wants. Again, there is a ceiling on his costs. When he runs out of capacity, the bureau can provide him with a turnkey system based on the same machine that he had been using. So the customer gets computing experience in a comparatively painless way and the bureau keeps another customer away from the computer distributors."

● Turnkey systems. This is a term for the installation of a total computing system, hardware and software complete and ready to run "at the turn of a key." The turnkey machine is often the same as that used by the bureau so a customer starting with a bureau service has no learning curve to ascend on taking delivery of his own system. Centre-File, for example, runs its interactive service TimeLink on a big DEC mini, the 11/70. It will provide turnkey systems based on the 11/23.

This list of six is not exhaustive and bureau operators are ingenious at ringing the changes on the basic variations. There is, for example, facilities management where a computer owned by the bureau is operated by the owner—including selling off spare capacity at a profit.

Mr Rick Whiteman, who is chairman of the Computing Services Association Bureau Business Interest Group as well as marketing controller for Centre-File says that an organisation like Centre-File is equipped to deal with payroll for companies with as few as five people or with less than £100,000 annual turnover.

"The kind of customer who could make use of a small business system is still, despite all the publicity, often wary of computers. For such a customer, a bureau could provide the answer. Says Mr Whiteman: "A new user has a lot to learn."

| MAJOR VENDORS—RANKING BY COUNTRY | | | | | | | |
|----------------------------------|-----------|-----------|----------|---------|-------------|--------------|------------|
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| IBM | IBM | IBM | Olivetti | Wang | IBM | IBM | IBM |
| Nixdorf | Olivetti | Burroughs | IBM | IBM | Eriesson | NCR | NCR |
| Kienzle | NCR | Systime | | Philips | Wang | Philips | Olivetti |
| Wang | Burroughs | Olivetti | | Nixdorf | Burroughs | Philips | Philips |
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SMALL BUSINESS SYSTEMS III

Effective, trouble-free software is the key to small business computing

Important questions on software options

IT WOULD be very useful if the businessmen who are currently contemplating their first computer system could learn a lesson from the past.

It should be easy enough to look back to those larger companies that pioneered automated business systems, scale the problem down a bit, and derive a feasible formula for success.

Many of the business problems are the same, small and large companies operate in the same environment and they are increasingly turning to the same machinery to solve their problems.

That machinery is, of course, the microcomputer and the problem that confronts all businesses is that of getting it to contribute cost effectively to the running of the business.

The fact that many larger companies are buying in microcomputers, at least as an addition to their larger machines, suggests that the past perhaps has no lessons to give.

If the pioneers of computing have solved all of their problems why are they buying yet more computing power?

What makes it difficult has nothing to do with the machinery, however. It has to do with the driving force within the machinery—the software.

All machinery requires guidance from a human agent. In a motor car this takes the form of direct handling of the controls—the human agent has the opportunity to guide the vehicle "hands on" or "on line." A computer is not as flexible. Its guidance in the form of programs (for which software is a collective term) has to be given in advance.

A brief contemplation of all of the gear changes, steering wheel movements and so on, needed to guide a car on a short shopping expedition, will give some idea of how complex a program can be.

The story does not end there. A computer program is only a translation of something far more formidable—in a business environment, it is a translation of the business system into static, mathematical terms.

So, before writing a program to, say, print a list of customers, a great deal of work has to be applied to understanding the way the customer lists works—questions such as: what

length is the customer name? Should the address be included? Should they be printed in alphabetical order, account number sequence or by geographical region?

All these questions need to be asked. This is traditionally the role of the systems analyst who, in consultation with the people who will use the system, takes all of this information and moulds it into a coherent form. A significant number of steps later, this should emerge as the system that the user wanted.

Many larger companies are turning to microcomputers because often the system was nothing like what the user wanted. They are presumably in the same position as the small business approaching automation for the first time.

Alternatives

There are three major options open to both groups of people.

● They can look for a software package—a sort of do-it-yourself kit with all parts and instructions supplied.

● They can get their teeth and do it entirely on their own.

● They can purchase the services of an expert.

Software packages for micros offer the same advantages as those on larger machines. They usually comprise a set of programs thrown together under a heading such as "accounting system" or "stock control," a manual on how to set the programs up and a telephone number to ring in case of trouble.

They vary in price from a few pounds to a few thousand pounds and cover most common applications by now.

Their main advantage is that they have been tried before and cost little, relative to the price of the machine.

Their main disadvantage is that they are not very flexible and sometimes do not fit the business problem they are implemented to solve.

Since changing a package—even in an apparently trivial way—means bringing in the expert, packaged software must be pretty much what the user wants to start with—or it can prove very expensive.

Expertise is always costly and the demand for good software

expertise at the moment makes it doubly so.

Making an inflexible software package fit, requires good software expertise.

So, of course, does the third option that is open to micro users. Where there is no package software available, it will usually be the first choice and is sometimes called "bespoke" software.

Traditionally, a software consultancy would wheel in a whole hierarchy of experts to build a bespoke software system. A senior consultant will arrive and assess the direction of the company, its policies, its management and the problem to be solved.

After due deliberation he will produce a feasibility study, making recommendations on the type of machine to purchase, the cost of programming it and many more detailed proposals right down to where to put the visual display units.

He will be followed by a procession of analysts, designers, senior programmers, programmers—all dedicated to solving the problem.

In the early 1970s, this would have cost anything from £20,000 to £2m. Relative to the cost of the machinery, this would be seen as a necessary though trivial outlay.

But now that machine costs have come down so much, such figures are scrutinised far more closely and every effort is made to keep them as low as possible.

Despite this, they are still not low enough to appeal to the small business, purely from a cost point of view. This is not the only way of doing it—programs can be written by less expensive organisations.

Mr John Hale, who recently made the transition from the established data processing community to become managing director of the Maidenhead-based micro-package vendor, Peachtree, reckons this to be a good option.

"There are two types of computer hardware dealer emerging. The first is not interested in the software at all and will just sell the kit and the packages. The second offers some sort of programming expertise," he commented.

Mr Hale went on to warn against trying to modify a pack-

age too much: "You could end up paying more for the software than the machine."

The second option—carefully left until last—puts the onus fairly and squarely on the shoulders of the person who wants the system—known in computerese as the "user." As might be expected, all of the experts agree that this is not a good thing.

The arguments against building your system from scratch, without the help of experts, are overwhelming.

Mr Peter Hewitt of the highly successful UK firm, Microfocus, commented: "I do not believe in non-software people building systems. The people who have been sitting down with the problem for the last 15 years have enough difficulty getting it right. There are just not the tools available to do it."

Mr Hale added: "I am not convinced it is viable—why should programming a micro be any easier than a mini or a mainframe. Even implementing packages people underestimate

the time required to get it right."

Both Peter Hewitt and John Hale admit that they are prejudiced—after all both of their companies specialise in selling packages.

But then there are packages which supposedly enable you to build your own system without recourse to experts.

Phenomenon

Last summer saw the birth of a new phenomenon on the software scene. Nobody had thought to apply the full marketing treatment to a piece of software before the Last One stole the headlines.

Purporting to offer the final solution to the programming problem, the Last One excited interest throughout the computer community.

The excitement was intensified by keeping the product secret until the very last minute. Rather than being the final solution, the package turned out to be merely a rehash of an old

idea that had been tried out for some time in the established computer industry.

In the long term, there are possible solutions beginning to surface which might make it feasible for the user to do it himself. The sort of initiative that the Japanese have taken in attempting to build "intelligent" machines in the Fifth Generation project could lead to computers which not only program themselves, but also aid in the design process.

In the short term, however, there are no instant solutions and the average user is stuck with buying a package that "sort of fits the job," spending a great deal of money on experts or spending a great deal of time on learning about the craft of building software himself.

There is, of course, a further option. Forget about computers altogether—sometimes this can be the most practical one of all, though it is likely not to be so much fun.

Philip Manchester



The IBM Personal Computer becomes an individualised word processing centre with the addition of its optional printer and text management software. It will store letters, manuscripts and other text for on-screen editing and rapid reproduction on the printer. The system can also be used for accounting, mathematical and home entertainment applications.

Richard Sharpe examines the ranges of packaged software available

Five rules for prospective users

BUSINESSMEN do not make the capital investment in a small business computer merely so that they can set up a data processing centre with operators, programmers and data processing managers.

The motivation of customers in this fast-growing market is to gain, as soon as possible, the increased business productivity that computerisation promises.

But the actual small business computer that they buy—the screens and keyboards all run by the processor and storage devices and printers—is so much scrap metal without programs (to use the computer industry spelling) of instructions to undertake the work of invoice generation or payroll calculation.

Small business computers come with their own programming languages, special dialects of instructions which can be

strung together to get the desired output.

Writing programs, however, is a costly and time-consuming business—so costly and time-consuming that it has become a major headache for big computer users across the world.

How much better, therefore, that the programs of instructions should already have been written for the particular application that the user wants.

Such pre-written programs are called software packages and an increasingly large range of them are available on the small business computers now on sale.

Accounting is the single biggest problem that small businesses face, so it is natural that the greatest variety of packages for small business computers fall into this area. General and purchase ledgers, accounts receivable, accounts

payable, asset accounting, billing and fully integrated accounting systems are all regular features for small business computers.

The best packages, from the user's point of view, are those that are easy to install, flexible and easy to run.

Installation of a package often means that the users must decide, in advance, just what they want from the package—how they want the screen to be laid out in what order they want their printout, at what points they want to be warned about inventory levels or credit overruns.

Choice

In choosing a small business computer, the vast majority of users have found that it is best to choose the software before deciding on the actual computer

which will run the system—that way they get the packages they want, the packages which will best fit into their existing business routines, instead of getting the packages that happen to run on the most attractive pieces of computer equipment.

As the package is pre-written it is not built to each user's specifications. It is just like buying a suit off-the-peg—if the user's existing business routines are standard then the likelihood is that the package will not call for a total upheaval of office routines to accommodate the new small business computer; if, however, they are routines refined to the user's particular needs then the package will face the user with the task of fitting into its demands rather than vice versa.

So, prospective users have, over the years, learned to seek out existing users with the same type of demands to see what type of packages they already use.

Equally, prospective users are well advised to see a complete run through of the proposed package before committing their organisation to it; this should include showing the staff who will be working the system the proposed package for their comments.

The range of packages is growing all the time. One of the standard reference books for packaged software, the International Directory of Software, listed over 4,000 packages for all types of computers in its latest edition. Over 2,600 of these packages are pre-written programs to run user's applications, the others are routines to control the computer or get the

CONTINUED ON NEXT PAGE

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SMALL BUSINESS SYSTEMS IV

Guy Kewney looks at the changing picture in computer retailing

How to choose the right computer

The computer that grows from a promising junior to a seasoned executive

If your company's annual turnover is between £1/2m and £10m, then your accounting, distribution and inventory systems would benefit from an in-house computer.

For you in particular, the choice of the right computer may well have proved a problem. You need more than a 'desk-top' computer, but don't require, nor do you have the expertise to operate, a mainframe installation.

Your staff may be hostile to an unknown technology that threatens to outpace their own abilities.

Clearly what is needed is a system that is flexible, able to be installed at any

size, yet with the potential to grow - a system that is not only easily understood and used, but extends the capabilities of your staff - perhaps most important, a system that can be tailored specifically to suit your business.

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THE GREATEST single problem that most computer customers have with retailers is not the quality of the retailer, but the quality of the customer.

The majority of the people who sell retail computers probably started out in the business because they wanted a computer of their own - not because they had a lifelong yearning to run a shop.

This fact explains several of the strange features of the microcomputer industry - aspects which would otherwise seem purely irrational.

It explains why retail margins are so low, why prices are, nonetheless, so high; why some retailers have shop fronts hidden behind lace curtains; why they fail to sell essential equipment which their customers obviously need; why advertising is haphazard; and why after-sales service is sometimes either excessive or neglected. It explains why retailers have so little idea of how to hire staff, manage warehousing, or find customers.

But it does not explain everything about computer retailing, because the picture is changing. Today, the big consumer equipment chains and office equipment people are starting to realise that, after all, the cheap computer is not another skateboard phenomenon, and might even be a profitable consumer durable with interesting after-sales revenue possibilities.

These people, ranging from Currys to W. H. Smith, suffer from the other disadvantage - that of thinking that a computer should be capable of being sold like a washing machine or hi-fi - simply switch on and enjoy it.

As a customer, the way to avoid coming to grief at the hands of either of these extremes in the retail trade, is straightforward enough, if not simple. It is extrapolate from

your experience in purchasing motor-cars. And get informed first.

As with a motor-car, you must expect to find dealers who offer the same machine at different prices. You must expect, occasionally, to find special offers. And when a bargain comes along, you must weigh up the advantage of a lower price against possible hazards of dealing with a supplier you do not know too well.

But, most of all, accept that the business is one like any other, and that *caeteris paribus* the retailer is in business to shift capital equipment through his financial system, and not to provide a consultancy service.

Now perhaps it is a good idea to consider your reaction to somebody who, some 20 years ago, might have mentioned to you, as an aside in conversation, that they were thinking of buying a car from the neighbourhood mechanic.

The conversation could perhaps have gone like this: "Yes, he has it available through some lucky deals, and I can have it for no more than 20 per cent of the book rate, which is pretty good."

"Oh, really? I'd heard they weren't selling too well - only 400 in the whole of Detroit, in fact."

"Yes, the first few have been snapped up, and they're hand-crafted. I gather. Beautiful bit of machinery, a full four cylinders, burns petrol, and has an accelerator, brake and everything. He'll even tell me how to drive it free of charge, and has offered to throw in a do-it-yourself driving course for £10."

"Don't you drive, then?"
"Not yet, but the machine has all the necessary controls

and once you've got it, you can get a thing called a license, and after that you can drive it anywhere - even to France, you know."

The parallels are more precise than one might think.

Too many over-priced machines (which happen to be the model for which the ignorant buyer on the strength of having "a full 64 K of memory, you know," or "able to run Basic" or "machines which are, in fact, unreliable, slow and hopelessly under-equipped with vital software."

Just as an example, consider the standard modern CPM machine, available through only a couple of dozen retailers in Britain. It costs around £1,600, including two 100-Kbyte disk drives, CPM, plus software packages called Wordstar, (a text processor and editor); Supercalc; (a financial modelling package); two versions of Basic, and several utilities, plus the option of a small utility screen, or a larger standard model - plus the necessary sockets into which printers, telecommunication and other remote devices can be plugged.

Any dealer who cannot supply that machine (the Osborne) will have to make do with what he has. It may be something that was, previously, a very good deal - he may happily display the now ageing Superbrain, and explain that it "has two processors" as though this made it somehow twice as good, or sell the even more antique (though classic) Apple without any mention of the large number of extra components and software items necessary before it can be used.

There was once an Austin which was advertised as doing "100 miles an hour, 100 miles to the gallon, and costs £100."

True, there was a model which had been souped up to do 100 mph, and another had been adapted under extremely specialised conditions to use a

gallon over 100 miles. And the cheapest version, without necessary extras, did cost nearly £100. But not all at once!

Similarly, older microcomputers can be "dressed up" to appear competitive with more modern designs - and a dealer who does not have a modern machine has no choice but to play that trick.

Unfortunately, sensible businessmen who would no more have paid money for a car without knowing how to drive than they would have bought Brooklyn Bridge from a shoeshine boy, believe that microcomputers are, all by themselves, an automatic solution, and that the solution can be invoked, somehow, by turning the thing on and listening.

Watchdog

The Computer Retailers' Association exists because this is not possible - it is the self-appointed trade watchdog. It is fair to say that the CRA now prevents, or at least inhibits, the worst excesses of the unscrupulous - and that the display of a CRA badge is some guide to the likely ethics of a retailer.

But retailers of computers, unfortunately, are caught between myth and reality.

Myth says that computers are cheap - and indeed they are, by comparison with the institutionalised minicomputers of ten years ago. But in real terms, they are over-engineered, and carry too small a retail margin.

As long as the manufacturing industry is happy to get up a production line which can reach a maximum output of a few hundred a year, and regard this as "mass" production, microcomputers (with a few exceptions) will cost around 60 per cent or in some cases, more of their street price to produce. Import duties and costs, distribution and marketing overheads, and inevitable mechanical support, means that most retailers struggle to make 20 to 30 per cent profit.

Until true mass production gets started in many companies than Osborne computer, retail than Osborne computer, retailers will have to concentrate on passing equipment through their hands as fast as possible, with crossed fingers.

As an example of the pressure on the retailer, it is worth mentioning a world-beating customer who recently persuaded a supplier to loan him a machine for a month on approval. With the machine there should have been a vital program, known as the operating system, without which the hardware was useless junk. By accident, the operating system was not supplied.

The customer had the machine for two months, during which time the operating system was not supplied. After the first month, the customer asked for it to be removed. At the end of the second, a bill arrived.

The customer naturally dealt with it speedily, by loading the machine into his car, and dumping it back on the dealer, who was delighted to see it, and who cancelled the invoice on the spot. There was no question of sharp practice; he was very apologetic - but, said the customer, clearly could not spare the time to do more than supply the machine, and hope it worked. And if it didn't, to take it back with a little fuss as possible.

The only possible safeguard against hurried people is to ensure that you know what you are buying, and how you will use it. Ignorance is no defence.

The theory that "I just want something I can switch on and use" applied to something as complex as a computer, makes about a tenth of the sense it would make to get into a car for the first time and expect to navigate and drive from Birmingham to London. And anybody who expected the dealer to drive the customer there free of charge would rightly be derided as a fool.

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Packaged software range

CONTINUED FROM PREVIOUS PAGE

optimum performance out of it. From these 2,600 applications packages, the ones that will interest the small business computer user, 1,788 fall under the category of accounting, administration, production and distribution packages.

The range from the accounting packages listed above to performance analysis, for which there are 36 packages, export and import administration, for which there are nine, through telephone usage analysis, 14 packages, to hire purchase and lease accounting, 17 packages.

The directory is published every two years and since the edition before last the entries under this category have grown by 32 per cent, a sign of the popularity of these types of packages. But, in the two years between editions, there has been a high fall-out rate of both suppliers and packages; only 80 per cent of package suppliers responding to the directory's survey in September 1979 also replied in September 1981.

Users are therefore tending to make their purchases on the more stable suppliers, as during their use of the computer, they may need additional developments in business practices incorporated into the package.

The choice of package is also the choice of supplier, which should prompt a close investigation into the viability of the supplier along normal commercial lines.

A complementary source of information for prospective customers is the National Computing Centre (NCC).

The NCC responds to requests for information from its supporting members but also offers an information service from non-members on a fee basis. Enquiries about software are currently running at 3,000 a year, according to Mr Roger Brad, head of the NCC's information services. And the majority of these queries come from users or prospective users in the small business computer category, he added.

The NCC holds a detailed database on 3,000 packages for all types of applications. While the majority of entries in the NCC's package database are on the standard accounting applications, it also has information on the general packages which will handle files of any type of data - sorting, indexing and retrieving the records in files built up by users over a period of time.

In the past few years, package vendors have tended to carve out a niche of the market for themselves, avoiding the bruising battle of competing with the thousands of accounting and administration packages for general business use and going after the specialised business.

Jewellers, for instance, now have a package that can run on a popular mini computer while solicitors can set their time and materials against clients with another. This specialisation has even reached the level where suppliers of amusement machines can load a standard

package onto one of the more popular mini computers and be given regular print-outs on the "take" for each machine set against its rental while calling up on a screen data about cash collection, VAT payments and cash flow.

While any number of packages on the market may fulfil the user's needs today, the more forward user tries to judge their needs tomorrow.

They do not, for instance, want a package which will serve their purposes for the next two years only to leave them high and dry because it only runs on a computer which will rapidly be out of date.

Users can also be drawn into a dead-end when they try and add another package alongside their first choice only to find they cannot handle records on the other and a lot of programming has to be undertaken to obtain the two packages working side by side on the same information.

The computer language in which the package is written, although of no immediate concern for the user, is an important criteria. The computer programming language, Basic, is the most popular for smaller computer but it is now increasingly evident that Basic programs are not easy to take from one computer and run on another.

The older, and more established language for commercial

applications, Cobol, is therefore becoming a popular medium for package writers and Cobol programs are generally easier to transport from one machine to another.

This criteria of language is important for the prospective of the package that is already written and even more important for the customer who commissions a company to write a package for them.

In the last few years, small businesses with a common interest, such as estate agents or engineering companies, have commissioned software houses to write a package to their general specifications which is then used by all the companies in a group.

So, if you cannot find the package you need today, enquire among companies in a similar business to yours and you may find other who are willing to sponsor the work.

In all prospective customers of packaged software for small business computers should keep five rules in mind when choosing from the many thousands of packages available. Rule one, which should never be broken at any cost, is to see the package running on the computer you intend to get before finally committing to it. Rule two is to judge if the introduction of the routines

CONTINUED ON PAGE VI



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SMALL BUSINESS SYSTEMS V

A host of suppliers seeks to dominate the small systems market, Jason Crisp reports

The race is on among manufacturers

Western European installed base share by vendor

Figures for year-end, 1981

| | Units installed | % share | Value \$m | % share | Average value \$900 |
|--------------|-----------------|------------|--------------|------------|---------------------|
| IBM | 22,608 | 11.5 | 1,624 | 23.9 | 72.2 |
| Olivetti | 49,525 | 25.3 | 792 | 11.6 | 16.0 |
| Nixdorf | 13,050 | 6.7 | 715 | 10.5 | 54.8 |
| T.A. | 34,430 | 17.6 | 527 | 7.7 | 15.3 |
| Kienzle | 13,990 | 7.1 | 478 | 7.0 | 34.2 |
| NCR | 8,310 | 4.2 | 480 | 6.6 | 54.2 |
| Wang | 7,971 | 4.1 | 358 | 5.2 | 44.9 |
| Burroughs | 6,641 | 3.4 | 347 | 5.1 | 52.2 |
| Philips | 4,785 | 2.4 | 240 | 3.5 | 50.2 |
| DEC | 4,499 | 2.3 | 210 | 3.1 | 46.7 |
| IRM | 5,055 | 2.6 | 146 | 2.1 | 28.9 |
| Eriksen | 1,971 | 1.0 | 119 | 1.7 | 60.4 |
| Legabax | 4,790 | 2.4 | 115 | 1.7 | 24.5 |
| Others | 18,265 | 9.4 | 699 | 10.3 | 38.3 |
| TOTAL | 195,782 | 100 | 6,350 | 100 | 32.9 |

Source: International Data Corporation.

SCARCELY a week goes by without the launch of yet another small computer system. Since many of the potential purchasers of these systems have probably never owned a computer before—indeed five years ago they would not even have dreamed of one—confusion is rife.

The range of companies offering small business systems, from small minicomputers to micros, is equally bewildering. At one end of the scale there are the U.S. computer giants of old, like International Business Machines (IBM), Burroughs, Honeywell Sperry and NCR, and the European manufacturers like ICL, Philips, Olivetti and Siemens.

Then there are the fast-growing minicomputer manufacturers like Digital Equipment (DEC), Data General, Prime, and in the UK Syntex. And while well-established, if youthful, microcomputer companies like Apple, Tandy and Commodore surge forward, they are joined by new companies with potentially staggering growth rates like Fortunes Systems, Osborne, Convergent Technology and Altos Systems.

In addition there is a host of companies offering software for the better selling systems the



ICL has now started manufacturing the powerful Perq microcomputer system, above.

Fortune is believed to have raised the largest venture capital sum for a microcomputer start up. Its powerful computer costs \$5,000 in the U.S. and £3,510 in the UK for a basic machine with a single floppy disc. It is being sold by a number of original equipment manufacturers including its largest shareholder the French electronics company Thomson-CSF.

Although most personal computers, like Apple's and Commodore's, are based on 8-bit processors, there has been a rash of 16-bit machines announced including those from the Japanese including Hitachi, Seiko, Panasonic, C Itoh and Sord.

Earlier this year Olivetti, with a significant share of the European small business systems market, launched its first personal computer, the M-20, also 16-bit, costing £2,900 in the UK including two floppy disc drives and a low cost printer. Olivetti says it wants to have 10 per cent of Europe's personal computer market by the end of 1982.

Britain's ICL launched its own personal computer earlier this year to complete a range of new small business systems which have been launched over

the previous year. ICL's personal computer—with an 8-bit microprocessor—is based on the Rair "Black Box" and is made under licence at its factory at Kidsgrove.

The Perq

Earlier this year ICL also started manufacturing the much more powerful microcomputer, the Perq, which was developed by Three Rivers, a small U.S. company based in Pittsburgh. Costing around £35,000 in the UK it is a very powerful computer capable of extensive communications and can display detailed graphics.

The Perq is regarded as particularly suitable for use by scientists and engineers and other professional staff because of its good graphics and useful design facilities. It is also to be sold as an office terminal.

The Leeds based minicomputer company Syntex which sells systems based on DEC minicomputers has produced independently of the U.S. company, its own 16-bit microcomputer which sells at just under £5,000. Other UK companies in the field include Casu and Nascom, part of Lucas Logic.

Louise Kehoe in California looks at the impact of 16-bit microcomputers

More speed and power

WHEN does a personal computer become a useful business machine?

The answer, which is beginning to emerge in the U.S., is when it has a 16-bit microprocessor hidden inside. The latest microcomputers offer performance previously associated only with larger, much more expensive minicomputers and they add new dimensions to the use of microcomputers in business.

Over the past year, several new 16-bit microcomputers have come onto the market. IBM opened the gate last year with the production of its "Personal Computer".

New companies like Fortune Systems of California, followed with high performance machines that redirect the microcomputer towards the business user.

Digital Equipment Corporation recently added its "Rainbow 100" 16-bit microcomputer to the growing list, and Tandy made its bid for the corporate market with the announcement of its "model 16".

Commodore is another personal computer manufacturer that is "growing up" into the 16-bit high performance arena from its base in home computers.

The significance of the 16-bit chip goes far beyond the technical advance of cramming a bigger computer onto a tiny piece of silicon. As compared to their 8-bit predecessors, the 16-biters are faster and much more powerful. Their speed comes from the fact that they process twice as many "bits" of data in a single cycle. The power stems from their capability to "address" more memory space.

Performance

The biggest upgrade in performance comes from the "multi-tasking" and "multi-user" aspects of these systems. They can perform several tasks at once. A single 16-bit microcomputer—such as the Altos system, or the Tandy model 16—can support up to three users, all simultaneously working on different jobs, using terminals connected to the main computer.

Alternatively, a single user system can concurrently perform several unrelated tasks. One user might, for example, want to print a letter, compose the next one and send a message to another computer, all at the same time.

Such multi-tasking systems extend to up to 16 operations—all being performed simultaneously. That might sound excessive, but an examination of work routines quickly reveals that it is not.

In practice this means that 16-bit micros can handle most complex computational problems. That may not seem to be too important for office applications of computers, but it is. The so-called operating systems—programs that control the inner workings of the microcomputer—can be much more sophisticated in a 16-bit machine because there is more storage space available to hold them.

While the standard operating systems for 8-bit micros, such as those used on the original personal computers, did much to establish the use of the machines in both office and home environments, the operating systems developed for the 16-bit machines enhance their capabilities substantially.

Such multi-tasking systems extend to up to 16 operations—all being performed simultaneously. That might sound excessive, but an examination of work routines quickly reveals that it is not.

Few executives can afford the time to concentrate solely on one task at a time. For example, the marketing manager preparing a report will need to break away from writing to find some data. He may be interrupted to answer telephone calls—which may also require him to look for information in his files. In the midst of it all, he may want to work out how various market projections will impact sales, send memos—and so on.

IBM's move

The most significant—and most feared—entry into the personal computer market last year was IBM. It unimaginatively called its personal computer the Personal Computer and it is selling in the U.S. directly and through retail outlets like Sears Roebuck and Computerland, at a basic price of \$1,500. In typical business configuration with two floppy diskettes and a printer the price is around \$4,500. The Personal Computer is not yet officially available in Europe although a few have been purchased from retail outlets and been sold in the UK, Italy and other European countries.

The most dramatic entrant this year has been DEC. The minicomputer giant launched three micros—DECmate II,

Reinbow 100 and the Professional—of differing power and performance starting at just over \$3,000 for a basic system. The computers are being launched in the U.S. and Europe in the autumn and with a low price the waiting time is expected to be long. DEC has said it wants to capture 15 per cent of the rapidly growing market for desktop computers.

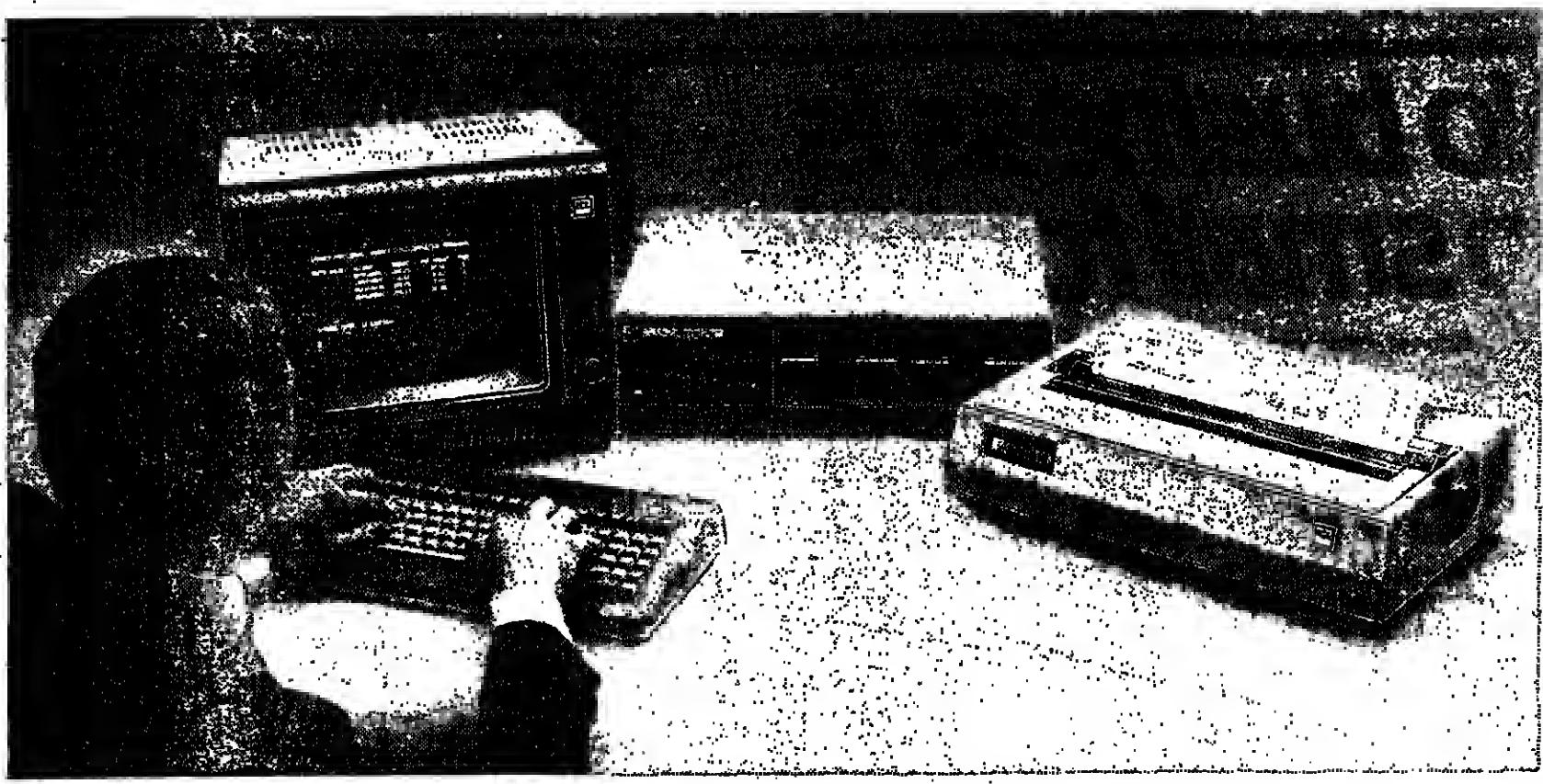
As the world's second largest computer company, it was founded 25 years ago, it has an extensive sales and service network—one of the keys to succeeding in small computers.

And while DEC has been criticised for being late introducing a personal computer many analysts have predicted it will become a major force.

Both the IBM Personal Computer and DEC's Rainbow and Professional are 16-bit computers which make them significantly more powerful than most personal computers available based on 8-bit processors.

Several small fast-growing Californian companies have created a new generation of the 16-bit "super micros," like Altos, Convergent Technology and Fortune.

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SMALL BUSINESS SYSTEMS VI



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Alveroni's DECmate 278 commercial package combines the functions of a word processor and data processing system into a product which is little more expensive than many single-function, stand-alone devices.

Jason Crisp shows how two different companies have benefited from small computer systems

Equipment proves to be valuable aid in administration

BERNARD WALSH, founder of Wheelers, the London based chain of restaurants which specialises in seafood, first heard of restaurateurs in the U.S. using computers to run their business about six years ago. Although Walsh died last year, he was able to see the Wheelers become one of the first restaurant businesses to be computerised in Britain. Nick Newland, a young accountant hired six years ago, was given the task of finding out what could be done and

who could do it. The urgent priority was to computerise the complex administration with 450 staff serving thousands of meals a week in 13 restaurants. The search for a system began in earnest three years ago and after a considerable amount of work Newland produced a document detailing Wheelers' system requirements which was sent to 20 companies including IBM, ICL, Philips, NCR and Digital Equipment. The responses were mixed. Some, says Newland, were very keen to implement the system but he had worked out. Others wrote back and told him to forget his requirements but offered alternative solutions. Curiously IBM did not bother to reply at all.

UK INSTALLED BASE BY MAJOR VENDOR
(Figures for year-end 1981)

| Vendor | Units installed | % share | Value \$m | % share | Average value \$'000 |
|--------------|-----------------|------------|------------|------------|----------------------|
| IBM | 3,008 | 15.3 | 223 | 27.5 | 74.1 |
| Burroughs | 2,400 | 12.2 | 134 | 16.5 | 55.8 |
| Systime | 1,300 | 6.6 | 78 | 9.6 | 60.0 |
| Olivetti | 3,500 | 17.8 | 56 | 6.9 | 26.8 |
| DEC | 1,116 | 5.7 | 52 | 6.4 | 46.6 |
| NCR | 860 | 4.4 | 34 | 4.3 | 39.5 |
| Nixdorf | 400 | 2.0 | 31 | 3.8 | 77.5 |
| Kiemle | 1,520 | 7.7 | 27 | 3.3 | 17.8 |
| Others | 5,606 | 28.3 | 176 | 21.8 | 31.4 |
| TOTAL | 19,710 | 100 | 811 | 100 | 41.1 |

WEST GERMANY INSTALLED BASE BY MAJOR VENDOR
(Figures for year-end 1981)

| Vendor | Units installed | Share per cent | Value (\$m) | Share per cent | Average value \$'000 |
|--------------|-----------------|----------------|--------------|----------------|----------------------|
| IBM | 6,935 | 10.7 | 458 | 22.0 | 70.4 |
| Nixdorf | 6,750 | 10.4 | 361 | 16.3 | 58.9 |
| T-A | 23,300 | 36.0 | 360 | 16.3 | 15.5 |
| Kiemle | 6,915 | 10.7 | 277 | 12.5 | 40.1 |
| CTM | 5,055 | 7.8 | 146 | 6.6 | 28.9 |
| Wang | 1,453 | 2.2 | 112 | 5.1 | 77.3 |
| Olivetti | 5,600 | 8.6 | 90 | 4.1 | 16.1 |
| Philips | 1,375 | 2.1 | 69 | 3.1 | 59.2 |
| Others | 7,356 | 11.5 | 314 | 14.1 | 42.5 |
| Total | 64,769 | 100 | 2,217 | 100 | 34.9 |

than the standard packages. But Newland emphasises the problems are normally solved very quickly. The system is also being used for the administration of customer credit accounts, mailing lists of its quarterly magazine and for word processing. Wheelers is now looking at this for each restaurant which will record all its transactions directly on to magnetic tape or disc. Administration staff has been cut from 24 to 19, partly because of change in methods and partly because of computerisation.

Solution to complicated calculations

Tom Ravensdale's need for a small computer system is very different to that of Wheelers. Although he is a biology lecturer he is also a motor accident investigation consultant. Accident investigation is an esoteric art confined almost entirely to the police force. Ravensdale is the only civilian to have been trained in accident investigation at the Hendon police college. He has also studied at Northwestern University Traffic Institute in Chicago under Stannard Baker, the doyen of accident investigators. The core of reconstructing accidents is lengthy, detailed and complex mathematics which are based largely on Newton's laws of physics. With a keen interest in technical devices Ravensdale decided to buy a microcomputer to help him perform the laborious and time-consuming problems of analysing

Choice of software

thinking that your supplier must survive; many have not leaving customers without the support they badly need. The last rule, the one most difficult to keep but the one that really pays off in the future, is to choose a package that will not be a dead end. You may soon want to run the package you buy today on a more powerful computer with, for instance, more storage and screens than your existing model can support. Equally, you may want to add another package beside your new purchase which gives you a different type of output from the same data. One final word of warning about which computer-users are often caught out: if your supplier cannot talk your language, if they have to hide behind the jargon of the computer industry, then how can they write a package that fits neatly and profitably into your business? The writer is Editor of "Computing" magazine.

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SMALL BUSINESS S SYSTEMS VII

Users with more than one machine will eventually want to link them together to share resources.
Geoffrey Charlish looks at the prospects for small business systems interconnection.

Vast potential for data-exchange devices

THERE ARE perhaps three aspects of communications for any organisation that is planning to acquire, change or expand a small business computing system. One of them, the connection of terminals and peripherals to the stand-alone computer, is straightforward, as is transmission to a remote site over PTT data lines. The second aspect is the way in which those national links might be expected to change—and they will change dramatically over the next decade or two—while the third is the currently "hot" topic of the local area network or LAN. The LAN is an intra-company network arising in the main from a company's acquisition of further computers and peripherals together, perhaps, with other information devices, audio or visual, and the need to connect them all together to form an economic, integrated whole. The ultimate, fourth aspect might be thought of as the integration of the other three—a brave new digital world, as it were, in which any terminal, anywhere, can talk to any other. Communication within a

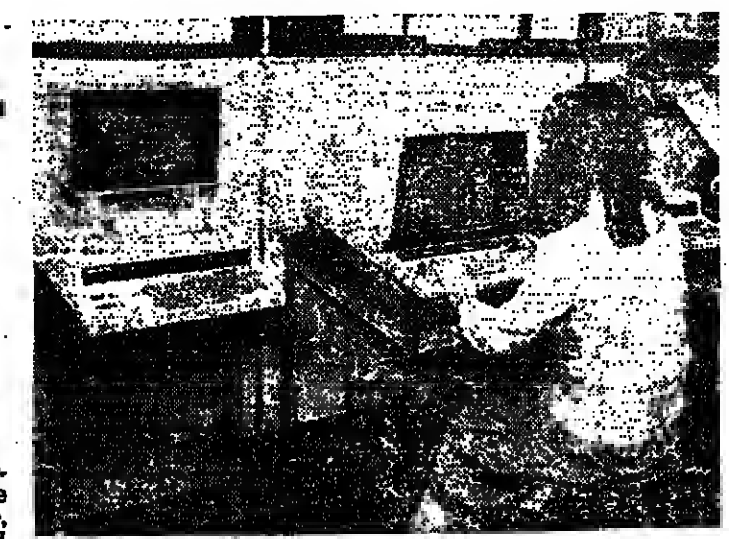
simple, single computing system is nowadays fairly standard. The data will be coded for transmission using the eight bit international standard. Transmission can be parallel (all eight bits at once down eight wires) or serial (over one wire pair, which is cheaper for longer distances). It can be asynchronous (essentially intermittent, for man-machine communication) or synchronous for machine talking to machine. Data rates can be from about 100 bits/second to 9,600 bits/second and beyond. Most of these matters are taken care of by the machine suppliers, but the small machine user should be assured that the interfaces and cabling are appropriate. Connections to remote equipment are made more complicated by the fact that the world's PTT phone networks were designed to deal with audio sine waves, not digital pulses. Change has had to be slow while enormous sums invested in the analogue transmission systems and exchanges are amortised. So units called modems are needed to turn digits to tones and back again. Data can be sent over national and international lines or satellite links at speeds from 300 to 16,000 or more bits/sec. Dedicated, leased lines are more suitable for heavy traffic while the dial-up services suit infrequent transmission and are more likely to appeal to small business system (SBS) users. Packet switched networks are being established and recently the first UK moves towards the "total digital network" were accelerated with the British Telecom announcement of Kilostream.

Multiplexing
Marconi is working closely with BT on this part of a hierarchical system which will employ a 64 kilobits/sec link from the customer's premises over his existing pair wire connection to the local System X digital exchange. Here, data streams at 64 kb/s will be multiplexed (merged together) to give higher rate data flows over existing pulse code modulation (PCM) "junction" links to other exchanges (BT has installed 11,000 such systems over 10 years to enlarge phone call capacity). Further multiplexing to the 100 megabits/sec region will give digital trunk connections between main UK business centres by the end of next year, using copper, fibre optic and microwave links. Thus, the framework is growing for a direct terminal-to-terminal national all-digital system which anyone, including the business microcomputer owner, will be able to use as easily as the present telephone system. Within companies the LAN has assumed inevitable significance following the blossoming of the low cost microcomputer. As small companies grow and acquire further machines it makes much economic sense to share the relatively expensive disc stores and printers and to freely exchange data. Similarly, the divisions or departments of larger companies can operate their own, tailored computing schemes without dependence on some big central machine and its communications links—but with the prospect of communicating with it if necessary. The crucial point about such a system is that devices can be added or removed without affecting those already connected elsewhere on the cable and without any kind of rewiring (up to the maximum capacity of the cable and system).

The cable is simply run around the building and the devices connected in with "T" junctions. Such a system may not, however, have the capacity for ultimate additions of other services such as video and audio—and this is where there is a growing contention between the proponents of "baseband" and "broadband" systems: the latter can carry much more information at any moment than the former. How do they differ? For baseband read "single channel pure digital," for broadband, "multi-channel, radio frequency carriers each modulated with digital data." The use of radio frequencies allows longer distance higher capacity transmission—of digital data and analogue signals such as speech and TV. The baseband technique usually uses packet transmission in which, in essence, each device can send a message exactly when it needs to any other device. The devices share the cable in time slots instead of each having a separate wire. When a device wants to transmit, it waits for an empty time slot and then emits into the cable the destination address, its own address and the data for transmission. The receive circuits of each connected device examine each passing message, accepting only those addressed to it. This, approximately, is the basis of Xerox's Ethernet which has been embraced by DEC and Intel and is licensed to other companies. Such techniques are also used in the Hasler SILK system and the Cambridge University Ring, which is marketed by Logica (Polynet), Linotype Paul, Orbis, Zionics and others. In addition, many of the microcomputer makers are offering, or will soon offer, low capacity LANs, usually for their own machines. Others, such as Texas Instruments and Racal, in recent weeks, have offered further "open" systems where, through interfaces, various makes of device can be connected.

Rush is on
As might be expected, there is a growing need for standards, apart from the fact that there are a variety of baseband capacities offered from under one to over 50 megabits/sec. All this is being examined by the IEEE in the U.S. and other formal bodies but the belief is growing in the industry that it can only be specific commercial success that will spell out a standard. Yet others feel there is no need for standards since most small users will be locked into a particular machine maker and interfaces can always be contrived where necessary, into other LANs or national networks. Among the proponents of broadband in the UK are Interactiva Systems/SM (tipped by Killen as leader), Sytek (from Network Technology in the UK) and Wang. Complicating the issue are telecoms-based companies like ITT and other giants like Philips, who offer local nets based on the PABX. It is possible too to base networks on videodata protocols (CEC, Rediffusion, etc.)—interesting in that standards can be applied over established networks. So the market is wide open and it is likely to be worth \$3-\$5bn within a decade.

An operator prepares a message on a visual display unit for transmission via a Format Communications processor-based message switching system at Talbot Motor Company's London headquarters. The system links production centres in the UK and on the Continent, as well as Talbot's regional offices and dealer network.



An operator prepares a message on a visual display unit for transmission via a Format Communications processor-based message switching system at Talbot Motor Company's London headquarters. The system links production centres in the UK and on the Continent, as well as Talbot's regional offices and dealer network.

VENDOR

| Share | Average value |
|-------|---------------|
| 27.5 | 74.1 |
| 16.5 | 55.8 |
| 9.6 | 60.6 |
| 6.9 | 16.0 |
| 4.2 | 56.6 |
| 3.6 | 38.5 |
| 3.3 | 77.5 |
| 2.3 | 17.8 |
| 1.0 | 31.4 |
| 1.0 | 41.1 |

BY MAJOR

| Share | Average value |
|-------|---------------|
| 22.0 | 76.4 |
| 16.3 | 52.3 |
| 10.2 | 15.3 |
| 12.5 | 96.1 |
| 6.7 | 25.8 |
| 5.1 | 71.1 |
| 4.1 | 16.1 |
| 3.1 | 59.2 |
| 1.1 | 25.2 |
| 1.0 | 34.2 |

ter systems

able

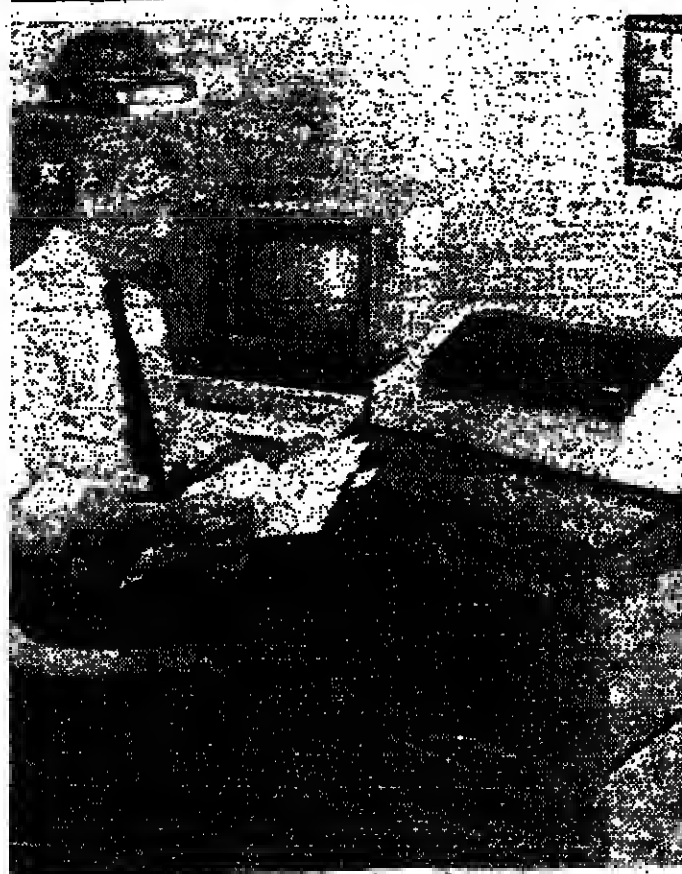


The multi-purpose business machine (model P200) from Philips Business Equipment, is available in a variety of configurations, and can function as a microprocessor, or a video data terminal. In its basic form, P2000 consists of a microprocessor unit with QWERTY keyboard linked to a video display.

Leading SBS Models

| Vendor | Model | Average system value, £'000 |
|---------------|----------------------------|-----------------------------|
| Burroughs | B80, B90 (B91, B92) | 34 |
| | B700, B800, B900, B20 | 66 |
| | | |
| CFM | SBS 900 | 19 |
| Data General | CS10/20/30/40 | 20 |
| | CS50/60/70 | 60 |
| DEC | D 200 | 36 |
| | D 700/800 | 160 |
| Ericsson | D15, Series 16 | 32 |
| IBM | System 22 | 20 |
| | System 32/34 | 80 |
| Kienzle | 1900, 2000, 2100, 2200 | 13 |
| | 9000 | 61 |
| Logabex | 2000, 3000, 4000, 5000 | 23 |
| MAI | Basic Four System 80, 210 | 36 |
| | 510, 610, 710, 730 | 75 |
| NCR | 8100, 8200, 9020 | 43 |
| | 8400, 9040, 9050 | 84 |
| Nixdorf | 8570 | 56 |
| Olivetti | BCS 2005, 2025, 2030, 3030 | 15 |
| Philips | P400, P450, P4000 | 52 |
| Sperry Univac | BC7 | 47 |
| | System 80 | 127 |
| Systime | 500, 700, 1000 | 15 |
| | 5000, 6400, 6700, 8000 | 60 |
| Triumph-Adler | 1100, TA 20SE/compact | 16 |
| | TA 20 NP, 1600 | |
| Wang | 2200 (MVP, SVP, LVP) | 31 |
| | VS (50, 80, 100) | 169 |

Source: International Data Corporation.



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SMALL BUSINESS SYSTEMS VIII

Memory facilities are important for small business systems
Geoffrey Charlish looks at the advances being made in various memory devices

Rapid advances in storage technology

STORAGE of data in a small business system falls into two broad categories. One, the main memory, is entirely integrated within the electronics of the computer itself. It is implemented in solid state chip form on printed circuit boards and apart from the initial purchase and, usually, the prospect of expansion, the user is not greatly aware of it.

The other is bulk storage, in which the users business data files are kept together with any systems software not in use. Here, access time does not have to be in the billionths of a second region of the main store (necessary to manipulate data on line) and vastly larger amount of data are accessed rather more slowly.

Main memory is essentially "random access" (RAM) allowing data to be written, read and erased for manipulation by logic circuits in an applications program.

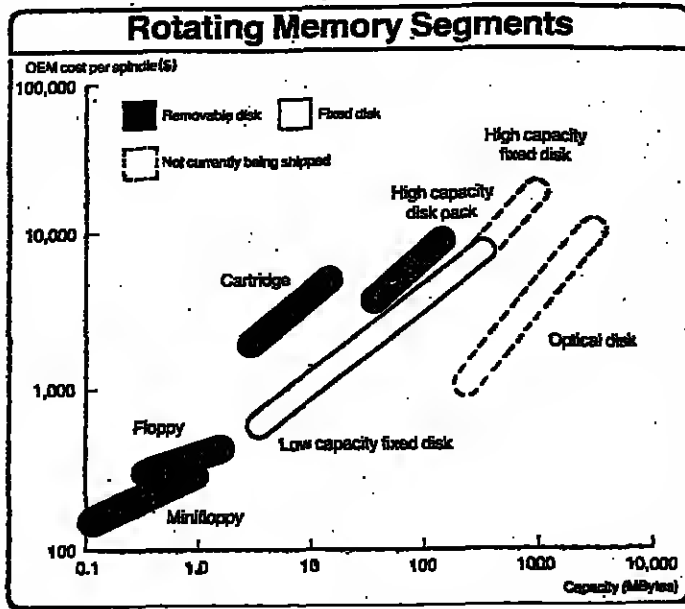
The more memory, the more powerful (and more expensive) the machine. Sizes vary from about 50,000 bytes (50 KB) to about 500 KB. "Byte" is computer jargon for "character," so that the larger memories can contain several hundred pages of text in say, a word processing system.

Main memory often also includes read-only memory (ROM), in smaller amounts. The contents of ROM cannot be changed and it is used to hold "housekeeping" software for quick and easy access.

The principal trend of main memory is the constant improvement of cost/byte due to semiconductor technical advances in which more and more storage cells are crammed into less and less area. Power consumption tends to go down in parallel, so that the computers become less expensive to run. This very large scale integration (VLSI) will soon produce 128K RAMs following the recent advance to 64k.

Of rather more practical interest to the computer-user are the bulk storage options. Over two decades or so very large sums have been spent on developing disc stores, small tape cassette and cartridge devices, magnetic cards and bubble memories. On the horizon are some highly sophisticated devices employing the laser.

Just as the pick-up arm of a



domestic record player can be placed to play any music hand, so the read/write head of a disc store can locate any of 100 or so concentric tracks magnetically recorded on the flat metal oxide surface. There can be several thousand bytes on each track.

In larger computer systems, fixed-head discs are often used. These have an array of read/write heads arranged along a radius of the disc with one head for each track.

Moving-head

But for small business systems, attention has focused on the moving head type. Recording heads are expensive and the use of only one, on a fast moving solenoid-actuated radial arm, keeps the cost down. Also, because there are no spaced heads, more data can be put on the disc. But access is about five times longer than for the fixed-head type. Moving-head types can have fixed discs, removable discs, or a combination of the two.

The small desk-top machine and word processor encouraged engineers to look for disc store designs that would be a better price match for those increasingly inexpensive computers. The answer came from IBM in the early 1970s and was the so-called "floppy disc." Many other companies have since embarked

on manufacture. "Floppy disc" is a rare, plain English description not often found in computing: the device is a 7 in diameter flexible disc with oxide coating, housed in an 8 in square envelope from which it is never removed. The disc rotates inside the envelope, which has a slot cut in it for the head to search radially.

These remarkable mechanics were regarded with suspicion at first, but have proved to be quite robust, with drive lives of five years. Access time of floppies is about half a second and some 0.25 megabytes (millions of bytes) can be stored on one side.

Mind-floppies, with discs only 5 in across have also appeared offering about half the capacity. They have proved to be extremely suitable for the microcomputer and have allowed systems to be sold with a performance that would have needed a minicomputer a few years ago.

According to George Sillman of Shugart, a leading disc company, current media development will lead to a 5 in drive within a year or two that will hold five megabytes.

Attracting the most attention in recent times however, has been the Winchester disc drive (Winchester is an IBM development code name which has stuck). The IBM researchers saw that if the spacing of head

from disc could be made very small—implying an extremely true-running platter—then much smaller magnetic areas could be recorded and sensed and more data stored.

In Winchester technology the head is positioned only 20 millionths of an inch or so above the surface, making any specks of dust in the gap fatal. So the disc is not removable and the whole mechanism is housed in a sealed enclosure.

Several of the computer companies and many "independents" offer Winchester. A typical offering, from Shugart, is an 8 in version which offers 34 megabytes on three platters.

A further development has been the miniature Winchester or "mini-winchester." An example of a recent introduction, from Rotating Memory Systems, is a drive that can have from one to four discs of about 5 in diameter, yielding up to 18 megabytes.

IBM in particular offers magnetic cards, a column and row magnetic recording system used in their small business systems.

However, the ultimate in magnetic recording was to have been the bubble memory, launched in 1978 and consisting of a large number of extremely small magnetisable areas on a "chip." Access is row-sequential rather than random, but the worst access time is about one second. With no moving parts or worries about contamination, the idea seemed attractive for robust bulk storage. But costs have removed all but Intel and Motorola in the U.S. from the scene, although several Japanese companies are said to be waiting in the wings.

The other major magnetic system, tape, is applied in small systems in the form of the Phillips standard and micro-cassette drives and cartridges from 3M and others. They are less expensive than disc, but access is rather slow at 10 seconds or so.

A recent innovation is the "streamer" tape drive, used as a back-up for Winchester. Because a duplicate disc cannot be put into a Winchester (it is not removable) in the event of data loss, the information must be held in some other form. The streamer does this cheaply, consisting of a continuously running, non-capstan drive. Some 61 megabytes can be held on

a recently announced Thorn-EMI unit, and a drive from Per-tec called Starstreamer holds 92 megabytes at 3200 characters per inch.

Just around the corner is the optical disc, in which a laser makes minute impressions on a special surface. Sony Philips, JVC and RCA have all made announcements and shown prototypes in this area, with the main emphasis on the consumer market, audio or visual. They use digital or near-digital recording and in theory lend themselves to computer data recording.

Approaching the market from the computer industry end are Shugart, and Drexler in the U.S., both of which have made disc announcements in the last few weeks.

Laser-card

Drexler, using the "micro-hole" system already employed in its laser-card, has developed a disc that can hold 1.25 gigabytes (billions of bytes) on one side. This is the equivalent of 50 14-in two-sided magnetic disc platters. Drexler plans a \$7.5m plant to make the discs by the end of this year.

Shugart in Sunnyvale, California, is developing a semiconductor laser-based system that raises blisters rather than burning holes, and speaks of 5 gigabytes per surface. It hopes to have samples ready by the end of next year.

The exact future for such devices in small business systems has to remain indistinct for the time being. They are "read-only" devices: once recorded, the data cannot be altered or erased.

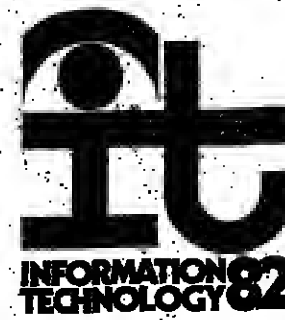
But this may not matter. Such a colossal amount of capacity exists on the disc that it will probably be possible to ignore the previous data and simply record and use the new.

FORTHCOMING SURVEYS

DURING THE present Information Technology Year, a number of surveys in the Financial Times are highlighting developments in computers and office equipment.

Among these surveys is Computing Services and Software, due to be published in August. Computing services, data processing, software, consultancy, recruitment and training continue to grow at more than 20 per cent a year, worldwide, despite the recession.

The survey will reflect the changes in the industry and identify the principal trends in its development. Other articles will examine the pressures on computer bureaux, traditionally the backbone of the computing services



Industry. Writers will also report on the moves within the services industry towards self-regulation and its attitude to competition from outside. Other articles will examine the trend towards packaged software; the demand for computer analysts and programmers; and the financial options available

to computer users. Other FT surveys this year on the office environment will include Offices Planning and Furnishing (in October), and Videotex Systems (in December).

The impact of computer technology on industry will be examined in a survey next month on Manufacturing Automation; as industry is on the verge of a massive increase in productivity through the combination of computer-based technologies and robotics. Articles in the survey will look at developments in numerically-controlled and computer numerically-controlled systems; computer-aided design; flexible manufacturing systems and case studies in automated factories.



Users of small business systems need "a complete package," says Mr John Elsdon, managing director of ABS Computers, seen above at his Portlisle, Sussex, plant.

PROFILE: ALLIED BUSINESS SYSTEMS

ABS shows signs of fulfilling its early promise

ALLIED Business Systems (ABS Computers as it likes to be known these days) is one of a clutch of UK minicomputer companies. Set up at the beginning of the past decade,

They all had a rough ride through the market place in their early days but those that survived are beginning to get their reward. Systems, the Leeds-based Digital Equipment (DEC) now is the best example. Now ABS is showing signs of fulfilling its early promise.

ABS was set up by Mr John Peers, one of the computer industry's most colourful characters. Reckoned by many to be an entrepreneurial genius ahead of his time, Mr Peers spun off a number of innovative companies none of which brought the instant success that DEC, for example, found.

Nevertheless, John Peers understood clearly the importance of installing small business systems in which hardware and software were combined in one turnkey package. ABS was set up to promote that philosophy.

There were early decisions from which the company has still not fully recovered. Mr Peers decided to build his machines around a computer architecture designed by a U.S. company, General Research Industries (GRI), now no longer in existence.

There was nothing much wrong with the architecture. After all, ABS's current high performance MX series still use the GRI concept; but it has none of the instant market appeal of a DEC or Data General offering. As Mr John Elsdon, ABS managing director, puts it: "I had my time over again, I would have gone with DEC or Data General rather than GRI—it would have made the early days so much easier."

Now ABS is a very small fish in a very large pool. According to the consultancy IDC Europe, IBM held 38 per cent by value of the small business systems market in the UK by value in 1981 with Burroughs in second place with 10 per cent. Systems, Olivetti, DEC, NCR, Nixdorf and Kienzle all have a smaller share. ABS is somewhere among the 100 or so other companies which provide systems to the UK market.

What makes ABS of special interest is the fact that it is owned and supported by the mighty Trafalgar House group of companies and is, in fact, Trafalgar's only direct interest in computer marketing. ABS turnover is somewhere under 1 per cent of that of its parent and its contribution to Trafalgar House's profitability is proportionately small. But Trafalgar House seems prepared to back its tiny subsidiary as it struggles for success in what is, for it, strange and unfamiliar territory.

Mr David Taylor, Trafalgar House finance director, is chairman of ABS and has been associated with the company since

it became part of the group. He says: "It was small and an odd fit in the group; it needed time to grow and time to establish itself in the group."

Trafalgar House became involved in the first place because it had provided John Peers with desperately needed working capital in the early days. In 1974, Trafalgar acquired the entire company and reconstruction began.

When John Elsdon was appointed managing director in 1979, the ground had already been prepared for substantial growth.

Mr Elsdon is himself something of a phenomenon in the industry. Only 30 years old now, he was the youngest managing director in the Trafalgar Group when he took up his post.

His rise in the company was meteoric. Joining as a programmer at the age of 20, he was software research and development manager within three years and technical manager within six.

Ability

Outgoing, instantly likeable Mr Elsdon is a powerful combination of businessman and nuts-and-bolts technologist. In minicomputer companies, that is often essential. The microcomputer companies already following the example of the first wave of minicomputer manufacturers, set up and run by technologists with little idea of financial needs.

That led to a heavy sprinkling of closures and reorganisations in the middle to late 1970s.

Mr Elsdon has no such problems. His technical ability is of a standard to enable him to have created ABS's own computer language SIMPLE. His business ability leads to creativity of a different order.

"Stock is the major problem for minicomputer manufacturers. I keep a rigid grip on everything that is bought and everything that is sold. When I took over I bought 10,000 8K

static RAMs (an important form of memory chip in computer systems). Within 12 months, market shortages had forced the price up to 16 times the original price."

What Mr Elsdon believes—and his view has the blessing of Trafalgar House via David Taylor—is that users of small business systems need a complete package. They need good, reliable hardware and effective software but they also need their hands held while the system is being run in.

Mr Taylor says: "We do not set out to be a flashy, gimmicky outfit. We want a reputation for well organised and professional service and we want every one of our sales to be a reference point."

The company is already beginning to draw in some prestigious orders. Late last year it was announced that the Post Office was setting up a new courier-type service based on ABS MX computers which provide the communications link between customers, despatcher and despatch riders.

And within the past few weeks it has become clear that ABS is one of the few companies which the Department of Industry has chosen to build prototype automated office systems. Only 12 companies—with Xerox, Systime and IBM among them—have put forward office schemes of sufficient quality to be accepted by the DoI.

These two projects have given ABS an immense boost in confidence. Mr Elsdon and Mr Taylor feel their original strategy for improving the company's performance has been justified.

"When I took over," Mr Elsdon said "we had 138 staff of whom only seven were salespeople. The company was dominated by technologists. We have roughly the same number of staff today but there are 40 people selling."

ABS is strong in a number of vertical markets—a sound

approach for a small computer manufacturer. It is a major supplier of systems for magistrates' courts; for example, PAMS, its police and magistrates' courts system, costs about £100,000 and is used by 12 separate authorities.

"The company is hoping for great things from its Works Information and Management System, WIMS, designed to provide maintenance and work departments with a shop floor level system."

Profitability

It is looking for a niche in production control with Mani-mark, a suite of programs intended for stock and production control.

ABS owns the manufacturing rights for its GRI-derived computers (a move which Mr Elsdon believes to be among the most important he has made); the operating systems for its computers are now sound and mature; and although its figures are "swallowed up somewhere in the fibn or so that Trafalgar House turns over each year, David Taylor's statement, that ABS revenues are growing steadily and that there is a significant improvement in its profitability, is not just proprietorial pride.

"We are looking for confidence-led investment," he said. "That means getting the confidence of the group so that it will allocate the appropriate amounts of investment capital. There was no way we could simply have stood aside and done nothing about ABS and we could see the possibilities. You simply cannot dabble in this market. You are either in or you are out."

ABS is still in a market where a whole raft of companies have had to get out. That is one of its strengths. The continuing confidence of Trafalgar House is the other.

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THE VERSAILLES SUMMIT

Everyone has their way

By Reginald Dale in Paris



The leaders of France and the U.S.—mutual concessions at Versailles

"PRUDENCE" AND "process." These are the two latest catch words to make their entry into the murky vocabulary of international negotiations following the weekend's Versailles summit.

In their final communiqué, the seven leaders of the West's largest industrial nations officially pledged urgently to pursue a prudent monetary policy and a prudent and diversified economic approach to the Eastern bloc, and said they would take into account the need for "commercial prudence" in limiting export credits to the Soviet Union and its allies.

If they had tried to agree on what "prudence" actually means in the practical terms of exchange rates or the future volume of credits to the East, they would be condemned to haughty in the Hall of Mirrors for the foreseeable future.

"Commercial prudence" turned out to be one of the stars of the summit. It was one of the most important ingredients in the concoction of an inevitably rather vague agreement on export credits, which emerged as the make-or-buy issue as the Versailles talks threatened to reach an impasse.

In accepting the key phrase "including also the need for commercial prudence in limiting export credits," Mitterrand went further than he had originally intended. France had opposed any reference to limits—there subsequently developed a rather fruitless argument about whether the word meant the same in English as in French (the majority view was that it did)—and had wanted to keep its hand free to grant government-subsidised export credits to the East.

It was typical of the Versailles talks that the final outcome on credits allowed everyone to claim that they had had things their own way. Mitterrand immediately declared that it was up to each government to decide what was commercially prudent, and both French and German officials said that there was nothing in the agreement

to stop credits rising as European governments thought fit.

The Americans, for their part, claimed a major victory. For the first time, they said, all the leading Western countries had agreed that economic, commercial and financial pressure should be applied to the Soviet Union, alongside political and diplomatic pressure.

A hard-pressed Mr Donald Regan, the U.S. Treasury Secretary, had a strenuous time answering questions on whether "limiting" credits could also involve allowing them to increase. He did not want to admit that it might, but had trouble with the deliberate ambiguity that is usually built into such phraseology to make it acceptable to everyone at the negotiating table.

U.S. officials, while admitting that the wording was not quite as tough as it might have been, claimed to be satisfied with the agreement that each country's performance should be monitored every six months in the OECD, and with the implication that governments should increasingly move towards commercial rates. One of Washington's preoccupations has been that as private banks have run down their lending to the East bloc, governments have stepped in with subsidised credits on loans that the banks no longer regard as commercially justifiable.

To get an agreement felt he could live with, Mr Regan had to pull out all the stops. Without saying so in so many words, he implicitly threatened to torpedo any consensus on a new move ahead in the North-South dialogue between industrial and developing countries if he did not get satisfaction on the East-West issue. However, a fairly clear package of mutual concessions—mainly between France and the U.S.—emerged at Versailles. France, under pressure as the host country to achieve a summit "success," bled on export credits. The U.S. made what the Europeans regarded as significant moves on exchange rate intervention to stabilise the dollar and on the North-South dialogue.

This is where the magic word "process" takes its place alongside "prudence." By agreeing to increase monetary co-operation, including a U.S.-inspired study of the

effectiveness of intervention, Washington, in the European view, has got itself drawn into a "process" that will make it more difficult for it to resist pressure to intervene in the exchange market if the dollar climbs too high.

A similar "process" again in European eyes, could give the Europeans a greater say in the dollar's exchange rate, and U.S. policy in general, following the summit's agreement to co-operate more closely on the convergence—of... economic policies. France, Germany and Italy made it clear that they regarded the U.S. as having virtually become an honorary member of the European Monetary System.

Needless to say, Mr Regan disagrees. The U.S. did not put its name to that particular part of the summit's "statement" of international monetary undertakings, and showed little inclination to change its policy of non-intervention except when market conditions become "disorderly"—in accordance with IMF rules. The Reagan Administration has only intervened once in the exchange markets—following last March's assassination attempt on the President—and Mr Regan made it clear

that even if the Versailles agreement had been in force over the past 18 months it would not have done so more often.

Far from leading to greater intervention, the U.S. believes that the study agreed at Versailles will prove its point that intervention simply cannot work once a medium- or long-term trend in a currency has taken hold. Mr Regan said that the U.S. would not intervene against either an upward or downward trend in the dollar—except of course, "in disorderly conditions." One of the hopes of the Europeans is that the study can be used to reach a clearer definition of what "disorderly" actually means—one, of course, that would oblige the U.S. to intervene more often.

The Americans, on the other hand, still believe that the way to fulfil the Versailles commitment to greater exchange rate stability is through the parallel commitment to economic convergence. The idea here is to extend existing annual bilateral surveillance of industrial countries' economies by putting it on a multi-lateral footing. Each country would have a greater opportunity to comment on the likely impact

of another's medium-term economic policies—although any recommendations would not be binding.

As in the case of credits and intervention, it is far from clear that this is actually going to make much impact on the real world. The European Community has for years been trying to promote the convergence of member nations' economic policies, under tighter institutional control than that envisaged for the Versailles summit, with less than devastating success.

The motives are laudable enough. Everyone would like to see lower inflation, higher growth and more jobs, as called for at Versailles. But Mr Regan's view of the best way of setting about it is never going to be the same as that of Mitterrand.

Two major causes of transatlantic strife were notably absent from the headlines at Versailles—which in any case tended to be dominated by the Falklands and the Middle East. They were the once predicted major European assault on high U.S. interest rates and Washington's objections to the natural gas pipeline from Siberia, which it sees as making Western

Europe dangerously dependent on the Soviet Union as an energy supplier.

Herr Helmut Schmidt, the West German Chancellor, did indeed raise the interest rates issue and there was a mild reference in the communiqué to rates in general being "unacceptably high." But Herr Schmidt said that he was not necessarily pointing the finger at the U.S., and Mitterrand did not return to the charge in the way that he did at the last world economic summit in Ottawa last July.

At that meeting he warned Mr Reagan that Europe would have something pretty tough to say about U.S. interest rates if they were not well down by the end of 1981.

U.S. officials said that no deals had been made on the pipeline, and that Mr Reagan has still to make up his mind about whether to try to prevent U.S. subsidiaries and licensees in Europe participating in its construction. He will do so after he gets back to Washington from Europe at the end of this week.

The Americans were pleased with the communiqué's renewed commitment to free trade and said that they had been impressed by the dedication of all present to making a success of the GATT ministerial meeting to be held in Geneva in November.

For their part, the Europeans expressed satisfaction at what they regarded as a major U.S. concession on the North-South dialogue, in which Washington accepted that the latest position of the developing countries—calling for the opening of a broad round of "global negotiations" in the United Nations—could be a basis for further consultations. In return, the Americans secured a public commitment that the independence of existing international institutions would be respected—and a private one that the Europeans and Canadians would not gang up with the developing countries against Washington.

The seven nations have made commitments that sound praiseworthy, but in language that still conceals major differences. Most participants regarded it as just another step along an already well-worn road. Prudence may be a virtue but after Versailles the process of putting it into practice still remains to come.

Lombard The obstacles to corporate bonds

By Max Wilkinson

THE TREASURY has been giving a lot of earnest thought recently to the question of how to patch up a relationship between those two pillars of capitalist society, the company treasurer and the ordinary saver. Efforts to bring them together again in a revived corporate bond market have gained momentum for two reasons: first, there is a theory among officials that when interest rates fall to around 12 per cent companies might once again be prepared to issue fixed interest stock to the public; secondly, this is seen as one of the few painless ways in which excess monetary growth now would be mopped up.

However, there is a fundamental dilemma about how the investors' return on a commercial bond should be treated by the taxman. This difficulty arises directly out of the fact that the first time offered ordinary savers the chance of an inflation-proofed investment in indexed gilts. This offers the investor complete protection, since government stocks are in any case exempt from capital gains tax. Private sector investments were in theory given the same privilege by the decision to exempt inflationary gains from capital tax. This has increased the appeal of equity investment, but is not as even handed as it appeared, since it leaves the indexed gilt with a clear advantage over private sector bonds, as opposed to equities.

The reason is that high inflation rates have created a deep and muddy confusion between the once distinct concepts of capital and interest. A large part of the payments normally called "interest" are in a real sense repayments of capital. Out of a 14 per cent interest coupon perhaps 10 per cent is being paid as compensation to the investor for the fact that his capital is being eroded by inflation. This erosion represents, in effect, a transfer to the borrower, because inflation reduces his debt at the same time as reducing the savers' real asset. This effect is counter balanced by inflated interest rates.

But under the present rules the adjustment to capital values concealed in the interest rate suffers the full penalty of income tax and investment

income surcharges. One answer to this longstanding injustice would be to design a corporate bond which would compete with the indexed gilt, by taking full advantage of the new inflation-proofing of capital gains tax. A low coupon bond with an interest rate of, say three per cent, might be offered at half its par value. Most of the investor's return would come from the 100 per cent "capital gain" when the bond was redeemed. This gain would not be taxed except to the extent that it exceeded inflation for the period.

Unfortunately, the Inland Revenue does not appear to see it this way. It says that under its special powers it could—and probably would—treat the gain as income and tax it accordingly. Since no bond of this sort has been issued in the UK there is still uncertainty about this position. However, the Inland Revenue is extremely worried about the possibility of a bonanza of tax avoidance if people were able to switch incomes, and perhaps even salaries, into capital gains, through cleverly designed bonds.

But even if the gain were allowed to be treated by the investor as capital, as it should be on any conventional view, there is a further catch. The authorities insist on the principle of "symmetry" which says that if a payment is capital in the hands of the investor it must be treated as a capital transfer also by the company. Consequently companies could not offset the payment against corporation tax as is possible with an interest payment. No such bonds would be issued.

Thus, for powerful reasons, the Inland Revenue seems likely to block any private sector scheme which would allow the ordinary saver to protect his capital from being squeezed between the pincers of inflation and income tax. It is plainly unsatisfactory that the tax position should remain uncertain.

If inflation were really stabilised at a low level, then the corporate bond market could revive spontaneously. Otherwise there probably are adjustments to the tax system which could give the market a worthwhile help, even if they do not solve fundamentally the problem of inflation-proofing in the private sector.

Letters to the Editor

The tyranny of the common agricultural policy

From Mr W. Jones Sir—John Cherrington (May 21) referred to the "tyranny of distance which puts New Zealand on the rack." This is indeed an interesting point of view, particularly so at a time when the UK has been able to mount naval and military operations 8,000 miles away from base. We appear to have overcome successfully the tyranny of distance in the case of the Falklands. I hope that we may be no less successful in overcoming the tyranny of distance in the case of New Zealand foodstuffs.

The real problem is not the tyranny of distance but the tyranny of the common agricultural policy. If it were not for the limitations imposed by the EEC upon the importation of foodstuffs, New Zealand would have little to fear from the tyranny of distance. New Zealand is faced with a situation in which Britain, as a result of joining the EEC, has lost the right to import foodstuffs from other territories without the imposition of import duties or other restraints. One could have understood it more easily had this been a penalty imposed upon us by a victorious enemy determined to bankrupt the UK.

We have very powerful in-

terests which try to tell the consumers of the UK that there is no more cheap food available from overseas, and that for policy reasons we should not seek to buy it even if it were available. I do not think that anyone can predict the possible market for butter or for any other foodstuff in the UK in the years ahead. It is possible that changes of taste, increased (or reduced) prosperity, different medical opinions may affect the consumption of particular foodstuffs.

Butter is certainly a case in point. We are told that the consumption of butter has been reduced. This is hardly surprising when the operation of the common agricultural policy has had the intentional effect of increasing the price. Some people distrust market forces and consider that we are better served by giving unprecedented powers to the Ministers of Europe and to their executives at Brussels. I would prefer to take my chance with market forces which, over the years, have proved much more beneficial to the people of the UK than any of the many forms of regulation from which we have from time to time suffered.

In a previous article (December 19 1981) Mr Cherrington pointed out that "farmers' re-

turns have, at the moment overriding support from the common agricultural policy which effectively keeps out imports from the outside world by means of levies and outright prohibitions." I suggest that this is the real tyranny facing both New Zealand and consumers in Britain, and not 12,000 miles.

We must also be grateful to Mr Rosen (May 29) for giving the consumers of this country a real insight into the thinking which supports the built-in restrictions of the common agricultural policy. He wants British tax payers to pay New Zealand to pour milk down disused coal mines.

When the history of our times is written I wonder what will be said of the politicians and statesmen of the United Kingdom and of the EEC countries who, as a matter of deliberate policy, ensured that the consumers of Britain and Europe were forced to pay high prices for their daily food. This, after all, is the object and intention of the common agricultural policy, and the result has been a reduced standard of living for consumers throughout the EEC.

W. A. Newton Jones, c/o W. E. Jones and Co. (London), Whetstone, N20.

The Wembley factor

From the Leader, Hillingdon Borough Council.

Sir—I read with amusement (June 3) Mr Paul Tyler's extraordinary analysis of the Beaconsfield by-election. I did observe the campaign at close range. My observations on the evening of polling day enable me to identify the cause of what he refers to as "the remarkable level of abstention." It was "the Wembley factor." For some unaccountable reason many voters—preponderantly male—were glued to their television sets between 7.30 pm and 9.30 pm, the hours when polling is traditionally at its heaviest. I was unable to disengage them from watching a football match whose result was unpredictable in order to vote in an election whose result was entirely predictable. John Watts, Civic Centre, Uxbridge, Middlesex.

A stock of skills

From the Chief Education Officer, City of Sheffield

Sir—Hampshire's chief executive's local solution (May 22) to local education and training issues are fine in their local context. One could have no difference with him so far as he goes. But it is perhaps comparatively easy for him to believe that his prescription is adequate for Hants, which is bowered in that London and south coast area identified by a recent survey as providing 50 per cent of all computing jobs in the UK. It is a good deal less easy to see the absolute truth of the local solution and nothing but the local solution in places like mine where the employment tide of the old industrial revolution is ebbing.

A more complete view of the country's need for qualified manpower would say that the UK economy is going, rather too rapidly for comfort, through a process of profound change: that perceptive forward economic analysis and intelligence is urgently required for the country as a whole; and that the business of developing the stock of skills necessary to meet the demand of new technologies and of new economic management—and so to bring regeneration in a more competent national system of production and trade—is far too important to be left simply to the chancy aggregate performance of 121 local education authorities in Great Britain.

David G. Lindsay, 36 Orchard Coombe, Whitchurch Hill, Reading, Berks.

Not so blinkered engineers

From the Secretary, Institution of Mechanical Engineers.

Sir—Christian Tyler's very readable feature "The blinkered engineer" (May 27), skilfully unpeels the thinking that two years ago led us in the institution to establish a management division to extend as widely as possible the managerial competence of chartered mechanical engineers. Our aim thus matches the theme of the feature which is to improve the engineers' knowledge of those managerial skills required to make a full contribution to the corporate objectives of their organisations.

Our researches suggest that our engineers have every incentive to do just that, because, given appropriate management training and experience, the engineer, of all the professions, is best equipped to cope with the immense technological changes required to enable industry to compete, survive and prosper in a changed and much more demanding economy.

Our efforts are therefore being concentrated upon the post-graduate training required to achieve that aim. Needless to say, however, we cannot succeed in isolation but must rely on the active support of educationalists, employers and, indeed, the media if we are to improve significantly the status of engineers and the standard of engineering management in industry.

Alex M. McKay, 1 Birdcage Walk, SW1.

Distributing welfare funds

From Mr D. Lindsay

Sir—While I certainly agree with Frank Field (May 20) that the tax system requires root and branch reform to remove its bias against those supporting children, and to eliminate other anomalies, I cannot accept that, once so pruned, it should play any part in the welfare system. Indeed, almost by definition, those in need of welfare should not be paying tax, and vice versa. The purpose of taxation is simply to provide the funds required by the state (which include, of course, those needed for welfare), and it should do

this by levying taxes according to ability to pay, such ability being a function of income and of personal and family basic need. It is not the place of the tax system to provide benefits; simply to be fair.

The principal reforms needed to bring the tax system into line with these objectives are abolition of mortgage interest relief, disallowance of the non-parental covenant for children, re-introduction of child tax allowances, abolition of married man's allowance, abolition of aggregation of spouse's incomes (and capital gains), partnership status for "home-running" spouse in relation to family income, abolition of investment income surcharge, and the exclusion of investment income (as it does not cease on death) from the calculation of maximum life assurance relief.

As for the welfare system, I am happy to leave proposals for its reform to Mr Field and his more responsible friends, asking them only not to tamper with the tax system and not to waste welfare funds by distributing them where there is not the need.

Advertisement for American Express Bank. Features a stylized illustration of a person in a hat and coat, possibly a traveler or a worker, standing in a dark, industrial setting. The text reads: 'CONSTRUCTION FINANCE' and 'American Express Bank'. At the bottom, it says '© American Express International Banking Corporation'.

UK COMPANY NEWS

Reed Intl. expands by £21.2m

DESPITE A sharp downturn by the newspaper division taxable profits of Reed International advanced by £21.2m to £71.6m for the 53 weeks to April 4 1982, with the final quarter contribution expanding from last time's £5.3m to £16.9m.

Full year stated earnings per £1 share came through well ahead at 47.3p (34.1p) and an increased final dividend of 10p (9p) raises the net total to 14p (13p).

The group's interests cover paper, paperboard, packaging, printing, publishing (Mirror Group Newspapers), wallcoverings and building products.

The directors say that although sales for the 53 weeks (up from £1.48bn to £1.7bn) increased by no more than the approximate rate of inflation which reflected difficult trading conditions, at the trading level profits increased from £55m to £52m with improved results in many sectors together with reduced losses in UK paper making and decorative products.

In addition, they point out that no significant losses were caused by industrial disputes, compared with an estimated loss of £12m reported in 1981 as a result of

action taken by printers and journalists.

The pre-tax profit was struck after taking account of exceptional costs and provisions totalling £18.5m (£22.6m). UK rationalisation costs amounted to £20m of which £4m related to paper, £2m to packaging, £5m to decorative products and £9m to printing offset by a net gain of £1m from the disposal of subsidiaries and associated companies.

The profit was also after higher interest charges of £12.5m, compared with £7.7m but included a share of profit of associates of £2.9m (£3.1m).

Tax paid rose from £11.3m to £17.5m with the UK share moving from £1m to £6.1m, after which the net balance emerged £14.9m ahead at £54m.

At the attributable level profits were £54.1m (£22.5m) after minorities and an extraordinary debit last time of £15.4m.

A divisional breakdown of sales and trading profits for the 53 weeks shows: paper, UK £288m (£281m) and loss £0.9m (£1.0m); packaging, £160m (£125m) and £23.3m (£17.5m); packaging £283m (£254m) and

£20.1m (£30.7m); publishing £501m (£413m) and £30.8m (£25.5m); newspapers £264m (£220m) and £2.1m (£1.1m); decorative products £266m (£255m) and £0.3m (£1.4m loss); building products £133m (£124m) and £3m (£3.6m). Central costs net of property sales amounted to £3.2m (£1.6m) and inter-company sales totalled £187m (£192m).

Paper-making in the UK recovered to a small profit before rationalisation costs. The Quebec Mill continued to perform well in a strong newspaper market, its results also being helped by the weakness of sterling. Packaging operations in the UK and Holland maintained profits and market share in highly competitive markets.

The group continued to expand its profitable publishing and related business in the UK and U.S. Although advertising and circulation markets were weak, the combination of higher revenue with the absence of losses from industrial action in the UK resulted in increased profits despite the cost of the programme at Odbams.

Newspaper had much reduced profits as a result of severely competitive market conditions and higher newspaper costs caused by the fall of sterling against the U.S. dollar.

In decorative products, Crown Paints, Polvrell and the Canadian businesses had improved results. UK and U.S. wallcoverings and UK textiles led £12m (£24m) after charging £8m (£11m) for rationalisation.

Building products again did well from UK home and export trade but the Spanish ceramic business in Holland suffered from the severe decline of the building industry in Europe.

Loan capital was increased in February by the issue of £25m Sterling Eurobonds and a year earlier £100m (£185m). Net cash deposits increased by £9m and net debt amounted to £156m (£141m) with £9m of the increase derived from exchange differences. Capital expenditure totalled £86m (£82m).

On CCA basis pre-tax profits for the 53 weeks were £36.6m (£11.6m) and earnings per share 6.1p (0.6p loss).

ICL cuts losses to £13.5m at midway

FOR THE six months ended March 31 1982 ICL computer manufacturer, has cut its pre-tax losses to £13.5m, compared with £33.9m last time, indicating that significant progress has been made in restoring profitability as quickly as possible, the directors state.

The group's major manpower reduction programme was largely completed at the end of March. This, together with other rationalisation measures should enable the group to return to pre-tax profit; in the second half, in excess of the loss for the initial period, they say.

The directors also announce plans to bring the business of Computer Leasing (CLL) into the existing half contracts with the shares and it intends to acquire, on June 30, the remaining 95 per cent from the financing participants at their par value of £2.8m.

ICL will also reprice to the same, over the period to December 1983, cash advances to CLL of some £42m. "We will be able to finance this repayment obligation from cash flowing from the existing hire contracts with ICL customers."

The net effect of the acquisition, which will take place from July 1, on ICL's P and L account, based on current forecasts of equipment returns by customers, will be to increase 1981-82 pre-tax profits by more than £2m, and in the range of £7m to £10m in a full year, but reducing an existing CLL equipment cost of £10m.

For the half turnover of ICL edged ahead to £335m, against £315m, with some £7m of the increase due to currency movements. Deliveries and new orders improved in the UK, but fell in the U.S. and other regions in certain overseas markets. The resultant modest improvement was in line with overall plans, the directors state.

They add, however, that despite the relatively low growth, trading loss before interest, reduced from £18.1m to £6.6m, mainly because of the lower cost base of the business, resulting from major rationalisation measures.

ICL's worldwide group borrowings, as at March 31, were £132m after deducting cash balances, but including £85.6m of export credits. At March 31 1981 and September 30 1981, the group's net borrowings were £180m and £164m respectively, but including £100m of export credits. The £150m of bank borrowings into redeemable preference shares.

The directors state that borrowing levels were reduced at the right time last January, which raised a net cash inflow of £12m to the end of March.

If net borrowings are adjusted for these factors, the group generated a net cash inflow of £15m during the year to end March 1982, they state. "This achievement reverses the trend of the previous two years when the group suffered significant net cash outflows."

Although the present economic environment is less favourable than the group expected a year ago, particularly overseas, the directors say there were some indications of a stronger order position towards the end of the first half. For the full year, they believe that the order book should be somewhat ahead of last year.

ICL sells equipment to CLL at prices comparable with sales direct to customers on the basis that customers will maintain their hire contracts in being for a specified period and an obligation to repurchase equipment should this be returned by the customer—ICL provides for this as a deferred liability, Leasing Repurchase Provision.

This is intended to cover the difference between the price payable to CLL on repurchase and the value to ICL based on original cost less ICL's imputed depreciation to the date of repurchase.

The value of the CLL assets to be acquired is estimated at £104m, based on the CLL valuation of equipment. On acquisition ICL will write these assets down to their original costs to ICL, less the group's imputed depreciation to the acquisition date. The related part of the Leasing Repurchase Provision held by ICL will therefore no longer be required.

In addition, CLL's estimated deferred tax liability of £87m at the end of next year, will be available for credit to ICL's reserves since this liability should not materialise within the group in the foreseeable future.

The effect on ICL's reserves shows an improvement in net worth of £23m.

For the six months interest charges took £12.9m (£14.8m), and tax was £2.7m, against £12.9m.

Minority interest amounted to £0.2m compared with £0.1m, and the attributable loss came out at £13m, which was £34.6m less than the 1980-81 period, when there was an extraordinary debit of £14.6m.

Loss per share is given as 7.8p (21.29p).

Good second half boosts Metal Box to £40.2m

SECOND half taxable profits of Metal Box, packaging containers and central heating equipment manufacturer, were better than expected at £21.5m, against £9.24m, and have boosted the group for the whole of the March 31 1982 year to £40.2m, compared with a previous £29.1m. Sales moved ahead by £19m to £120m.

Mr D. L. Allport, chairman and chief executive, says there was some improvement from the UK operations and a further significant advance from these overseas.

After tax of £18.2m (£14.2m) earnings per £1 share are shown well up at 16.3p, against 7.9p, and with a maintained final dividend of 6.5p; net, the total for the year is increased from 10.7p to 11.55p.

A divisional analysis of sales and profits, before interest and tax, of £75.4m (£66.9m) shows: packaging—open top £266m (£278m) and £1.6m (£0.4m); general line £155.3m (£133.3m) and £10.6m (£8m); paper and plastics £119.8m (£127.4m) and £4m (£3.4m); engineering £93.1m (£83.8m) and £0.5m (£0.6m loss); overseas subsidiaries £13.1m (£40.0m) and £57.1m (£45.4m); associates £3.4m (£3.5m) profit; central heating—Steirad £107m (£101.6m) and £2.1m (£1.2m loss).

Mr Allport says that in the UK the beverage can business still gave problems because of acute over-capacity in the industry, but that "robust action" has been taken in this area; the group is in the course of a four year programme of piece can production lines at Westhoughton.

The modernisation of UK radiator production is nearing completion and the Monmouth factory is being closed. As a result, the chairman says, the central heating business—the group's other problem area—is showing signs of an improvement.

The general line side made "real progress" as a lesser extent did the paper and plastics division. The engineering sector performed better, the chairman states, most of these improvements coming from increased productivity.

Funds generated during the year were less than planned, and although the increase in borrowings was well within manageable limits, there was an increase of £45m over the year, Mr Allport states.

The company will continue to invest where this is deemed essential, "but in the current year absolute priority is being given to cash generation and conservation."

He adds that paramount importance is attached to improving profitability of the company's UK business, building on the energetic steps which have been taken to contain costs and improve productivity.

Towards the end of the current year, some improvement in demand and price for the packaging business in UK should take place, Mr Allport says.

However, plans for this year are not based on the assumption of "anything more than a very modest increase in level of sales in this country."

He adds that the uncertain-

ties of the present are high, such that it would not be prudent at this stage to be specific as to the scale of the improvement.

Associate companies' share of profits for the year were little changed at £3.6m (£3.5m) but interest charges expanded by £8.4m to £35.2m.

Minority interest took £9.6m against £9.1m, leaving profits of £12.4m (£5.8m), but there were extraordinary debits totalling £30.3m for the period, against £19.5m.

Of these items some £14m was for redundancy payments, and the balance for write-downs in respect of plant, equipment and inventory surplus to requirements on factory closures and other costs. This charge will only partially affect cash outflow, in its statement.

On a CCA basis pre-tax profits are reduced to £18.2m (£15.5m loss).

Mr Allport said later that after two years of effort on reducing operating costs and raising productivity in the UK, he felt with some confidence that the rationalisation process would be "much more gradual from now on."

Commenting on the fact that the cash position had been adversely affected, he said: "The group was giving 'high priority' this year to 'rectify' this situation." He added that a rights issue was not on the immediate horizon.

P. Brotherhood £2.1m loss: dividend held

AFTER ALLOWING for redundancy payments of £1.34m Peter Brotherhood ended the year to March 31 1982 well in the red, the pre-tax figure emerging at £2.1m, compared with a surplus the previous year of £297,000.

However, a same-gain final dividend of 2p maintains the net total at 3p per 50p share.

The group had already fallen £293,000 into loss at mid-year after charging exceptional items of £84,000. The directors at that time anticipated increased sales and a profit in the second six months and expected the recovery to continue into 1982-83.

Full-year turnover of the group, a manufacturer of machinery and power plant, declined from £168m to £131.5m—the second-half figure being £6.7m (£7.6m). Operating loss for the year was £332,000 (£682,000 profit), after interest receivable of £237,000 (£87,000).

Commenting on the results they point out that the group's European shipyard resulted in delayed delivery of a major

waste heat recovery turbine and political difficulties in Poland meant that completion of one of the group's largest contracts was held back for several months. Both of these problems have been resolved since year-end.

As well as the redundancy payments the taxable deficit was also after taking account of interest charges of £327,000 (£317,000) and an increase in forward contract provision of £244,000 (£68,000). Tax took £20,000 (£6,000 credit).

The directors say that it is necessary to reduce the group workforce by 200. Operating cost savings will be in the region of £1.5m a year. The net cost of this redundancy programme will be £350,000. Provision for this was included in the results for the year under review.

To ensure that the maximum benefit is obtained from the results, the group is being reorganised into separate divisions, each responsible for a pro-

duct group serving a defined market sector. Each division will return capability to meet existing and anticipated contractual requirements and will be able to respond quickly to any upturn in demand.

The directors remain confident that the group is well placed to take advantage of any improvement in world economy.

with the dash for growth." But the gamble has not paid off, and plain old-fashioned cost-cutting is now the order of the day. Peter Brotherhood insists that engineering capability will not be impaired, and the dividend is being maintained, but a profitable 1982 is not yet being predicted.

Laird Group ahead so far

Profits of Laird Group for the first four months of the current year were ahead of last time, Sir Ian Morrow, chairman, told shareholders at the annual meeting. And the group faced the future with confidence, on the basis that it was in a sound position to develop its business further, he said.

Almost £100m export sales had been won so far, dominated by orders for trailers and conveyors. Elsewhere in the group, however, demand had fallen back, particularly in components for aeroplanes and in buses.

In the U.S. trading conditions were extremely hard and were expected to remain so during the year.

comment

At the interim stage the Peter Brotherhood share price was £10p and the company was "confident" that the second half would show a profit. Redundancy costs of £1.15m apart, the second half showed a trading loss of £389,000 and yesterday the share price fell to a 1981-82 low of 10p. Not so long ago Peter Brotherhood's change of marketing strategy towards high technology energy conserving products had endeared it to the market, and the dash for growth based on boosting turnover seemed to herald sharply rising profits. Turnover in the year to March 1982 in fact fell by 21 per cent. Market share has been increased, but the market has been shrinking so that Brotherhood's sales are down 10 per cent. Brotherhood now concedes that "we almost got away

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Dencora raises £1.22m and seeks USM quote

Dencora, an East Anglian industrial property development and investment group, is seeking a quotation for a listed Securities Market, following a £1.22m placing. Stockbrokers Phillips & Drew are placing 2.1m ordinary 25p shares at 58p each, representing some 17 per cent of equity.

The placing prices values the company at £3.2m in which founders and joint managing directors, Colin Holmes and Richard Youngs each retain an interest of about 37 per cent.

Mr John Laurence, a senior partner of chartered accountant Hayes Allan and chairman of the property company Estates and General Investments, was appointed non-executive chairman of the group in March.

The money raised will be used to fund new development work and borrowings, which at May 24 last totalled £8.66m. This compares with net assets at the end of 1981 of £8.17m and a property portfolio valued at £16.69m, of which 81 per cent was industrial and warehouse property. Following the placing net assets are estimated to be £6.7p.

Mr Roles, 49, and Mr Youngs, 46, were two of the founders of Dencora Properties in 1970. This company's first major project was the development of 12 factories on a site in Berles, Suffolk. Two years later Harvey and Leech, a local housebuilder was acquired.

Since then a portfolio of in-

Anderson Strathclyde hits target

TAXABLE PROFITS of mining equipment manufacturer Anderson Strathclyde advanced sharply from £3.33m to £11.66m for the year ended March 30, 1982 after redundancy and reorganisation costs of £499,000, against £340,000, and interest charges £327,000 lower at £123,000.

The 76 per cent rise in the pre-tax figure was in line with the estimate given by Sir Mervyn Finistone, the chairman, in a defence circular to shareholders in May backing his rejection of a £64m cash bid for the group made by Charter Consolidated.

The offer has since been blocked by a reference by the Monopolies and Mergers Commission.

Turnover for the year rose from £8.42m to £10m and at the trading level profits were £11.75m, compared with £3.22m. Tax took £3.05m (£1.6m) after which stated earnings per share were 17p (10.4p).

The total net dividend is also

Downturn at Gill and Duffus

PROFITABILITY at Gill & Duffus Group is running at a "materially lower level than has been the case for some years," chairman Mr David Pearson told the annual meeting.

Mr Pearson said it was too early to forecast 1982 profits. But he said later that his remark on this year's profitability should not be compared with the exceptional losses in Hong Kong last year.

The chairman told the meeting that as previously intimated trading in virtually all the company's markets continued to be very quiet.

Because of the recession, the world is in an over-supply situation for most commodities, and this naturally reduced trading opportunities, he said.

N. Brown jumps 44%

ON A 5 per cent increase in turnover from £28.55m to £30.05m, taxable profits of N. Brown Investments jumped by 44 per cent from £2.13m to £3.07m, in the year to February 27 1982.

Earnings per 20p share of this direct mail order business are stated at 13.92p (12.29p), while the final dividend is being raised to 4p (3.5p) net, making a higher total of 6p (4.5p).

Mr Davoud Alliance, chairman, says the group seems to have reached a profitability platform from which increases at the sort of rate—40 per cent to 50 per cent—enjoyed during the last three years must be considered difficult to maintain. Sales for the current year, however, are ahead of the first three months of last year and he is therefore hopeful of at least "respectable growth" again this year.

He says the rise of only 5 per cent in turnover is misleading because of the effects of a fire at the group's principal mail order warehouse last June. This caused damage to the premises and stock, resulting in severe disruption in service and loss of sales.

Insurance indemnity has been received for the damage but the directors are of the opinion that but for the fire, group turnover would have been £3.5m more than achieved, which would have represented an increase on the previous year of 18 per cent.

Tax took £1.32m (£466,000), leaving net profits of £1.75m (£1.64m), and after extraordinary credits of £119,000 (£87,000 debits) the attributable surplus emerged at £1.87m (£1.58m). At the half year stage the group was already ahead with pre-tax profits of £1.02m (£665,000).

| EUROPEAN OPTIONS EXCHANGE | | | | | | | | | |
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| Series | Vol. | Aug. Last | Vol. | Nov. Last | Vol. | Feb. Last | Stock | | |
| GNLD C | 5325 | 52 | 18 | 3 | 54.50 | 8 | 52 | | 5325.50 |
| GNLD C | 5350 | 96 | 10 | 10 | 22 A | 9 | 52 | | |
| GNLD C | 5300 | — | — | — | — | 16 | 10 | | |
| GNLD C | 5325 | 7 | 15 | — | — | — | — | | |
| GNLD P | 5350 | 10 | 38 | 7 | 35 | — | — | | |
| GNLD P | 5375 | 10 | 53 | 5 | 58 A | — | — | | |
| 184 NL 01 87-91 | | | | | | | | | |
| P | F.110 | 100 | 0.70 | — | — | — | — | | F.112.70 |
| F | F.112.50 | 100 | 1.70 | — | — | — | — | | |
| 104 NL 80 86-95 | | | | | | | | | |
| C | F.102.90 | — | — | 4 | 1.10 | — | — | | F.101.70 |
| 114 NL 88 86-82 | | | | | | | | | |
| C | F.104.50 | 5 | 1.60 | — | — | — | — | | F.103.70 |
| F | F.105.00 | 10 | 0.60 | — | — | — | — | | |
| F | F.105 | 50 | 3.20 | — | — | — | — | | |
| 10 NL 84 85-89 | | | | | | | | | |
| C | F.100 | — | — | 4 | 1 | — | — | | F.98.90 |
| AKZD C | F.25 | — | — | 18 | 1.20 | — | — | | F.24 |
| AKZD C | F.25 | — | — | 11 | 1.10 | — | — | | |
| AKZD P | F.25 | 100 | 1.50 | — | 1.00 | — | — | | |
| AKZD P | F.25 | 7 | 3.50 | 10 | 5.50 | — | — | | |
| AKZD P | F.30 | — | — | 10 | 6 | — | — | | |
| AKZD P | F.35 | 48 | 5.20 | — | — | — | — | | F.60.20 |
| HEIN P | F.50 | — | — | 5 | 3.40 | — | — | | |
| HEIN P | F.50 | — | — | 50 | 1.40 | — | — | | F.14.90 |
| HODD C | F.17.50 | 16 | 2.80 | — | — | — | — | | |
| HODD C | F.17.50 | — | — | 6 | 4 | — | — | | |
| HODD C | F.17.50 | — | — | — | — | — | — | | |
| KLM C | F.90 | 15 | 10 | — | — | — | — | | F.88.60 |
| KLM C | F.90 | 200 | 3.70 | 78 | 7.60 | — | — | | |
| KLM C | F.100 | 48 | 1.10 | 104 | 4 | 18 | 6 | | |
| KLM C | F.110 | 140 | 0.70 | 67 | 2.40 | — | — | | |
| KLM C | F.120 | 10 | 0.50 | — | — | — | — | | |
| KLM P | F.90 | 47 | 1.50 | 42 | 6.80 | — | — | | |
| KLM P | F.90 | 104 | 4.80 | 97 | 5.20 | — | — | | |
| KLM P | F.100 | 178 | 1.10 | 68 | 10.20 | — | — | | |
| KLM P | F.110 | 3 | 21.50 | — | — | — | — | | |
| NEEL C | F.130 | — | — | 7 | 8.60 | — | — | | F.114 |
| NEEL C | F.130 | — | — | — | — | — | — | | |
| NEEL C | F.140 | 7 | 0.10 | — | — | — | — | | |
| NEEL C | F.140 | — | — | 50 | 3.20 | — | — | | |
| NEEL P | F.110 | 13 | 1.10 | 20 | 7.50 | — | — | | |
| NEEL P | F.130 | 18 | 7.50 | 23 | 7.50 | — | — | | |
| PHIL D | F.62.50 | — | — | 50 | 1.70 | — | — | | F.62.80 |
| PHIL C | F.25 | 215 | 0.80 | 50 | 0.70 | — | — | | |
| PHIL C | F.25 | 20 | 0.10 | 40 | 0.50 | — | — | | |
| PHIL C | F.30 | 20 | 0.10 | 40 | 0.50 | — | — | | |
| PHIL P | F.22.50 | — | — | 5 | 0.90 | 23 | 1.20 | | |
| PHIL P | F.25 | 77 | 2.80 | — | — | — | — | | F.60.50 |
| RD C | F.80 | 50 | 11 | — | — | — | — | | |
| RD C | F.80 | 600 | 8.60 | 57 | 4.80 | — | — | | |
| RD C | F.100 | 40 | 0.50 | 25 | 2.50 | — | — | | |
| RD P | F.80 | — | — | 16 | 1 | — | — | | |
| RD P | F.80 | 266 | 0.80 | 177 | 4 | — | — | | F.145.40 |
| RD P | F.150 | — | — | 11 | 4.20 | — | — | | |
| UNIL C | F.150 | — | — | 10 | 2.70 | — | — | | |
| UNIL P | F.140 | 20 | 1 | 25 | 2.50 | — | — | | |
| TOTAL VOLUME IN CONTRACTS: | | | 8771 | | | | | | |
| A=Asked | | | 8=Bid | | | | | | |
| | | | C=Call | | | | | | |
| | | | P=Put | | | | | | |

Owing to a shortfall in yesterday's circulation, this advertisement is being repeated today.

Copies of this Offer for Sale, having attached thereto the documents specified herein, have been delivered to the Registrar of Companies for registration. Application has been made to the Council of The Stock Exchange for the ordinary shares and convertible preference shares of Argyll Foods PLC ("Argyll") issued and now being issued to be admitted to the Official List. This Offer for Sale includes particulars given in compliance with the Regulations of the Council of The Stock Exchange for the purpose of giving information with regard to Argyll. This Offer for Sale is conditional on completion of the acquisition by Argyll of Allied Suppliers Limited ("Allied") and has been prepared on the assumption, whether or not, that such completion has taken place. The directors of Argyll have taken all reasonable care to ensure that the facts stated herein are true and accurate in all material respects and that there are no other material facts the omission of which would make misleading any statement herein whether of fact or of opinion. All the directors accept responsibility accordingly. The Application List for the ordinary shares now offered for sale will open at 10 a.m. on Thursday, 10th June, 1982 and may be closed at any time thereafter.



ARGYLL FOODS PLC

(Incorporated in England under the Companies Act, 1929, No. 358043)

Offer for Sale by Tender by Samuel Montagu & Co. Limited of

95,000,000 ordinary shares of 10p each at a price of between a minimum of 85p per share and a maximum of 100p per share, payable in full on application.

The ordinary shares now offered for sale rank in full for all dividends and distributions declared, made or paid on the ordinary share capital of Argyll after the date hereof, save that they will not be entitled to the second interim dividend of Argyll in respect of the fifty two week period ended 27th March, 1982, amounting to 2.25p per share, nor for the proposed scrip issue of warrants described in paragraph 1 of Appendix V.

Summary information

The following information is derived from, and should be read in conjunction with, the full text of the Offer for Sale.

Business
The new Argyll group, which combines the former Argyll group and the Allied group, is engaged principally in food retailing. It is one of the largest food retail groups in the United Kingdom and trades under the principal names of Presto, Liptons, Lo-Cost and Cordon Bleu.

Offer for Sale
95 million new ordinary shares of Argyll are being offered for sale by tender at a price of between a minimum of 85p per share and a maximum of 100p per share.

All shares will be sold at the same striking price. The striking price, which will not be less than 85p per share, will not necessarily be the highest price at which sufficient applications are received to cover all the new ordinary shares being sold.

Pro forma financial information
The pro forma results and net tangible assets, based on combining the audited accounts of Argyll and Allied for the year to end March, 1982 after making certain adjustments described in paragraph 5 of Appendix III, are set out below. For illustrative purposes, the effects of striking prices of 85p per share and 100p per share are indicated. At a striking price of 100p, profits and earnings per share are higher, as a consequence of a greater amount of cash being raised from the Offer for Sale, leading to lower interest costs.

| Ordinary shares in issue and arising from the convertible preference shares | 139m | |
|--|---------|--------|
| | £1,077m | 100p |
| Turnover | £118m | £139m |
| Market capitalisation | £118m | £139m |
| Profit before taxation, including profit of £2.5m on sale of trade properties | £17.3m | £19.4m |
| Profit after taxation, including profit of £2.5m on sale of trade properties | £15.3m | £17.4m |
| Earnings per share— after actual tax, including above property profit— 1.5p per share | 11.0p | 12.5p |
| after notional full tax, including above property profit— 0.9p per share | 6.0p | 6.7p |
| Price earnings ratios— after actual tax | 7.7 | 8.0 |
| after notional full tax | 14.2 | 14.9 |
| Price earnings ratios, excluding above property profit— after actual tax | 9.2 | 9.3 |
| after notional full tax | 16.6 | 17.1 |
| Gross dividend yield, on basis of forecast dividend of not less than 3.75p for the year to end March, 1983 | 6.3% | 5.4% |
| Net tangible assets, excluding property surplus of £15.9m | £55m | £66m |
| Net tangible assets per share, excluding property surplus of 11p per share | 40p | 50p |

This table should be read in conjunction with the notes set out in paragraph 5 of Appendix III.

| Authorised | Share capital | Issued and now being issued fully paid |
|-------------|--|--|
| £17,000,000 | Ordinary shares of 10p each | £13,710,469 |
| 4,468,048 | 8 per cent. convertible redeemable cumulative preference shares of £1 each | 1,037,763 |
| 31,952 | Unclassified shares of 10p each | |
| £21,500,000 | | £14,748,232 |

Indebtedness
Details of the indebtedness of the new Argyll group, which, at 22nd May, 1982, amounted to a total of £45.2 million, excluding any term loans to be drawn subsequent to this date in connection with the acquisition of Allied, are set out in paragraph 2 of Appendix V. Save as disclosed in that paragraph, and apart from intra-group indebtedness and guarantees, no company in the former Argyll group or in the Allied group had outstanding as at 22nd May, 1982, any mortgages, charges, debentures, loan capital or any loan capital created but not issued, or other borrowings or indebtedness in the nature of borrowings, including bank overdrafts, liabilities under acceptances or acceptance credits, hire purchase commitments or any guarantees or other material contingent liabilities.

Timetable
Application list opens: 10.00 a.m. 10th June 1982
Expected date of commencement of dealings on The Stock Exchange: 17th June 1982
Last date for registration of nomination: 3.00 p.m. 30th July 1982

Definitions
The following principal definitions are used in this document:
"Argyll" Argyll Foods PLC
"Allied" Allied Suppliers Limited
"former Argyll group" Argyll and its subsidiaries prior to the acquisition of Allied
"new Argyll group" Argyll and its subsidiaries following the acquisition of Allied
"Allied group" Allied Suppliers (Holdings) Limited, Samuel Montagu & Co. Limited, Culliver Foods Limited, Oriol Foods Limited
"Oriol" Oriol Foods Limited
"Cordon Bleu" Cordon Bleu Freezer-Food Centres Limited
"JGA" James Gulliver Associates Limited
"ordinary shares" ordinary shares of 10p each of Argyll
"new ordinary shares" the 95 million ordinary shares being issued as part consideration for the acquisition of Allied
"convertible preference shares" 8 per cent convertible redeemable cumulative preference shares of £1 each of Argyll
"Offer for Sale" the Offer for Sale by tender of new ordinary shares, as described in this document
"warrants" warrants to subscribe for ordinary shares, as summarised in paragraph 1 of Appendix V
"striking price" the sale price for the new ordinary shares

Samuel, Mr. D. F. Burditt and Mr. C. S. Lawrie, all experienced senior executives in the food industry, joined the board of Argyll.

During 1979 and 1980 the activities of Argyll were substantially increased, principally through a number of acquisitions including in particular the Cordon Bleu freezer centre business. In February, 1981, Argyll purchased Oriol from BCA Corporation for £19.5 million in cash, thereby transforming the scale and range of Argyll's operations and establishing the former Argyll group as a major United Kingdom food group with national food distribution interests. Mr. J. G. Gulliver, as chairman and chief executive, together with his present senior management team, was responsible for the development of Oriol over a period of four years from January, 1973 to January, 1977. The management of Oriol, when Argyll acquired it in February, 1981, was substantially that established during the period of his previous association with the business and this greatly facilitated the integration of Oriol with Argyll. Argyll's retail activities now comprise two divisions, Lo-Cost and Cordon Bleu.

Allied was created in 1929 through the merger of a number of long established retail grocery businesses including Liptons Limited, The Home and Colonial Stores Limited and Maryle Dairy Co. Limited. By 1969, Allied had absorbed further grocery companies including Galbraith Stores Limited and R. & J. Tompkinson Limited. In 1972, Allied was acquired by Allied (Holdings), then called Cavendish Limited. Moores Stores, which had been jointly owned by Allied (Holdings) and The Southland Corporation Inc. since 1971, has been managed within Allied since 1976, although only purchased from Allied (Holdings) in 1980. The Caters supermarket division was acquired from Debenhams in 1980. Allied now comprises two divisions, Presto and Liptons.

Location of Presto stores



Directors

- Chairman**
James Gerald Gulliver
49 Pont Street, London S.W.1
- Chairman**
Matthew Alistair Grant
Meppershall Manor, Meppershall, Bedfordshire.
- Chairman**
Charles Sharpe Lawrie
19 Sherrington Road, Atherton, Manchester.
- Chairman**
Hugh Martin Plowden Roberts
The Boxes, Ockham Lane, Hatfield, Herts, Surrey.
- Chairman**
Roy Edward Semark, FCA
Higher Bowden, Wilkins Green Lane, Nast Hyde, Hatfield, Hertfordshire.
- Chairman**
Evan Kendrick Edwards
Nobold House, near Strawbury, Shropshire.
- Chairman**
David Gordon Comyn Webster
Beckhamsted, Hertfordshire.

Secretary and registered office
Colin Deverell Smith, FCA,
St. Christopher House,
217 Wellington Road South,
Stockport, Cheshire SK2 6QW.

Brokers
Pannure Gordon & Co.,
9 Moorfields Highwalk,
London EC2Y 9DS.

Solicitors to Argyll
Ashurst, Morris, Crisp & Co.,
Broadgate House,
7 Eldon Street,
London EC2M 7HD.

Principal Bankers
Midland Bank plc,
Poultry, London EC2P 2BX,
Samuel Montagu & Co. Limited,
114 Old Broad Street,
London EC2P 2BY.

Solicitors to the Offer for Sale
Herbert Smith & Co.,
Walling House,
35/37 Cannon Street,
London EC4M 5SD.

Barclays Bank PLC
54 Lombard Street,
London EC3P 3AA.

Reporting accountants on and auditors of the former Argyll group
Arthur Andersen & Co.,
Chartered Accountants,
Bank House, 9 Charlotte Street,
Manchester M1 4EU.

National Westminster Bank PLC
41 Lothbury, London EC2P 2BE.

Reporting accountants on and auditors of the Allied group
Price Waterhouse, Chartered Accountants,
Post Office Tower,
32 London Bridge Street,
London SE1 9SY.

Receiving bankers
Samuel Montagu & Co. Limited,
New Issue Department,
Angus House, Amersin Friars,
London EC2N 2JL.

Registrars
Williams & Glyn's Registrars Limited,
P.O. Box 27, 34 Fettes Row,
Edinburgh EH3 6DT.

Business
The principal activity of the new Argyll group is retail food distribution, as shown by the table below which analyses turnover for the year to end March, 1982. The table is based on combining the turnover of the former Argyll group and of the Allied group for that year, as further analysed in paragraph 4 of Appendix III.

| | Turnover £m | Percentage |
|---|-------------|------------|
| Retail food distribution | | |
| Presto—large supermarkets and superstores | 495 | 40% |
| Liptons—supermarkets | 412 | 33% |
| Lo-Cost—limited range discount stores | 78 | 7% |
| Cordon Bleu—freezer centres | 49 | 5% |
| Wholesale food distribution | 969 | 90% |
| Food manufacturing | 70 | 6% |
| | 38 | 4% |
| | 1,077 | 100% |

Retail food distribution

Large supermarkets and superstores
The Presto division operates 129 supermarkets and superstores, having a total sales area of some 2.0 million square feet and an average sales area per store of some 15,000 square feet. Of these, 11 stores have a sales area in excess of 25,000 square feet each.

The Presto division was formed in 1967 to develop the traditional strength of Allied in bacon, cheese and other provisions, including high quality fresh meat and produce, in combination with a wide range of groceries at discount prices.

From a small base in the early seventies in the North East and Yorkshire, Presto was expanded into Scotland in 1976 and then to other areas of the country through the conversion of the larger Moores stores. Thereafter, while maintaining a strong market share in Scotland and the North, the development of Presto was directed towards the South, first to the Midlands and then, with the purchase of Caters stores, most of which were converted to Presto, to London. By March, 1980 Presto had 25 stores in the London area to give it a significant presence there. Since then, 5 new stores have been added and a further 2 are under construction in the London area.

American ideas in the design, layout and equipment of supermarkets have progressively been incorporated into Presto over the last two years. In particular, some 87 stores have now been remodelled into the "Food Market" concept, which emphasises a wide range of fresh foods (including fresh meat, fresh fish, fresh produce, dairy and delicatessen departments and in-store bakeries) together with competitively priced packaged groceries and low priced own label and generic grocery products. The Presto Food Market concept creates an attractive shopping environment and further Presto store conversions are being implemented in the current year.

In 1978, Presto's operations consisted of 77 stores with a total sales area of 1.1 million square feet, and an average sales area per store of 14,000 square feet. Since 1978, 60 new Presto stores have been opened, including conversions of Caters supermarkets, and turnover has increased from £166 million in 1978 to £435 million for the year to end March, 1982. The location of the existing Presto stores is shown by the map opposite.

Introduction

The new Argyll group, which combines the former Argyll group and the Allied group, is engaged principally in food retailing. It is one of the largest food retail groups in the United Kingdom with combined sales of more than £1 billion and a current share of the national packaged grocery market in excess of 5 per cent with strong regional market shares in Scotland and Tyne Tees. In addition, it has other food distribution and manufacturing interests.

The merger of the former Argyll group and the Allied group was announced on 15th May, 1982, when Argyll agreed to acquire, subject to certain conditions, the whole of the share capital of Allied (Holdings), a subsidiary of Generale Occidentale, for a consideration of approximately £101 million. The acquisition now remains conditional solely on listing being granted by the Council of The Stock Exchange for the new ordinary shares. It is expected that this will be granted on 9th June, 1982, subject only to allotment of the new ordinary shares. In such circumstances, the acquisition should be completed on 16th June, 1982. The Offer for Sale has been prepared on the assumption that this condition has been fulfilled and, where relevant, that the acquisition has been completed.

The board of Generale Occidentale has stated that it is selling its interest in Allied in order to concentrate on the expansion of activities in North America, on which it has already embarked.

The consideration of approximately £101 million for Allied is being satisfied substantially through the allotment to Allied (Holdings) of 95 million new ordinary shares of Argyll. These new ordinary shares are being sold by Allied (Holdings) to Samuel Montagu, which is now offering them for sale by tender to the public at a price of between a minimum of 85p per share and a maximum of 100p per share. The Offer for Sale is thus raising gross cash proceeds of between £81 million and £95 million and the balance of this consideration of between £20 million and £24 million is being settled in cash by Argyll.

At the request of the directors of Argyll, the Council of The Stock Exchange suspended listing of the ordinary and convertible preference shares of Argyll on 10th May, 1982, pending the announcement the following day that Argyll had agreed to acquire the whole of the share capital of Allied. In view of the substantial nature of the acquisition of Allied in relation to the size of Argyll, the listing of existing Argyll shares has remained suspended pending completion of the acquisition. Application has been made for the whole of the ordinary share capital of Argyll to be admitted to the Official List by the Council of The Stock Exchange and, subject thereto and to completion of the acquisition of Allied, dealings are expected to commence on 17th June, 1982.

History and development

Argyll was incorporated on 5th December, 1939 with the name of Louis C. Edwards & Sons (Manchester) Limited to acquire a meat processing business founded in 1919. Its shares were listed on The Stock Exchange in 1962. On 28th July, 1980 the name of the company was changed to Argyll Foods Limited.

In February, 1979, Gulliver Foods, an investment holding company controlled by JGA, acquired a 20 per cent interest in the then issued share capital of Argyll. Mr. J. G. Gulliver, Mr. M. A. Grant and Mr. D. G. C. Webster joined the board of Argyll at that time and assumed responsibility for its management and direction. Subsequently, Mr. E. E.

ARGYLL FOODS PLC

ARGYLL FOODS PLC Continued

Supermarkets

The Liptons division operates 789 convenience grocery stores under the names of Liptons, Templeton and Galbraith and has a total sales area of some 1.9 million square feet, with an average sales area per store of some 2,400 square feet.

Liptons is the trading name for the 588 smaller stores, averaging 2,300 square feet of sales area, trading in England and Wales. A previous multitude of brands was rationalised into Liptons in the early 1970s. These stores have been progressively refined with loss-making stores being closed. Their disposal has provided funds to refit and modernise the remainder, thereby improving quality and facilitating the introduction of fresh produce, meat, fruit, vegetables and wines and spirits.

The Liptons name is strongest in the North East, Lancashire, Yorkshire and London, and is also well represented in the holiday areas of North Wales, Devon and Cornwall, the South Coast and Kent. In addition, there are Liptons Foodhalls in 13 of the Debenhams department stores.

Templeton is the trading name for the larger Scottish supermarkets within the division, comprising 85 stores with an average sales area of 4,500 square feet per store. Templeton has a reputation for fresh foods and quality and is particularly strong in the West of Scotland and the Argyre coast. The use of the traditional Templeton name with local management maintains the Scottish identity of these stores.

Galbraith is the name used for the 103 smaller Scottish convenience stores, averaging 1,200 square feet per store. The stores are mainly in estate and high street locations in and around Glasgow.

Limited range discount stores
The Lo-Cost division operates 157 discount supermarkets having a total sales area of 541,000 square feet and an average sales area per store of some 3,400 square feet. Turnover in the year to end March, 1982 was £273 million and, with the benefit of the recent Pricerite stores acquisition, is currently at an annual rate of around £100 million.

Lo-Cost are mainly located in the West Midlands, Wales and North West England. Lo-Cost offers customers the benefit, through a policy of central bulk buying, of purchasing a range of branded products, including quality fresh foods, at competitive prices in convenient small town and suburban locations. The policy of concentration on branded products has led to the establishment of a strong trading relationship between this division and manufacturers.

Detail food distribution and administration
The Presto and Liptons divisions are serviced from 9 distribution depots with a total warehouse area of 688,000 square feet and 4 fresh produce depots, located throughout the country. Some 1,800 grocery lines, including own label products, are distributed by a fleet of 213 vehicles. The Lo-Cost division is serviced from 3 distribution depots, with a total warehouse area of 149,000 square feet, located at Queenstrey in North Wales, Shrewsbury and Heathfield in Devon. Distribution of some 1,300 grocery lines is by Lo-Cost's fleet of 42 vehicles.

Administration for the Presto and Liptons divisions is concentrated in a modern office of 41,000 square feet in South Shields, employing some 500 staff. Remote computer facilities are directly linked to the main computer installation in the modern head office of 58,000 square feet at Hayes. Buying is directed centrally from Hayes with specialist divisions for fresh meat, fresh produce, in-store bakeries and fresh fish. The supporting departments of property and development, finance, marketing and personnel are also located at Hayes. Administration and buying for the Lo-Cost division is centred in an office of 10,000 square feet at Queensferry, North Wales.

Freezer centres
The Cordon Bleu division operates 137 freezer centres located throughout England having a total sales area of 303,000 square feet and an average sales area per store of some 2,200 square feet. Its 137 stores include 45 of the original Cordon Bleu stores acquired in November, 1979, 81 stores acquired with Dalgety Frozen Foods in February, 1980, 33 of the 66 Freezer Fare stores acquired in October, 1980 and 5 Bonimart stores acquired in November, 1980. Cordon Bleu has also opened 13 stores over the last twelve months.

All Cordon Bleu freezer centres carry a uniform range of products, with common merchandising and pricing policies. In addition to selling approximately 600 lines of frozen foods, Cordon Bleu sells a limited range of groceries, freezers and microwave ovens. The stores are principally serviced from 2 cold store depots located at Salford, near Manchester and Sevenoaks in Kent. The head office of Cordon Bleu is located in modern premises of 35,000 square feet at Stockport, Cheshire.

Cash and carry
Major operating 29 wholesale cash and carry depots throughout England and Wales having a total sales area of 578,000 square feet and is a member of the Keenest buying and marketing group. Major originally operated principally as a supplier to the retail grocery trade but has extended its market and is now involved in catering supplies, wines and spirits, cigarettes and tobacco, confectionery, grocery provisions and fresh meat. The majority of its outlets are well established in defined local markets.

Frozen foods
Snowking Frozen Foods is a specialist wholesale distributor of frozen foods, operating from 32 depots with a total capacity of 721,000 cubic feet, principally located in the South of England and the Midlands. Snowking offers a range of some 1,750 frozen food products, both branded and own label, to service the food retail and catering markets.

Food manufacturing
Argyll Quality Foods manufactures and sells a range of quality plain and half-coated biscuits under the "Bronte", "Yorkshire Biscuits" and "Furness" labels. It also manufactures and sells shortbread and oatcakes under the "Paterson" label, and tinned cakes and pies under the "Tudor" label. Argyll Quality Foods is located in premises at Haworth in Yorkshire, Truro in Cornwall and Livingston in West Lothian.

Gold Crown Foods blends and packs tea both under its own "Mantana" regional brand label and under private labels and also packs coffee. Gold Crown Foods is located in central Liverpool.

Liverpool Central Oil refines and supplies edible oils and fats which are largely sold to the major food manufacturers in the United Kingdom. It is located in central Liverpool.

Management and employees

Directors
Mr. J. G. Gulliver, who is aged 51, is chairman of Argyll and has been a director since February, 1979. From 1965 to 1972 he was chief executive, and from 1967 also chairman, of Fine Fare Limited. He was also a director of its parent company, Associated British Foods Limited. In 1971, in addition to retaining his Fine Fare responsibilities, he was appointed executive vice president of Loblaw, an associated company, the second largest supermarket chain in Canada. In October, 1972, he left Fine Fare to develop his own interests and in January, 1973 acquired a substantial shareholding in Oriol, where, as chairman and chief executive, he was responsible for its development until the end of 1976. His prime commitment is as executive chairman of Argyll, to which he devotes the greater part of his time. In addition, he is chairman of Alpine Holdings PLC and Amalgamated Distilled Products PLC, which are separate public listed companies. He is also chairman of JGA and Gulliver Foods.

Mr. D. F. Burditt, who is aged 52, has been a director of Argyll since June, 1980. Following a period of time with Pricerite & Gamble, he was employed by Becham from 1971 to 1979, latterly as managing director of Becham International Consumer Products Division. From 1977 to 1979 he was group managing director of Thomas Borwick & Sons Limited. He is responsible for Argyll's food manufacturing division. He is also a director of Gulliver Foods.

Mr. C. M. Edwards, who is aged 36, has been a director of Argyll since September, 1972. He is a non-executive director.

Mr. E. K. Edwards, who is aged 70, has been a director of Argyll since March, 1980, following the acquisition by Argyll of Morgan Edwards Limited. He is a non-executive director.

Mr. M. A. Grant, who is aged 45, has been a director of Argyll since February, 1979. From 1968 to 1972 he was part of Mr. Gulliver's management team at Fine Fare, latterly as marketing director. From 1973 to 1977 he was managing director of Oriol. He is an executive director, with group operational responsibility. He is also a director of Alpine Holdings PLC, Amalgamated Distilled Products PLC, JGA and Gulliver Foods.

Mr. C. S. Lawrie, who is aged 48, has been a director of Argyll since September, 1981. From 1959 to 1979 he was a senior executive of an associated company of Fine Fare, for which Mr. Gulliver was responsible, engaged in delivered and cash and carry wholesaling. Since 1974, he has been part of the management of Oriol, latterly as a director. He is responsible for Lo-Cost Stores and Mojo.

Mr. H. M. Plowden Roberts, who is aged 49, was appointed a director of Argyll in June, 1982. Following a period of several years as an executive and director of a retail and wholesale meat company, he was appointed to Allied in 1967 to establish the fresh meat operation as part of the supermarket development programme. He joined the board of Allied as fresh foods director in 1971, becoming marketing director in 1972 and operations director in 1975. He became managing director and chief executive of Allied in 1979, and chairman in 1980.

Mr. R. E. Semark, who is aged 42, has been a director of Argyll since July, 1979. From 1964 to 1978 he was part of Mr. Gulliver's management team at Fine Fare, and a director from 1974. He is responsible for Cordon Bleu and Snowking. He is also a director of JGA and Gulliver Foods.

Mr. D. G. C. Webster, who is aged 37, has been a director of Argyll since February, 1979. He was director of corporate finance of Oriol from 1973 to 1974. As an executive director he is responsible for group corporate finance. He is also a director of Alpine Holdings PLC, Amalgamated Distilled Products PLC, JGA and Gulliver Foods.

Employees

The new Argyll group has the following employees, of whom some 11,700 are employed on a part-time basis:

| | |
|-------------------------------------|--------|
| Small supermarkets | 12,300 |
| Large supermarkets and superstores | 10,800 |
| Freezer centres | 1,000 |
| Limited range discount stores | 500 |
| Freezer centres | 300 |
| Wholesale and distribution | 700 |
| Food manufacturing | 700 |
| Central and regional administration | 2,200 |
| Total | 30,300 |

Financing of the acquisition of Allied

The consideration receivable by Allied (Holdings) for Allied amounts to approximately £101 million, which is being settled through the allotment of the 95 million new ordinary shares and through cash. The cash element of the consideration represents the difference between the consideration and the gross cash proceeds of the Offer for Sale and is estimated in the table below on the basis of different striking prices for the new ordinary shares (in multiples of 5p for illustration only) which may be achieved under the Offer for Sale.

| Striking price of new ordinary shares | 85p (minimum striking price) | 90p | 95p | 100p (maximum striking price) |
|---|------------------------------|-----|-----|-------------------------------|
| Gross cash proceeds of Offer for Sale | £81 | £85 | £90 | £95 |
| Cash element of the consideration | 20 | 16 | 11 | 6 |
| Estimated total consideration before expenses | 101 | 101 | 101 | 101 |

The above table thus indicates that the cash element of the consideration, to be financed by new bank loans, reduces as the price at which the new ordinary shares are sold increases. In addition, interest on the consideration, estimated to be £2.5 million, is payable in respect of the period from 16th April, 1982 up to the date of completion. Argyll will at the same time have the benefit of the profits of the Allied group arising since 3rd April, 1982. Further details of the financial terms of the acquisition are given in Appendix III.

The term loans to finance the cash element of the consideration and interest and expenses are being provided by Samuel Montagu and Midland Bank plc. Details of these loans are given in paragraph 6 (xiv) of Appendix V.

Terms of the Offer for Sale

The 95 million new ordinary shares are being offered for sale by Samuel Montagu by means of a tender offer whereby applicants choose a price between a minimum of 85p per share and a maximum of 100p per share at which they wish to apply.

When the application list for the new ordinary shares has been closed, the applications will be considered with a view to providing an appropriate distribution of shares among large and small investors and to establishing a market in the new ordinary shares for which a reasonable spread of shareholdings is required. The striking price will then be determined by Samuel Montagu and all the shares will be sold at the one striking price. The striking price, which will be not less than 85p per share, will not necessarily be the highest price at which sufficient applications (including applications at higher prices) are received to cover all the new ordinary shares being sold.

Applicants tendering at a price below the striking price will receive no allocation of shares and will have their cheques returned to them. If any applications at or above the striking price are accepted in part only, applicants will have any surplus amount following allocation returned to them.

The new ordinary shares will rank pari passu with the existing ordinary shares currently in issue, save that they will not rank for the proposed scrip issue of warrants described in paragraph 1 of Appendix V, nor for a dividend of 2.25p per share, which was declared on 10th May, 1982, to be paid on 27th August, 1982; this dividend will be paid as a second interim dividend in lieu of a final dividend in respect of the fifty two week period ended 27th March, 1982.

The new ordinary shares will rank for the interim dividend proposed to be paid in November, 1982 in respect of the year to March, 1983, which is forecast to be 1.25p per share, as referred to below.

Details of how to apply for the new ordinary shares now being offered for sale are set out in "Procedure for Application" at the end of this document.

Preferential applications

Of the 95,000,000 new ordinary shares being offered for sale, a maximum of 21,804,724 new ordinary shares, representing approximately 23 per cent. of the shares being sold, is being made available for preferential applications, on the terms described above, by holders of existing ordinary and convertible preference shares of Argyll, on the register of members of Argyll at the close of business on 1st June, 1982. Such shareholders are entitled to make preferential applications on the following bases:

Ordinary shareholders one new ordinary share for every two existing ordinary shares then held;

Convertible preference shareholders 145 new ordinary shares for every 200 convertible preference shares then held and so in proportion for holdings of any other amount (being an offering pro rata to the conversion rights attached to the convertible preference shares).

Fractional entitlements have been ignored.

A maximum of 1,000,000 new ordinary shares is being reserved for preferential applications by the management and employees both of the former Argyll group and of the Allied group, on the terms described above. In the event that the aggregate applications from the management and employees exceed 1,000,000 new ordinary shares, allocations to management and employees may be limited to 1,000,000 new ordinary shares per individual applicant. Applications for more than 1,000,000 new ordinary shares will then be treated on the same basis as that of the other applications not subject to preferential treatment.

In the event that applications for new ordinary shares at or above the striking price are received for a total in excess of the number available, preferential applications at or above the striking price will be accepted in full on the bases described above, and other applications will be scaled down. No allocation will be made in respect of applications, whether preferential or otherwise, for new ordinary shares at prices tendered below the striking price.

The preferential invitations for shareholders of Argyll, together with those for employees, are not transferable or assignable and, accordingly, do not represent a benefit which may be claimed through the market, and are available only to shareholders named on the register at the close of business on 1st June, 1982 and to employees to whom the invitations are addressed.

Profits

Both the former Argyll group and the Allied group have made significant acquisitions over the last five years and, as referred to below, Allied has distributed very substantial levels of dividends over the period. Accordingly, it is not considered informative to set out a five year summary of pro forma profits before and after taxation, and earnings per share, of the combined group.

The table below summarises the turnover and trading profits before interest and exceptional items of the former Argyll group and the Allied group for the last five years. Detailed analyses of the turnover and trading profits, together with the bases on which they have been prepared, are set out in paragraph 4 of Appendix III.

| | Years ended on or about 31st March | | | | |
|---|------------------------------------|-------|-------|-------|---------|
| | 1977 | 1978 | 1979 | 1980 | 1981 |
| Turnover | £m | £m | £m | £m | £m |
| Former Argyll group | 20.0 | 19.5 | 30.0 | 90.6 | 229.8 |
| Allied group | 526.4 | 668.8 | 647.2 | 780.9 | 846.8 |
| | 546.4 | 688.3 | 677.2 | 871.5 | 1,076.6 |
| Trading profits | | | | | |
| Former Argyll group | 0.2 | (0.2) | 0.7 | 1.8 | 7.0 |
| Allied group | 9.4 | 7.2 | 9.7 | 10.2 | 11.5 |
| | 9.6 | 7.0 | 10.4 | 12.0 | 18.5 |
| Combined trading profit before interest and before certain other property profits | 10.4 | 11.0 | 11.1 | 13.8 | 25.5 |

A table indicating the pro forma profits and earnings per share of the combined group for the year to end March, 1982, appears in paragraph 5 of Appendix III. This table shows that the pro forma profit before taxation of the combined group for the year to end March, 1982, after making pro forma adjustments for interest, and other items, varies between £217.3 million and £219.4 million, depending on the striking price of the new ordinary shares under the tender; as the striking price increases, so is a greater amount of cash raised from the Offer for Sale, leading to lower interest costs and higher profits and earnings per share.

Summaries of the trading results and earnings per share of the former Argyll group and of the Allied group for the last five years are set out in Appendices I and II, respectively.

It will be noted that the profits of the former Argyll group increased significantly subsequent to 1979 following the implementation by new management of a substantial programme of acquisitions and the development of new activities from that year.

Allied, as a wholly owned subsidiary of an international group, has distributed very substantial levels of dividends to the Allied (Holdings) group during the last five years, which have in total exceeded its profits after taxation. The directors of Argyll believe that the growth of Allied's business has been considerably restricted by this dividend policy and, in accordance with Argyll's present policy, would anticipate the retention of a substantially higher proportion of future profits within Allied, in order to finance the future expansion and development of operations, and thereby enhancing profit prospects.

Dividends

The directors forecast for the new Argyll group an interim dividend of 1.25p per ordinary share in respect of the year to March, 1983, proposed to be paid in November, 1982. The directors expect to recommend a final dividend of not less than 2.50p per ordinary share, making total dividends for the year to March, 1983 of not less than 3.75p per ordinary share. As previously stated, dividends in respect of the year to March, 1983 will be payable on all the ordinary shares in issue, including the new ordinary shares being offered for sale. It is the directors' intention that future dividend policy will broadly reflect the progress of the new Argyll group.

Prospects

The new Argyll group is a broadly based food retailer with substantial representation, and separate trading identities, within four important food retailing sectors.

Presto—large supermarkets and superstores

Presto, with turnover in the year to end March, 1982 of £435 million, has opened new Presto Food Markets in Manchester and Swansea since April, 1982, making a current total of 129 stores. New Presto Food Markets have an average sales area of approximately 18,000 square feet. Under Presto's store development programme, a further 6 stores are scheduled to open by March, 1983, mostly in the South of England, increasing the sales area of Presto stores to some 2.1 million square feet, which represents an increase of 91 per cent. since April, 1978. An additional 4 stores are under construction for opening after April, 1983 and negotiations are in progress to acquire further sites. By April, 1983 more than half of the total sales area of Presto (over 1,000,000 square feet) will have been remodelled into the Presto Food Market concept. The directors of Argyll believe that the Food Market concept offers attractive prospects for further development and they intend to give strong emphasis to the expansion of the Presto division.

Liptons—supermarkets

The Liptons division, which operates a total of 789 stores, with turnover in the year to end March, 1982 of £412 million, will continue its refit and modernisation programme. By April, 1983 271 stores, representing 46 per cent. of the Liptons division sales area, will have been refitted and modernised within the preceding four years.

The Liptons division's trading concept, based on a quality fresh food image in convenience locations, is expected to continue to offer sound prospects from stores trading in appropriate locations.

Lo-Cost—limited range discount stores

Lo-Cost, which operates a total of 157 limited range discount stores with an average sales area per store of some 3,400 square feet and total turnover at a current annual rate of around £100 million, including the recent acquisition of Pricerite stores, will continue its successful trading concept of providing mainly branded lines, and fresh food, in convenience locations at discount prices. Lo-Cost obtains 60 per cent. of its total volume from products distributed from its own warehouses.

It is planned that Lo-Cost's present regional concentration in the North West and West Midlands will be extended both through an acceleration of new store openings and through the conversion to the Lo-Cost trading format of suitable Liptons stores.

| Striking price of new ordinary shares | 85p (minimum striking price) | 90p | 95p | 100p (maximum striking price) |
|---|------------------------------|-----|-----|-------------------------------|
| Gross cash proceeds of Offer for Sale | £81 | £85 | £90 | £95 |
| Cash element of the consideration | 20 | 16 | 11 | 6 |
| Estimated total consideration before expenses | 101 | 101 | 101 | 101 |

The above table thus indicates that the cash element of the consideration, to be financed by new bank loans, reduces as the price at which the new ordinary shares are sold increases. In addition, interest on the consideration, estimated to be £2.5 million, is payable in respect of the period from 16th April, 1982 up to the date of completion. Argyll will at the same time have the benefit of the profits of the Allied group arising since 3rd April, 1982. Further details of the financial terms of the acquisition are given in Appendix III.

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|---|------------------------------------|-------|-------|-------|---------|
| | 1977 | 1978 | 1979 | 1980 | 1981 |
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ARGYLL FOODS PLC

| | 1981 | 1980 | 1979 | 1978 | 1977 |
|--|-------|---------|---------|---------|---------|
| Application of funds: | | | | | |
| Purchase of fixed assets | 530 | 130 | 413 | 4,905 | 8,848 |
| Bank loans repaid | | | | 7,330 | |
| Acquisition of subsidiaries | | | | 4,546 | 25,051 |
| Consideration due to vendors of subsidiaries | | | | 1,000 | 100 |
| Deferred purchase consideration | | | | 680 | |
| Additional payments for goodwill | | | | 971 | 1,509 |
| Goodwill arising on acquisitions of businesses | | | | 470 | 689 |
| Debt interest repaid | | | | 96 | 689 |
| Dividends paid | | | | 274 | 1,138 |
| Increase in working capital requirement | 216 | | | | |
| Total application of funds | 536 | 130 | 5,054 | 41,171 | 12,264 |
| Increase/(decrease) in cash and bank balances | (188) | (48) | 1,784 | (4,580) | 13 |
| Increase/(decrease) in working capital requirement | 292 | (487) | (818) | 1,870 | 3,089 |
| Stocks | 130 | (851) | (563) | (4,191) | 230 |
| Debtors | 1,114 | (1,172) | (961) | (907) | (765) |
| Creditors | (216) | (581) | (773) | (907) | (6,596) |
| Consideration due to vendors of a subsidiary | | | (630) | 480 | |
| | 216 | (678) | (2,489) | (3,709) | (3,032) |

4. NOTES TO THE FINANCIAL INFORMATION

Notes (i) to (xv) below refer to the consolidated profit and loss account, balance sheet and statements of source and application of funds of the former Argyll group, except where otherwise relevant or where it is indicated that they refer to Argyll.

(i) Accounting policies

The accounts have been prepared on the historical cost basis using the following accounting policies:

Principles of consolidation
The consolidated accounts comprise the accounts of Argyll and its subsidiaries, after eliminating all significant inter-company balances and transactions. Subsidiaries are accounted for from their effective date of acquisition or disposal, as defined by Statement of Standard Accounting Practice Number 14.

Interest in subsidiaries
Argyll accounts for interests in subsidiaries under the equity method whereby such interests are stated at cost adjusted for retained profits and losses since acquisition.

Goodwill
Goodwill represents the excess of the purchase consideration and acquisition expenses of the subsidiaries and business acquired over the fair value attributed to the related net assets at the date of acquisition. Goodwill is carried forward unamortised, unless the directors are of the opinion that there has been a permanent diminution in value.

Fixed assets
Fixed assets are stated at cost less accumulated depreciation. Depreciation is provided to write off the cost of the assets over their estimated economic lives on a straight-line basis. The current annual depreciation rates used are as follows:

| | |
|---------------------------------------|------------|
| Freehold and long leasehold buildings | 3% |
| Short leasehold buildings | 10% to 25% |
| Plant and equipment | 10% to 25% |
| Motor vehicles | 25% |

Stocks
Stocks are stated at the lower of first-in, first-out cost and net realisable value. The cost of manufactured products includes an appropriate proportion of manufacturing overheads.

Assets held for sale
Assets held for sale in respect of discontinued activities or those surplus to the requirements of the continuing activities are included in current assets at the lower of their net book value and estimated net realisable value.

Turnover
Turnover represents sales to external customers less returns and allowances and is exclusive of value added tax.

Foreign currency items
Transactions in foreign currencies are translated into sterling at the rates of exchange current at the dates of the transactions. Foreign currency items in the balance sheets are translated into sterling at the rates of exchange ruling at the end of the period. Resulting exchange gains and losses are reflected in the consolidated profit and loss account.

Taxation
Corporation tax is provided on the taxable profits for the periods at the rate current during the periods. Deferred taxation is provided, using the liability method, in respect of tax allowances for fixed assets in excess of depreciation provided in the accounts and other timing differences except to the extent that the directors are satisfied that the tax benefits resulting from these timing differences will continue in the foreseeable future.

(ii) Trading profit/(loss) after group expenses
Trading profit/(loss) after group expenses for the former Argyll group has been determined after charging/(crediting) the following items:

| | 1981 | 1980 | 1979 | 1978 | 1977 |
|--------------------------------|------|------|------|-------|-------|
| Depreciation | 112 | 156 | 285 | 1,361 | 2,809 |
| Profit on sale of fixed assets | (19) | (13) | (12) | (146) | (6) |

The profit on sale of a trading property of £282,000 arising in the 52 week period ended 27th March, 1982, shown as an exceptional item, arose on the sale for development purposes of a property previously used in the trade of the former Argyll group.

(iii) Net interest expense
Net interest expense for the former Argyll group comprises:

| | 1981 | 1980 | 1979 | 1978 | 1977 |
|--|------|------|------|------|------|
| Bank loans repayable 1986/88 | 22 | 110 | 105 | 279 | 32 |
| Other bank loans and overdrafts | 82 | 110 | 105 | 279 | 32 |
| Interest income on bank loans and cash | (82) | 110 | 105 | 279 | 32 |

(iv) Taxation
The taxation credit/(charge) for the former Argyll group comprises:

| | 1981 | 1980 | 1979 | 1978 | 1977 |
|--|-------|-------|-------|-------|-------|
| United Kingdom corporation tax at 52% | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| Deferred taxation | (98) | 172 | — | — | (588) |
| Unrelieved advance corporation tax written off | — | — | — | — | (611) |
| Write back of provision for development land tax | (98) | 172 | — | — | 313 |

In the 52 week period ended 27th March, 1982, the taxation charge has been reduced by the tax benefit of stock relief of £1,023,000 and deferred taxation not provided of £2,638,000. In the year ended 31st December, 1979 and the 16 month period ended 28th March, 1981, the taxation charge was eliminated by the tax benefit of stock relief and by deferred taxation not provided during these periods and by tax losses carried forward from previous years. Because of the effect of the significant acquisitions during the course of these periods, the amounts involved are not determinable.

(v) Extraordinary items
Extraordinary items for the former Argyll group comprise:

| | 1981 | 1980 | 1979 | 1978 | 1977 |
|--|------|-------|-------|-------|---------|
| Net costs relating to offer for Limited Holdings | — | — | — | — | (1,447) |
| Net costs relating to discontinued activities | — | (750) | (373) | (111) | — |
| Taxation relief on extraordinary items | — | 178 | — | — | 300 |
| | — | (572) | (373) | (111) | (1,147) |

(vi) Earnings/(loss) per share
Earnings/(loss) per share for each period are based on profits or losses attributable to the ordinary shareholders, being profits or losses after taxation and before extraordinary items less dividends on convertible preference shares where these are applicable, and the weighted average number of ordinary shares in issue during the period. Earnings/(loss) per share have been adjusted for changes in the issued share capital.

The issue of convertible preference shares and options under the Argyll Executive Share Option Scheme has not resulted in a material dilution of earnings per share during any period.

(vii) Fixed assets
Fixed assets at 27th March, 1982 comprise:

| | Cost | Accumulated depreciation | Net book value |
|-------------------------------|--------|--------------------------|----------------|
| Former Argyll group | £700 | £200 | £500 |
| Land and buildings | | | |
| Freehold | 7,739 | 337 | 7,402 |
| Long leasehold | 1,833 | 69 | 1,764 |
| Short leasehold | 3,158 | 634 | 2,524 |
| Plant, equipment and vehicles | 28,510 | 11,407 | 17,103 |
| | 38,000 | 12,767 | 25,233 |
| Argyll | 300 | 98 | 202 |

(viii) Share capital
The share capital of Argyll at 27th March, 1982 comprises:

| | Number of shares | Nominal value | Number of shares | Nominal value |
|---|------------------|---------------|------------------|---------------|
| Ordinary shares of 10p each | 55,000,000 | 5,500 | 43,104,822 | 4,311 |
| 8 per cent convertible preference shares and options under the Argyll Executive Share Option Scheme | 4,488,043 | 448,804 | 1,037,763 | 103,776 |
| Unclassified shares of 10p each | 319,520 | 31,952 | — | — |
| | 10,000 | — | — | — |

(ix) Deferred taxation
Deferred taxation provided in the balance sheet of the former Argyll group at 27th March, 1982 and the total potential liability at that date, including the amounts provided, comprises:

| | 1981 | 1980 | 1979 | 1978 | 1977 |
|---|---------|------|------|------|------|
| Stock relief | 688 | 688 | 688 | 688 | 688 |
| Tax allowances in excess of recorded depreciation | 6,763 | 682 | 682 | 682 | 682 |
| Capital gains deferred by roll-over relief | (882) | 630 | 630 | 630 | 630 |
| Tax effect of unutilised losses available for carry forward | (2,309) | — | — | — | — |
| Advance corporation tax recoverable | 4,709 | — | — | — | — |

(x) Bank loans
Argyll has secured bank loans jointly from Midland Bank plc and Samuel Montagu & Co. Limited of £2,000,000. The loans are for a period of seven years from 6th February, 1981, with three repayments each of £200,000 due on the 6th, 16th and 26th anniversaries of drawdown. Interest on the loans is based on a rate of 10 per cent over the London Interbank Offered Rate.

(xi) Acquisition and sale of subsidiaries
The effects on the consolidated statements of source and application of funds of the acquisition and sale of subsidiaries are:

| | 1981 | 1980 | 1979 | 1978 | 1977 |
|----------------------|-------|-------|--------|-------|-------|
| Fixed assets | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| Goodwill | — | — | — | — | — |
| Current assets | — | — | — | — | — |
| Stocks | — | 2,536 | 19,986 | — | — |
| Debtors | — | 388 | 11,128 | — | — |
| Assets held for sale | — | — | 784 | — | — |
| Cash | — | 423 | 6,916 | — | — |
| | — | 3,347 | 38,720 | — | — |

| | 1981 | 1980 | 1979 | 1978 | 1977 |
|---|-------|--------|-------|------|------|
| Current liabilities: | | | | | |
| Corporation tax | 264 | 1,477 | (14) | — | — |
| Creditors | 2,683 | 27,537 | (94) | — | — |
| Dividends | — | 84 | — | — | — |
| Bank overdrafts | 321 | 1,544 | (12) | — | — |
| Net current assets/(liabilities) | 3,268 | 30,672 | (120) | — | — |
| Deferred taxation | — | — | — | — | — |
| Debtors | — | — | — | — | — |
| Net assets acquired/(sold) | — | — | — | — | — |
| Goodwill/(profit on sale) | — | — | — | — | — |
| Consideration, including acquisition expenses | — | — | — | — | — |
| Consideration satisfied by way of: | | | | | |
| Cash | 3,280 | 19,570 | (80) | — | — |
| Acquisition and disposal expenses | — | — | — | — | — |
| Share issues | — | — | — | — | — |
| due to be issued | 1,000 | — | — | — | — |
| | 4,280 | 19,570 | (80) | — | — |

(xii) Commitments and contingent liabilities
Commitments and contingent liabilities of the former Argyll group at 27th March, 1982 comprise:

| | |
|-----------------------------------|-------|
| (a) Capital commitments | 2,000 |
| Contracted for | 512 |
| Authorised but not contracted for | 1,488 |
| (b) Lease commitments | 787 |

The former Argyll group leases a number of properties for which the current and annual rentals amount to approximately £2,670,000.

(c) Pension schemes
The former Argyll group maintains contributory defined benefits pension schemes for certain eligible employees. The costs under these schemes were approximately £284,000 in the 52 week period ended 27th March, 1982.

(d) Development of group structure and prohibited subsidiaries
Argyll was incorporated in England on 6th December, 1939 under the name of Lewis C. Edwards & Sons (Manchester) Limited to acquire a meat processing business founded in 1926. The shares were listed on the Stock Exchange in 1963 and its name was changed to Argyll Foods Limited (now Argyll Foods PLC) on 29th July, 1980.

In February, 1972, Collyer Foods Limited acquired an interest in 20 per cent of the then issued share capital of Argyll. At the same time, Collyer Foods Limited assumed a central role in the management and direction of Argyll with the objective of expanding Argyll's scale of operation and product lines. Since that date a substantial number of acquisitions and changes have taken place, the most significant being summarized below:

| Date of acquisition | Company name acquired | Consideration |
|---------------------|---|---------------|
| May, 1979 | Yokohira Biscuits Limited | £1.5 |
| November, 1979 | Cardon Biscuits Food Containers Limited | 2.6 |
| March, 1980 | Morgan Edwards Limited | 4.1 |
| October, 1980 | 50 Fraser Foresters | 1.5 |
| February, 1981 | Ordel Foods Limited | 38.5 |

The principal trading subsidiaries of Ordel Foods Limited at that time were:

| | |
|---------------------------------------|---|
| Milo Carvery Limited | — |
| Lo-Cost Stores Limited | — |
| Lo-Cost Stores (Scotland) Limited | — |
| Liverpool Central Oil Company Limited | — |
| Gold Crown Foods Limited | — |

January, 1982 — 67.7% of the shares

In view of the substantial changes which have taken place in the former Argyll group and its subsidiaries subsequent to their acquisition during the five year period covered by this report, it is not considered meaningful to include within this report a five year record for each of the companies acquired. In order to facilitate the comparison of the group in the year to 27th March, 1982, with the preceding 16 month period, the table below summarizes on a comparative basis, turnover and trading profit before group expenses of the individual entities now comprising part of the former Argyll group as if they had been subsidiaries of the group throughout the fifteen month period. The financial information included below has been extracted from the audited accounts of the individual companies for the periods stated and includes exceptional and extraordinary items and interest.

Preparing this analysis, no account has been taken of the turnover and trading profit of Fraser Edwards Florists stores prior to their acquisition, as comparable trading information on these is not available.

| Trading profit before group expenses | 1981 | 1980 | 1979 | 1978 | 1977 |
|--------------------------------------|---------|--------|--------|--------|--------|
| Food manufacturing | 15,996 | 15,711 | 15,711 | 15,711 | 15,711 |
| Edible oil refining | 32,961 | 1,418 | — | — | — |
| Food distribution: | | | | | |
| — grocery retail and wholesalers | 172,935 | 2,987 | — | — | — |
| — frozen retail | 45,233 | 1,128 | — | — | — |
| | 270,624 | 6,244 | — | — | — |

Subsidiaries whose assets or results are now considered to be material to the former Argyll group are:

| Company | Business | Date of incorporation | Issued share capital |
|--------------------------------------|--|-----------------------|----------------------|
| Ordel Foods Limited | Sub-holding company | 6th February, 1969 | 1,978,077 |
| Argyll Foods (Properties) Limited | Sub-holding company | 20th November, 1919 | 3,442,692 |
| Morgan Edwards Limited | Sub-holding company | 29th March, 1968 | 334,286 |
| Argyll Quality Foods Limited | Biscuit and cake manufacturer | 15th April, 1968 | 822,010 |
| Yokohira Biscuits Limited | Biscuit manufacturer | 24th September, 1971 | 18,000 |
| Furness & Co. Limited | Biscuit and confectionery manufacturer | 17th July, 1988 | 240,000 |
| Edinburgh Scottish Shipyard Limited | Biscuit manufacturer | 29th November, 1936 | 37,849 |
| Yurky Cakes Limited | Cake manufacturer | 23rd January, 1974 | 41,000 |
| Gold Crown Foods Limited | Tea and coffee blends | 16th February, 1916 | 24,000 |
| Liverpool Central Oil Company Ltd. | Edible oil refining | 27th September, 1904 | 344,000 |
| Cardon Biscuits Food Containers Ltd. | Frozen food retailer | 14th April, 1964 | 183,193 |
| 50 Fraser Foresters Limited | Frozen food wholesaler | 29th October, 1961 | 30,000 |
| Lo-Cost Stores Limited | Food wholesaler | 14th April, 1954 | 109,843 |
| Edwards Florists Limited | Fresh meat retailer | 24th May, 1963 | 10,000 |
| Milo Carvery Limited | Cash and carry wholesaler | 9th February, 1967 | 350,976 |

The table set out above includes the former Argyll group's principal subsidiaries, all of which are wholly owned. All subsidiaries are incorporated in England, with the exception of Argyll Quality Foods Limited and Edinburgh Scottish Shipyard Limited which are incorporated in Scotland.

(xiii) Reinstatement of accounts at 31st December, 1979
The consolidated statement of source and application of funds for the year ended 31st December, 1979 given in this report has been restated on the basis that the effect of the acquisition of a subsidiary, Morgan Edwards Limited, was 28th March, 1980 and not 31st December, 1979, as originally shown in the accounts to 31st December, 1979. Consequently, the references to the accounting treatment of the acquisition of this subsidiary in the report of the auditors in the published accounts of the former Argyll group for the year ended 31st December, 1979 is not repeated in this report.

The turnover and operating profit of Morgan Edwards Limited for the three month period ended 28th March, 1981 and the consolidated profit and loss account for the fifteen month period ended 27th March, 1981 given in this report:

| | 1981 | 1980 | 1979 | 1978 | 1977 |
|---|---------|---------|------|------|------|
| Turnover | 102,030 | 229,759 | — | — | — |
| Trading profit | 2,311 | 7,047 | — | — | — |
| Profit on sale of fixed assets | — | 533 | — | — | — |
| Current cost operating profit | 1,836 | 6,536 | — | — | — |
| Interest expense | (332) | (607) | — | — | — |
| Gearing adjustment | 292 | 640 | — | — | — |
| Current cost profit before taxation | 1,796 | 6,579 | — | — | — |
| Taxation | — | (87) | — | — | — |
| Current cost profit before extraordinary items | 1,796 | 6,492 | — | — | — |
| Extraordinary items | (111) | (1,147) | — | — | — |
| Current cost profit attributable to shareholders | 1,685 | 5,345 | — | — | — |
| Dividends | (821) | (1,045) | — | — | — |
| Current cost retained earnings | 864 | 4,300 | — | — | — |
| Revenue reserves/(deficit) at beginning of period | (97) | 147 | — | — | — |
| Transfer to capital redemption reserve | — | (32) | — | — | — |
| Revenue reserves at end of period | 147 | 2,606 | — | — | — |
| Current cost earnings per share | 3.7p | 11.7p | — | — | — |

The tables below set out the consolidated current cost balance sheet of the former Argyll group at 27th March, 1982, and the consolidated current cost profit and loss accounts for the two accounting periods then ended:

ARGYLL FOODS PLC

Statement of Financial Position

| | 1979 | 1980 | 1981 | 1982 |
|--------------------|-------|-------|--------|--------|
| Assets | | | | |
| Fixed assets | 1,500 | 1,500 | 1,500 | 1,500 |
| Current assets | 3,977 | 3,438 | 27,788 | 22,235 |
| Liabilities | | | | |
| Share capital | 1,000 | 1,000 | 1,000 | 1,000 |
| Reserves | 2,977 | 2,438 | 26,788 | 21,235 |
| Total | 5,477 | 4,938 | 44,488 | 42,735 |

4. NOTES TO THE FINANCIAL STATEMENTS

6 Accounting policies

(a) Basis of consolidation

The consolidated financial statements of Argyll Foods PLC and its subsidiaries are prepared on the basis of the accounting policies set out below.

(b) Current cost accounting

As Argyll is a wholly owned subsidiary of another UK company, no current cost information under the provisions of the Companies Act 1967 has been prepared for the Allied group.

(c) Principal subsidiary companies and changes in group structure

The following table shows the principal subsidiary companies of Argyll Foods PLC and the dates when they were acquired or disposed of.

| Company | Business | Date of incorporation | Acquired/disposed |
|-------------------------------------|------------------|-----------------------|-------------------|
| Argyll Securities Limited | Holding company | 15th May 1968 | 5,717,333 |
| Allied Suppliers (Property) Limited | Property holding | 7th March 1933 | 4,700,000 |
| Allied Suppliers (Overseas) Limited | Property holding | 23rd October 1924 | 15,000 |
| Federal Property Limited | Property holding | 19th July 1939 | 300,000 |
| Edwin Gowers & Son Limited | Food retailing | 13th December 1955 | 383,650 |
| Moore Stores Limited | Food retailing | 24th May 1935 | 5,899,625 |
| Alliance Property Holdings Limited | Property holding | 2nd June 1967 | 2,756,476 |
| Alliance Property Company Limited | Property holding | 4th March 1933 | 6,037,875 |
| Delatdale Limited | Food retailing | 19th October 1979 | 10,000 |

(d) Depreciation

Depreciation is provided on a straight line basis and is calculated from the date of original purchase, lease or acquisition. The book amounts of fixed assets are written off over their estimated useful lives. With effect from 31st April 1979, provision has been made for depreciation on freehold and long leasehold buildings.

(e) Stock

Stocks, which comprise goods for resale, are stated at the lower of cost and net realisable value. For merchandises, net is calculated by reference to selling price less appropriate trading margins; for all other stocks, cost is determined on the basis of first in, first out.

(f) Foreign currencies

Net tangible assets and results of overseas companies are expressed in sterling at the rates of exchange prevailing at the year end. Exchange differences arising on the translation of foreign currency assets and liabilities are dealt with through reserves.

(g) Pension schemes

A pension scheme covering the majority of employees of the Allied group is operated by Allied (Holding) Limited. Current contributions to pension funds are charged against profits as payments are due. The assets of the scheme are held completely independently of Allied's finances and the scheme was fully funded at the year end.

(h) Net interest receivable/payable

| | 1979 | 1980 | 1981 | 1982 |
|--------------------------------|---------|---------|---------|---------|
| Interest receivable | 2,000 | 2,000 | 2,000 | 2,000 |
| Interest payable | (1,500) | (1,500) | (1,500) | (1,500) |
| Net interest receivable | 500 | 500 | 500 | 500 |

(i) Taxation

The taxation charge/credit comprises:

| | 1979 | 1980 | 1981 | 1982 |
|---------------------------------------|---------|-------|-------|-------|
| United Kingdom corporation tax at 55% | 3,121 | 1,923 | (65) | (43) |
| Relief for over seas taxation | (46) | (3) | (3) | (3) |
| Deferred tax on tax | 209 | (1) | (49) | 16 |
| Group relief (available/receivable) | (3,217) | 76 | 678 | (45) |
| Pro-rata relief adjustments | (1,102) | 2,160 | 516 | (86) |
| Net tax charge/credit | 1,165 | 9,889 | 5,398 | (715) |

(j) Deferred taxation

Deferred taxation is provided at 3rd April 1982 calculated at current rates of tax, which is not provided, comprises the following:

| | 1979 | 1980 | 1981 | 1982 |
|---|----------|----------|----------|----------|
| Accelerated tax depreciation | 2,000 | 2,000 | 2,000 | 2,000 |
| Capital gains tax | 1,500 | 1,500 | 1,500 | 1,500 |
| Other timing differences (net) | (1,000) | (1,000) | (1,000) | (1,000) |
| Losses available for relief (£22.4 million gross) | (11,648) | (11,648) | (11,648) | (11,648) |
| Advanced corporation tax recoverable | 15,000 | 15,000 | 15,000 | 15,000 |
| Net deferred taxation | 1,852 | 6,452 | 6,900 | 5,852 |

(k) Extraordinary items

| | 1979 | 1980 | 1981 | 1982 |
|--|------|------|------|------|
| Reorganisation profits | 800 | 800 | 800 | 800 |
| Net profit on disposal of subsidiary and trade investments | 335 | 335 | 335 | 335 |
| Extraordinary items are stated after taxation relief | 1135 | 1135 | 1135 | 1135 |

(l) Earnings per share

Earnings per share for each year are based upon the profits attributable to the ordinary shareholders, being profits after taxation and minority interest and after extraordinary items and the weighted average number of ordinary shares in issue during the period. The weighted average number of shares in issue has been adjusted to include the effect of the 3,960,373 ordinary shares issued in connection with the acquisition of the Moore-Wright group.

(m) Fixed assets

| | Cost | 1979 | 1980 | 1981 | 1982 |
|---|-------|-------|-------|-------|-------|
| Land and buildings | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| Freehold | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| Long leasehold (not less than 50 years unexpired) | — | — | — | — | — |
| Short leasehold (less than 50 years unexpired) | — | — | — | — | — |
| Total | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |

(n) Provisions on debt

Provision on debt represents the excess of a consideration paid over nominal value of long term debt on the acquisition of Argyll Securities. The provision is to be amortised over the term of the debt.

(o) Loan capital

| | 1979 | 1980 | 1981 | 1982 |
|-----------------------------|--------|--------|--------|--------|
| Dissecured loan stocks | 6 | 6 | 6 | 6 |
| Secured loan stocks | 10,000 | 10,000 | 10,000 | 10,000 |
| Bank loan (secured) 1982/87 | 8,295 | 8,295 | 8,295 | 8,295 |
| Lease loan capital | 33,618 | 33,618 | 33,618 | 33,618 |
| Total | 52,919 | 52,919 | 52,919 | 52,919 |

(p) Provision for unfunded pensions

A provision for unfunded pensions is maintained to meet Allied's commitment to certain employees in respect of service prior to their participation in Allied's pension arrangements. Allied credits interest annually to this provision in accordance with an actuarial recommendation (see note (a) above).

(q) Working capital

Working capital movements within the consolidated statements of assets and application of funds are as follows:

| | 1979 | 1980 | 1981 | 1982 |
|-------------------------------|-------|-------|-------|-------|
| From operations | 2,000 | 2,000 | 2,000 | 2,000 |
| From operations to five years | 1,500 | 1,500 | 1,500 | 1,500 |
| From operations to five years | 1,000 | 1,000 | 1,000 | 1,000 |
| From operations to five years | 1,000 | 1,000 | 1,000 | 1,000 |
| From operations to five years | 1,000 | 1,000 | 1,000 | 1,000 |
| Total | 6,500 | 6,500 | 6,500 | 6,500 |

(r) Current cost accounts

As Argyll is a wholly owned subsidiary of another UK company, no current cost information under the provisions of the Companies Act 1967 has been prepared for the Allied group.

(s) Principal subsidiary companies and changes in group structure

The following table shows the principal subsidiary companies of Argyll Foods PLC and the dates when they were acquired or disposed of.

(t) Depreciation

Depreciation is provided on a straight line basis and is calculated from the date of original purchase, lease or acquisition. The book amounts of fixed assets are written off over their estimated useful lives. With effect from 31st April 1979, provision has been made for depreciation on freehold and long leasehold buildings.

(u) Stock

Stocks, which comprise goods for resale, are stated at the lower of cost and net realisable value. For merchandises, net is calculated by reference to selling price less appropriate trading margins; for all other stocks, cost is determined on the basis of first in, first out.

(v) Foreign currencies

Net tangible assets and results of overseas companies are expressed in sterling at the rates of exchange prevailing at the year end. Exchange differences arising on the translation of foreign currency assets and liabilities are dealt with through reserves.

(w) Pension schemes

A pension scheme covering the majority of employees of the Allied group is operated by Allied (Holding) Limited. Current contributions to pension funds are charged against profits as payments are due. The assets of the scheme are held completely independently of Allied's finances and the scheme was fully funded at the year end.

(x) Net interest receivable/payable

| | 1979 | 1980 | 1981 | 1982 |
|--------------------------------|---------|---------|---------|---------|
| Interest receivable | 2,000 | 2,000 | 2,000 | 2,000 |
| Interest payable | (1,500) | (1,500) | (1,500) | (1,500) |
| Net interest receivable | 500 | 500 | 500 | 500 |

(y) Taxation

The taxation charge/credit comprises:

| | 1979 | 1980 | 1981 | 1982 |
|---------------------------------------|---------|-------|-------|-------|
| United Kingdom corporation tax at 55% | 3,121 | 1,923 | (65) | (43) |
| Relief for over seas taxation | (46) | (3) | (3) | (3) |
| Deferred tax on tax | 209 | (1) | (49) | 16 |
| Group relief (available/receivable) | (3,217) | 76 | 678 | (45) |
| Pro-rata relief adjustments | (1,102) | 2,160 | 516 | (86) |
| Net tax charge/credit | 1,165 | 9,889 | 5,398 | (715) |

(z) Deferred taxation

Deferred taxation is provided at 3rd April 1982 calculated at current rates of tax, which is not provided, comprises the following:

| | 1979 | 1980 | 1981 | 1982 |
|---|----------|----------|----------|----------|
| Accelerated tax depreciation | 2,000 | 2,000 | 2,000 | 2,000 |
| Capital gains tax | 1,500 | 1,500 | 1,500 | 1,500 |
| Other timing differences (net) | (1,000) | (1,000) | (1,000) | (1,000) |
| Losses available for relief (£22.4 million gross) | (11,648) | (11,648) | (11,648) | (11,648) |
| Advanced corporation tax recoverable | 15,000 | 15,000 | 15,000 | 15,000 |
| Net deferred taxation | 1,852 | 6,452 | 6,900 | 5,852 |

(aa) Extraordinary items

| | 1979 | 1980 | 1981 | 1982 |
|--|------|------|------|------|
| Reorganisation profits | 800 | 800 | 800 | 800 |
| Net profit on disposal of subsidiary and trade investments | 335 | 335 | 335 | 335 |
| Extraordinary items are stated after taxation relief | 1135 | 1135 | 1135 | 1135 |

(ab) Earnings per share

Earnings per share for each year are based upon the profits attributable to the ordinary shareholders, being profits after taxation and minority interest and after extraordinary items and the weighted average number of ordinary shares in issue during the period. The weighted average number of shares in issue has been adjusted to include the effect of the 3,960,373 ordinary shares issued in connection with the acquisition of the Moore-Wright group.

(ac) Fixed assets

| | Cost | 1979 | 1980 | 1981 | 1982 |
|---|-------|-------|-------|-------|-------|
| Land and buildings | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| Freehold | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| Long leasehold (not less than 50 years unexpired) | — | — | — | — | — |
| Short leasehold (less than 50 years unexpired) | — | — | — | — | — |
| Total | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |

(ad) Provisions on debt

Provision on debt represents the excess of a consideration paid over nominal value of long term debt on the acquisition of Argyll Securities. The provision is to be amortised over the term of the debt.

(ae) Loan capital

| | 1979 | 1980 | 1981 | 1982 |
|-----------------------------|--------|--------|--------|--------|
| Dissecured loan stocks | 6 | 6 | 6 | 6 |
| Secured loan stocks | 10,000 | 10,000 | 10,000 | 10,000 |
| Bank loan (secured) 1982/87 | 8,295 | 8,295 | 8,295 | 8,295 |
| Lease loan capital | 33,618 | 33,618 | 33,618 | 33,618 |
| Total | 52,919 | 52,919 | 52,919 | 52,919 |

(af) Provision for unfunded pensions

A provision for unfunded pensions is maintained to meet Allied's commitment to certain employees in respect of service prior to their participation in Allied's pension arrangements. Allied credits interest annually to this provision in accordance with an actuarial recommendation (see note (a) above).

(ag) Working capital

Working capital movements within the consolidated statements of assets and application of funds are as follows:

| | 1979 | 1980 | 1981 | 1982 |
|-------------------------------|-------|-------|-------|-------|
| From operations | 2,000 | 2,000 | 2,000 | 2,000 |
| From operations to five years | 1,500 | 1,500 | 1,500 | 1,500 |
| From operations to five years | 1,000 | 1,000 | 1,000 | 1,000 |
| From operations to five years | 1,000 | 1,000 | 1,000 | 1,000 |
| From operations to five years | 1,000 | 1,000 | 1,000 | 1,000 |
| Total | 6,500 | 6,500 | 6,500 | 6,500 |

(ah) Current cost accounts

As Argyll is a wholly owned subsidiary of another UK company, no current cost information under the provisions of the Companies Act 1967 has been prepared for the Allied group.

(ai) Principal subsidiary companies and changes in group structure

The following table shows the principal subsidiary companies of Argyll Foods PLC and the dates when they were acquired or disposed of.

(aj) Depreciation

Depreciation is provided on a straight line basis and is calculated from the date of original purchase, lease or acquisition. The book amounts of fixed assets are written off over their estimated useful lives. With effect from 31st April 1979, provision has been made for depreciation on freehold and long leasehold buildings.

(ak) Stock

Stocks, which comprise goods for resale, are stated at the lower of cost and net realisable value. For merchandises, net is calculated by reference to selling price less appropriate trading margins; for all other stocks, cost is determined on the basis of first in, first out.

(al) Foreign currencies

Net tangible assets and results of overseas companies are expressed in sterling at the rates of exchange prevailing at the year end. Exchange differences arising on the translation of foreign currency assets and liabilities are dealt with through reserves.

(am) Pension schemes

A pension scheme covering the majority of employees of the Allied group is operated by Allied (Holding) Limited. Current contributions to pension funds are charged against profits as payments are due. The assets of the scheme are held completely independently of Allied's finances and the scheme was fully funded at the year end.

(an) Net interest receivable/payable

| | 1979 | 1980 | 1981 | 1982 |
|--------------------------------|---------|---------|---------|---------|
| Interest receivable | 2,000 | 2,000 | 2,000 | 2,000 |
| Interest payable | (1,500) | (1,500) | (1,500) | (1,500) |
| Net interest receivable | 500 | 500 | 500 | 500 |

(ao) Taxation

The taxation charge/credit comprises:

| | 1979 | 1980 | 1981 | 1982 |
|---------------------------------------|---------|-------|-------|-------|
| United Kingdom corporation tax at 55% | 3,121 | 1,923 | (65) | (43) |
| Relief for over seas taxation | (46) | (3) | (3) | (3) |
| Deferred tax on tax | 209 | (1) | (49) | 16 |
| Group relief (available/receivable) | (3,217) | 76 | 678 | (45) |
| Pro-rata relief adjustments | (1,102) | 2,160 | 516 | (86) |
| Net tax charge/credit | 1,165 | 9,889 | 5,398 | (715) |

(ap) Deferred taxation

Deferred taxation is provided at 3rd April 1982 calculated at current rates of tax, which is not provided, comprises the following:

| | 1979 | 1980 | 1981 | 1982 |
|---|----------|----------|----------|----------|
| Accelerated tax depreciation | 2,000 | 2,000 | 2,000 | 2,000 |
| Capital gains tax | 1,500 | 1,500 | 1,500 | 1,500 |
| Other timing differences (net) | (1,000) | (1,000) | (1,000) | (1,000) |
| Losses available for relief (£22.4 million gross) | (11,648) | (11,648) | (11,648) | (11,648) |
| Advanced corporation tax recoverable | 15,000 | 15,000 | 15,000 | 15,000 |
| Net deferred taxation | 1,852 | 6,452 | 6,900 | 5,852 |

(aq) Extraordinary items

| | 1979 | 1980 | 1981 | 1982 |
|--|------|------|------|------|
| Reorganisation profits | 800 | 800 | 800 | 800 |
| Net profit on disposal of subsidiary and trade investments | 335 | 335 | 335 | 335 |
| Extraordinary items are stated after taxation relief | 1135 | 1135 | 1135 | 1135 |

(ar) Earnings per share

Earnings per share for each year are based upon the profits attributable to the ordinary shareholders, being profits after taxation and minority interest and after extraordinary items and the weighted average number of ordinary shares in issue during the period. The weighted average number of shares in issue has been adjusted to include the effect of the 3,960,373 ordinary shares issued in connection with the acquisition of the Moore-Wright group.

(as) Fixed assets

| | Cost | 1979 | 1980 | 1981 | 1982 |
|---|-------|-------|-------|-------|-------|
| Land and buildings | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| Freehold | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| Long leasehold (not less than 50 years unexpired) | — | — | — | — | — |
| Short leasehold (less than 50 years unexpired) | — | — | — | — | — |
| Total | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |

(at) Provisions on debt

Provision on debt represents the excess of a consideration paid over nominal value of long term debt on the acquisition of Argyll Securities. The provision is to be amortised over the term of the debt.

(au) Loan capital

| | 1979 | 1980 | 1981 | 1982 |
|-----------------------------|--------|--------|--------|--------|
| Dissecured loan stocks | 6 | 6 | 6 | 6 |
| Secured loan stocks | 10,000 | 10,000 | 10,000 | 10,000 |
| Bank loan (secured) 1982/87 | 8,295 | 8,295 | 8,295 | 8,295 |
| Lease loan capital | 33,618 | 33,618 | 33,618 | 33,618 |
| Total | 52,919 | 52 | | |

ARGYLL FOODS PLC

ARGYLL FOODS PLC
 (Continued)

(c) Applications for shares, including preferential applications, at prices less than the striking price will receive no allocation of shares.

(d) If applications are received for less than the total number of shares offered, the striking price will be the minimum tender price of 85p per share.

(e) The striking price and the basis of allocation will be announced on, or as soon as possible after, Monday, 14th June, 1982.

In the event that applications for new ordinary shares at or above the striking price are received for a total number of shares in excess of that available, such preferential applications will be accepted in full and other applications will be scaled down. No allocation will be made in respect of applications, whether preferential or otherwise, at prices tendered below the striking price.

In the event of excess applications from employees, the basis of allocation will be decided by Samuel Montagu.

6. Acceptance of applications will be conditional on the Council of The Stock Exchange admitting the new ordinary shares of Argyll to the Official List not later than 24th June, 1982, and on completion of the acquisition of Allied by Argyll. Moneys paid in respect of applications will be returned if such conditions are not satisfied and in the meantime will be retained by Samuel Montagu in a separate account. If any application is not accepted or is accepted for fewer shares than the number applied for, or is made at a price higher than the striking price, the application moneys or the balance thereof (as the case may be) will be returned through the post at the applicant's risk. It is expected that Letters of Acceptance will be posted to successful applicants on Wednesday, 16th June, 1982.

7. Arrangements have been made for the registration by Argyll of the new ordinary shares now offered for sale, free of stamp duty, in the names of applicants or persons in whose favour Letters of Acceptance have been renounced, provided that, in cases of renunciation, Letters of Acceptance (only completed in accordance with the instructions contained therein) are lodged for registration not later than 30th July, 1982. Share certificates will be issued on 27th August, 1982.

8. No person receiving a copy of this Offer for Sale and/or an Application Form in any territory other than the United Kingdom may treat the same as constituting an invitation to him, nor should he in any event use such Application Form, unless in the relevant territory such an invitation could lawfully be made to him or such Form could lawfully be used without compliance with any registration or other legal requirements. It is the responsibility of any person outside the United Kingdom wishing to make an application hereunder to satisfy himself as to full observance of the laws of the relevant territory in connection therewith, including obtaining any governmental or other consents which may be required or observing any other formalities needing to be observed in such territory.

Copies of this Offer for Sale with Forms of Application may be obtained from:
Samuel Montagu & Co. Limited, New Issue Department, Augustine House, Austin Friars, London EC2N 2JL.
Partridge Gordon & Co., 9 Moorfields Highwalk, London EC2Y 9DS.

Outside London, copies are available from the following:
Samuel Montagu & Co. Limited, Phoenix House, 1-3 Newhall Street, Birmingham B3 3NE.
Midland Bank plc, 49 Corn Street, Bristol BS99 7LP.
Clydesdale Bank PLC, 29 George Street, Edinburgh EH2 2YN.
Samuel Montagu & Co. Limited, St Ann's House, St Ann's Place, Manchester M2 7LP.
Midland Bank plc, 42 Grey Street, Newcastle upon Tyne NE99 1LS.
Clydesdale Bank PLC, 30 St Vincent Place, Glasgow G1 2HL.

Examples of amounts payable at different tender prices:
 (The prices applied at in multiples of 5p for illustration purposes only)

| Number of shares applied for | 85p | 90p | 95p | 100p |
|------------------------------|------------|------------|------------|------------|
| 500 | 42,500 | 45,000 | 47,500 | 50,000 |
| 1,000 | 85,000 | 90,000 | 95,000 | 100,000 |
| 5,000 | 425,000 | 450,000 | 475,000 | 500,000 |
| 10,000 | 850,000 | 900,000 | 950,000 | 1,000,000 |
| 25,000 | 2,125,000 | 22,500,000 | 23,750,000 | 25,000,000 |
| 50,000 | 42,500,000 | 45,000,000 | 47,500,000 | 50,000,000 |

Latest time for application and payment: 10 a.m. on Thursday, 10th June, 1982.
 Latest time for application of refundation: 5 p.m. on Friday, 11th June, 1982.
 Certificate issued: 27th August, 1982.

APPLICATION FORM

Please pin top left corner of Cheque here

The application for the ordinary shares now offered for sale will open at 10 a.m. on Thursday, 10th June, 1982 and may be closed at any time thereafter.

This Application Form, when completed must be forwarded or handed in to Samuel Montagu & Co. Limited, New Issue Department, Augustine House, Austin Friars, London EC2N 2JL, together with a cheque/bankers draft for the number of shares to be purchased, to be received not later than 10 a.m. on Thursday, 10th June, 1982. A separate cheque/bankers draft must accompany each Application Form. Cheques and bankers drafts which must be drawn in sterling on a bank in, and be payable in, the United Kingdom, must be made payable to "Samuel Montagu & Co. Limited" and crossed "Account Payable". No application will be considered unless these conditions are fulfilled. All cheques/bankers drafts are liable to be presented for payment on receipt.

ARGYLL FOODS PLC

(Incorporated under the Companies Act 1969, Number 358043)

Offer for Sale by Tender

by Samuel Montagu & Co. Limited

of 95,000,000 ordinary shares of 10p each at a price of between a minimum of 85p and a maximum of 100p per share, payable in full on application.

Application must be for a minimum of 500 shares at the following multiples of shares: multiples of 500 shares up to 1,000 shares; thereafter in multiples of 500 shares up to 10,000 shares; thereafter in multiples of 1,000 shares up to 25,000 shares; thereafter in multiples of 5,000 shares up to 50,000 shares; thereafter in multiples of 10,000 shares.

The tender price must be at the minimum tender price of 85p per share or at any higher price (multiple of 5p) up to a maximum tender price of 100p per share. Examples of amounts payable at different tender prices are set out above.

| Number of ordinary shares applied for | Price per share at which applied (p) | Amount of cheque enclosed (£) |
|---------------------------------------|--------------------------------------|-------------------------------|
| 500 | 85 | 42.50 |
| 1,000 | 90 | 90.00 |
| 5,000 | 95 | 475.00 |
| 10,000 | 100 | 1,000.00 |

To: SAMUEL MONTAGU & CO. LIMITED.

If you enclose a cheque/bankers draft for the above-mentioned sum, you are deemed to have accepted the above-mentioned offer, and you hereby undertake and agree to accept the number of ordinary shares of 10p each in Argyll Foods PLC ("Argyll") at the above indicated price, and you hereby undertake and agree to accept the same, or any lesser number of shares in respect of which this Application may be accepted at the striking price, upon the terms of your Offer for Sale dated 4th June, 1982 and subject to the Memorandum and Articles of Association of Argyll. I/We hereby authorize you to send to me a fully paid renounceable Letter of Acceptance for the number of shares in respect of which this application is accepted and a cheque for any moneys returnable to me by ordinary first class post at my/our risk to the address first given below and to procure my/our name(s) to be placed on the Register of Members of Argyll as holder(s) of the said shares so far as they have not been duly renounced.

I/We declare that the completion and delivery of this Application Form, accompanied by a cheque/bankers draft, constitutes an undertaking that such cheque/bankers draft will be honoured on first presentation. I/We acknowledge that any Letter of Acceptance and (if appropriate) renounceance for any application moneys returnable which is/are to be sent to me/us may be held pending clearance of such cheque or bankers draft.

PLEASE SIGN

1. Signature _____
 Dated: _____ June, 1982

Name(s) (in full) _____
 (Mr, Mrs, Miss, Title) _____
 Address (in full) _____
 Post Code _____

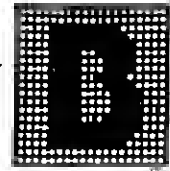
2. Signature _____
 Name(s) (in full) _____
 (Mr, Mrs, Miss, Title) _____
 Address _____
 Post Code _____

3. Signature _____
 Name(s) (in full) _____
 (Mr, Mrs, Miss, Title) _____
 Address _____
 Post Code _____

4. Signature _____
 Name(s) (in full) _____
 (Mr, Mrs, Miss, Title) _____
 Address _____
 Post Code _____

NO RECEIPT WILL BE ISSUED FOR THE PAYMENT ON APPLICATION, but an acknowledgment will be forwarded through the post in due course. If the applicant offers a fully paid renounceable Letter of Acceptance for all the shares offered, or a fully paid renounceable Letter of Acceptance for the shares in respect of which this application is accepted and a cheque for any application moneys returnable, or by the return through the post of the application moneys, in each case at the risk of the applicant.

This announcement appears as a matter of record only.



Banque Nationale de Paris

U.S. \$ 250,000,000 Floating Rate Notes due 1989

with Warrants to purchase

U.S. \$ 250,000,000 14 1/4% Bonds due 1990

Issue Price of the Notes with Warrants: 100%

- BANQUE NATIONALE DE PARIS CREDIT SUISSE FIRST BOSTON LIMITED
 SALOMON BROTHERS INTERNATIONAL
 DEUTSCHE BANK AKTIENGESELLSCHAFT GOLDMAN SACHS INTERNATIONAL CORP.
 MERRILL LYNCH INTERNATIONAL & CO. MORGAN GUARANTY LTD
 MORGAN STANLEY INTERNATIONAL SWISS BANK CORPORATION INTERNATIONAL LIMITED

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 Herengracht 214, Amsterdam

MANNIN DIAMOND INVESTMENTS LIMITED
 Bld: 360. Offer: 400
 Tel: 0624 822091
 Telex: 625032 MANNIN G

New Issue

27 May 1982

¥20,000,000,000

Commonwealth of Australia

8.0% Japanese Yen Bonds
 Series No. 6 (1982)
 Due 27 May 1992

- The Nomura Securities Co., Ltd.
- Daiwa Securities Co. Ltd. The Nikko Securities Co., Ltd. Yamaichi Securities Company, Limited
- The Nippon Kangyo Kakumaru Securities Co., Ltd. New Japan Securities Co., Ltd.
- Sanyo Securities Co., Ltd. Kokusai Securities Co., Ltd. Wako Securities Co., Ltd.
- Merrill Lynch Securities Company, Tokyo Branch Okasan Securities Co., Ltd. Osakaya Securities Co., Ltd.
- Yamatane Securities Co., Ltd. Dai-ichi Securities Co., Ltd. Tokyo Securities Co., Ltd.
- Bache Halsey Stuart Shields (Japan) Ltd., Smith Barney, Harris Upham International Incorporated, Tokyo Branch
- Marusan Securities Co., Ltd. Toyo Securities Co., Ltd. The Kaisei Securities Co., Ltd.
- Koyanagi Securities Co., Ltd. Nichiei Securities Co., Ltd. Vickers da Costa Ltd., Tokyo Branch
- The Chiyoda Securities Co., Ltd. Hinode Securities Co., Ltd. Ichiyoshi Securities Co., Ltd.
- Kosei Securities Co., Ltd. Maruman Securities Co., Ltd. Meiko Securities Co., Ltd.
- Mito Securities Co., Ltd. Naigai Securities Co., Ltd. The National Tabayashi Securities Co., Ltd.
- Takagi Securities Co., Ltd. The Toko Securities Co., Ltd. Towa Securities Co., Ltd.
- Utsumiya Securities Co., Ltd. The Nippon Securities Co., Ltd. Jardine Fleming (Securities) Ltd., Tokyo Branch
- Deutsche Bank Aktiengesellschaft Morgan Stanley International Amro International Limited
- Credit Suisse First Boston Limited Swiss Bank Corporation International Limited
- Ord Minnett Potter Partners

Companies and Markets

INTERNATIONAL COMPANIES and FINANCE

U.S. group's \$60m bond withdrawn as prices slide

BY ALAN FRIEDMAN

THE Michigan-based gas pipeline group, American Natural Resources, which last Wednesday launched a \$60m seven-year Eurobond through Goldman Sachs, withdrew the issue last night.

\$465m takeover by Warner Lambert

By Our New York Staff

WARNER-LAMBERT, the large U.S. pharmaceutical company, announced yesterday that it is to buy Ined, a San Diego medical equipment company for \$465m.

FORMAL BID FOR 15% OF CITIES SERVICE \$1.1bn credit supports Mesa offer

BY PAUL BETTS IN NEW YORK

MESA PETROLEUM announced yesterday an immediate cash tender offer for 15 per cent of Cities Service shares at \$45 a share.

Companies interested in either acquiring some of Cities Service's producing assets or possibly, if it came to that, topping Cities Service's bid for Mesa with a friendly deal.

Sweden loan package increased

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT

SWEDEN has introduced a new \$300m tranche to the loan package it is currently arranging from international banks, bringing total value of the package to \$1.1bn.

Veba acquires stake in U.S. coal producer

By Our New York Staff

VEBA, THE large West German utility and petroleum company, agreed yesterday to acquire a 15 per cent stake in Westmoreland Coal, the oldest independent coal producer in the U.S., for at least \$32.5m.

Massey-Ferguson in new bid to bolster cash flow

BY ROBERT GIBBENS IN MONTREAL

MASSEY-FERGUSON, the troubled farm equipment manufacturer, is deferring part of this year's salary payments to its 3,000 North American staff.

Equity injection thought likely for Harvester UK

BY LISA WOOD

IT IS believed that an equity infusion of at least \$7m is being sought by British banks from the U.S. parent of International Harvester UK in the negotiation of a new support package.

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobond prices which will be published next on Wednesday June 16.

Table with columns: U.S. DOLLAR STRAIGHTS, DEUTSCHE MARK STRAIGHTS, SWISS FRANC STRAIGHTS, YEN STRAIGHTS. Includes bond names, amounts, and yields.

Table with columns: OTHER STRAIGHTS, FLOATING RATE NOTES. Includes bond names and yields.

Table with columns: CONVERTIBLE BONDS. Includes bond names and yields.

No information available - previous day's price. Only one market maker supplied a price. Straight Bonds: The yield is the yield to redemption of the mid-price; the amount issued is in millions of currency units except for Yen bonds where it is in billions.

Flexi-Van stages growth

BY OUR FINANCIAL STAFF

EARNINGS AT Flexi-Van, the containers and trailers leasing group, in the second quarter will be higher than the \$4.8m reported in the first quarter.

REPUBLIC OF PORTUGAL U.S. \$300,000,000 MEDIUM TERM LOAN. Advertisement for a loan with details on interest, terms, and participating banks.

Cash problems pile up for a Swiss eating chain: John Wicks reports Breathing space for Wienerwald

WIENERWALD HAS been pulled back from the brink... The crisis came into the open in March when it became known that two small German banks had called in a total of DM 5m of short-term debt...

eight-bank consortium headed by Swiss Bank Corporation... An international firm of auditors has been appointed to inspect the financial situation... Proprietors power likely to change

Montedison suffers record deficit

By James Buxton in Rome MONTEDISON SPA, the holding company for the giant Italian chemical concern, more than doubled its losses, to L598bn last year...

Ruhrgas leads consortium in DM 350m gas bid

BY KEVIN DONE IN FRANKFURT A CONSORTIUM of West German energy companies led by Ruhrgas, the dominant gas importing and distribution company in the Federal Republic...

Profits up despite volume dip

BY OUR FRANKFURT STAFF RUHRGAS, the leading West German natural gas importing and distribution company, boosted its turnover by 38.7 per cent last year to DM 12.7bn as a result of sharply rising gas prices...

Air Liquide increases net earnings by 14.5%

BY DAVID WHITE IN PARIS THE RELENTLESS rise in profits at Air Liquide, the French industrial gases group, continued last year, but at a slower rate than in 1980...

Solvay sees recovery

By Our Financial Staff Solvay, the Belgian chemical group, expects to return to profitability in the first half of this year from losses of FF 732m (\$16.85m) in 1981...

Further losses for Elkem

BY FAY GJESTER IN OSLO ELKEM, THE Norwegian mining, metals and manufacturing group, reports a loss of Nkr 56m (\$9.25m) on operations in the first four months of this year...

PLM four-month advance

BY WILLIAM DULLFORCE IN STOCKHOLM PLM, the Swedish metal can, packaging and waste recovery group, increased earnings from SKr 0.9m to SKr 7.4m (\$1.27m) in the first four months...

CIBC Mortgage Corporation advertisement. Includes details on Can. \$50,000,000 debentures, interest rates, and a list of international partner banks.

Vallourec plans FF 102m rights advertisement. Details the steel pipe group's plan to raise FF 102m through a one-for-four rights issue.

FINANCIAL HIGHLIGHTS 1981 advertisement. Table showing balance sheet total, volume of credits, due from banks, securities, deposits, capital funds, and dividend for 1980 and 1981.

IBJ advertisement. The Industrial Bank of Japan, Limited, London. Floating Rate London-Dollar Negotiable Certificates of Deposit due 7th December, 1983.

GENOSSENSCHAFTLICHE ZENTRALBANK AKTIENGESELLSCHAFT advertisement. U.S. \$50,000,000 Floating Rate Subordinated Notes Due 1992.

ICI Australia downturn blamed on cheap imports

BY MICHAEL THOMPSON-NOEL IN SYDNEY

ICI AUSTRALIA, in which ICI of the UK has a controlling stake, has reported a lacklustre performance for the six months to March 31, 1982, with profits after tax but before extraordinary items, 10.5 per cent lower at A\$17m (U.S.\$17.85m) on external sales of A\$637m compared with A\$612m.

Earnings per share fell from 10.2 cents to 9.2 cents in the period and the interim dividend is held at 8 cents per share.

The company particularly blamed lower earnings from petrochemicals and plastics for its disappointing interim performance, saying the Australian industry had suffered from

"abnormally low priced imports from depressed overseas economies," including Canada and the U.S.

It said provisional anti-dumping measures had been imposed by the government in some product areas, but that intense market pressures continued.

In the full year to last September 30, ICI Australia's net profit before extraordinary items fell by 24 per cent, from A\$61.8m to A\$46.8m, on sales of A\$1.27bn against A\$1.2bn. Earnings per share fell from 34.4 cents to 29 cents and the dividend total was held at 15 cents.

In the latest six months period, consolidated profit

before income-tax of A\$17.5m compared with A\$20.7m, minority interests of A\$2.6m (same), and extraordinary profits of A\$4.6m (nil), was A\$37.1m against A\$42.3m.

The company said there had been growth in sales of industrial explosives, heavy chemicals and pharmaceuticals, but fertilizer sales had been reduced by drought. Synthetic fibre sales were lower, and demand for textiles and clothing had been subdued.

Sales and profits at the 75 per cent owned ICI New Zealand were ahead, but the 70 per cent owned Dulux Australia earned lower profits.

Tiger and Premier in battle for M and F

By Chris Wilson in Johannesburg

SOUTH AFRICA'S two largest food groups, Tiger Oats and Premier Group, are fighting for control of Monis and Fattis (M and F), a flour milling and pasta manufacturing company which is of considerable strategic importance to both sides.

After attempting to block an earlier R23m (\$21.2m) bid for 51 per cent of M and F by Premier, Tiger countered last week with a R31m offer for the same percentage of the equity. Tiger aggressively sought and gained acceptance of its offer at the weekend, but a court action brought by Premier on Sunday night blocked the transfer of M and F's shares to Tiger.

Acceptance of Tiger's offer came from the majority shareholders of Monis Brothers, the unified, family-owned company which holds 81 per cent of M and F's equity. Tiger is confident that its higher offer should guarantee an eventual victory, but the legal dispute centres on the question of whether the shareholders of Monis Brothers are legally bound by an earlier agreement with Premier.

Premier is adamant that it already has control of M and F in terms of an agreement concluded with Monis Brothers' chairman, Mr John Moni. He can call on the support of holders of 75 per cent of the equity in Monis Brothers and Premier claims he has already signed documents which are binding on the shareholders of the family-owned company.

The Moni family was, however, divided on which offer to accept. Premier's chairman, Mr Tony Bloom, has described Tiger's offer as "an emotional bid" and indicated that Premier is not prepared to raise its price.

Tiger believes that Mr John Moni's acceptance of the Premier offer is not binding on either the minority or majority shareholders of Monis Brothers. Tiger is backed by a dissident family member, Mr Benito Moni, who owns 25 per cent of the equity in Monis Brothers. It has been argued by Tiger that Mr Benito Moni granted Tiger a first option on his Monis Brothers shares several months ago.

ISTITUTO CENTRALE PER IL CREDITO A MEDIO TERMINE "MEDIOCREDITO CENTRALE"

U.S. \$76,000,000 Medium-Term Eurodollar Loan

Pursuant to Italian Law No. 227
as amended and supplemented by Law No. 394

Guaranteed by
The Republic of Italy

- PROVIDED BY:
- BANCA COMMERCIALE ITALIANA OVERSEAS LIMITED
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 - BANQUE BRUXELLES LAMBERT S.A.
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This advertisement appears as a matter of record only.

February 1982

Arab banks urged to seek new business

By Peter Montagnon, Euromarkets Correspondent

ARAB BANKS should diversify out of syndicated lending into fee-generating investment banking activities, according to Mr Abdullah Saudi, president of the Bahrain-based Arab Banking Corporation.

"Euroloans are only one activity. Let us not concentrate just on Euroloans," he told a conference in London on Arab Banking and Finance organised by the Arab Bankers' Association.

Arab Banking Corporation would almost certainly do less syndicated lending this year than it did last, Mr Saudi said later. In its first 22 months of operations to December last year, it played a lead management role in loans totalling \$20.7bn.

The decision to cut back on this business was only partly due to a need to avoid having "all one's eggs in the same basket," Mr Saudi said. Such factors as risk and profitability also had to be taken into account.

Arab banks generally should step up their efforts in the field of investment banking and corporate finance, he told the conference. In the coming decade this offered the Arab world a chance of more stable foreign exchange income than reliance on oil exports alone.

But he also warned that Arab banks should pay close attention to ensuring that they had an adequate capital base.

Israel Discount Bank to make \$16m rights issue

BY L. DANIEL IN TEL AVIV

ISRAEL DISCOUNT BANK, the country's third largest commercial bank is seeking to raise Sh. 362m (\$16m) through a rights issue. Holders of A and B shares, of Series 1 options, and of Series B 2 per cent deferred capital notes will be eligible.

The shares will be offered in the proportion of one new share for 18 held at a price of Sh. 18.5 per ordinary A share, which was traded at the beginning of June at 2651 cents.

An increase in the registered capital of the Israel Discount Bank and of Israel Discount

Bank Holdings (the parent company which holds 83 per cent of the shares of the bank) is to be considered by extraordinary general meetings on July 13.

Bank Leumi, the country's largest banking concern has announced meanwhile that it too has increased its capital by completing the sale of a tranche of \$90m of capital notes issued by its Antilles based affiliate Leumi International Investments. The notes are redeemable in 1989/92. This brings to \$395m the total raised by Bank Leumi on the Eurodollar market since 1976 of which \$30m has already been redeemed.

United Engineers payout cut after S\$19m loss

BY GEORGIE LEE IN SINGAPORE

UNITED ENGINEERS has announced a pre-tax loss of S\$19.3m (U.S.\$9.2m) for 1981 compared with a profit of S\$3.31m on turnover down by 9 per cent to S\$169m.

The operating loss was S\$13.5m against a profit of S\$3.7m and the after tax loss was S\$21.8m compared with a profit of S\$104,000.

The company mainly blames the downturn on finance charges which soared from S\$6.6m in 1980 to S\$10.7m. Foreign exchange losses amounted to S\$744,000, and an extraordinary

loss of S\$3.37m makes a total net loss of S\$25.13m.

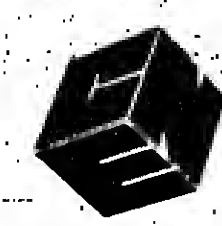
It has been decided to maintain a gross dividend of 7.5 per cent on the cumulative preference shares but the company is cutting down sharply the gross dividend on its ordinary shares from 7.5 cents to 1 cent per share.

The only cheerful news for shareholders is the announcement of a revaluation of properties owned by the group and an associate company. The surplus of S\$75.8m has been transferred to reserves.

This announcement appears as a matter of record only.

NEW ISSUE

April 1982



CAISSE NATIONALE DE L'ÉNERGIE

PARIS

Swiss Francs 100 000 000

7% Swiss Franc Bonds of 1982 due 1992

with the guarantee of the
French State

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| First Chicago S.A. | The Royal Bank of Canada (Suisse) | Société Générale Alsacienne de Banque - Groupe Sociétés Générale - | Clariden Bank |
| Bank Schoop Reiff & Co. AG | | | Lloyde Bank International Ltd. |
| Banque Scandinave en Suisse | | | Armond von Ernst & Cie AG |
| Chlorop International Finance S.A. | | | Banco di Roma per la Svizzera |
| Hottinger & Cie | | | Bank und Finanz-Institut AG |
| Arab Bank (Overseas) Ltd. | | | Banque de l'Indochine et de Suez, Succursales de Suisse |
| Banca del Sempione | | | Banque Morgan Grenfell en Suisse S.A. |
| Banca Unione di Credito | | | Cassa di Risparmio del Valais |
| Bank Audi (Schweiz) AG | | | CIAL, Crédit Industriel d'Alsace et de Lorraine |
| Bank für Kredit und Anwesenhandel AG | | | Fuji Bank (Schweiz) AG |
| Bank Leumi Le-Israel (Schweiz) | | | Gewerbank Baden |
| Banque de Commerce et de Placements S.A. | | | Hypothek- und Handelsbank Winterthur |
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| Grindlays Bank S.A. | | | |
| Kleinwort, Benson (Genève) S.A. | | | |
| Niederländische Middestandsbank (Suisse) S.A. | | | |
| New Japan Securities (Schweiz) AG | | | |
| Overland Trust Bank | | | |
| Philobank AG | | | |
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NEW ISSUE

April 1982

U.S. \$60,000,000

South Carolina Electric & Gas Finance N.V.

15½% Guaranteed Notes Due 1989

Unconditionally Guaranteed as to Payment of Principal, Premium, if any, and Interest by

South Carolina Electric & Gas Company

which will issue its First and Refunding Mortgage Bonds to secure its guarantees

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| Nomura International | Orion Royal Bank | J. Henry Schroder Wagg & Co. | |
| Société Générale de Banque S.A. | | Union Bank of Switzerland (Securities) | |

- Kidder, Peabody International

| | | | |
|---|---|--|--|
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| Banca Commerciale Italiana | Banca del Gottardo | Banco di Roma | Bank of America International |
| Bank Gutwiler, Kurz, Buehner (Overseas) | Bank Leu International Ltd. | Bank Leumi Le-Israel Group | Bank Mees & Hope NY |
| Banque Arabe et Internationale d'Investissement | | Banque Générale du Luxembourg S.A. | Banque Indosuez |
| Banque Internationale à Luxembourg | | Banque Nationale de Paris | Banque Paribas |
| Banque de Participations et de Placements S.A. | Banque Populaire Suisse SA Luxembourg | Banque Privée de Gestion Financière | |
| Banque Scandinave en Suisse | Banque de l'Union Européenne | Banque Worms | Barclays Bank Group |
| Bayerische Landesbank Girozentrale | Bayerische Vereinsbank | Berger Bank A/S | Berliner Handels- und Frankfurter Bank |
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| Lehman Brothers Kuhn Loeb International, Inc. | Lloyds Bank International | Lombard Odier International S.A. | LTCB International |
| Merrill Lynch International & Co. | Sammel Montagu & Co. | Morgan Grenfell & Co. | Morgan Guaranty Ltd |
| Morgan Stanley International | Nippon Credit International (HK) Ltd. | Norddeutsche Landesbank Girozentrale | Nordic Bank PLC |
| Sal. Oppenheim jr. & Cie. | Österreichische Länderbank | Pictet International Ltd. | Pierson, Heidring & Pierson N.V. |
| Salomon Brothers International | Sauwa Bank (Underwriters) | Sarasin International Securities Ltd | |
| Scandinavska Enskilda Banken | Smith Barney, Harris Upham & Co. | Société Bancaire Barclays (Suisse) S.A. Genève | |
| Société Générale | Svenska Handelsbanken | Swiss Bank Corporation International | |
| Verband Schweizerischer Kantonalbanken | Verein- und Westbank | J. Vautobel & Co. | |
| M.M. Warburg-Breitsmann, Wirtz & Co. | S.G. Warburg & Co. Ltd. | Westdeutsche Landesbank | Williams & Glyn's Bank |

WORLD STOCK MARKETS

Wall St above worst at 1pm

STOCKS ON Wall Street were weaker at mid-session yesterday, although above earlier lows...

The Dow Jones Industrial Average, which fell 15.30 on Friday to a 24-month low...

The NYSE All Common Index was down 22 cents at 832.25 at mid-session...

Yesterday morning, Continental Bank of Philadelphia raised its prime rate back up to 16 1/2 per cent...

Also weighing on the market was a report by the nation's purchasing managers...

Oil Drilling stocks, one of the weakest groups to the market last week, continued to decline...

Active Schumacher shed 1/2 to \$49.40, falling 1/2 cent to \$49.15...

However, several Oil stocks received a boost from last week's report that the UK has raised the price of North Sea oil...

Closing prices for North America were not available for this edition.

London Oil California \$4 to \$357 and Phillips \$4 to \$314...

Canada A further broad decline occurred in thin early dealings...

Tokyo Most shares lost fresh ground in very slow trading...

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Closing prices for North America were not available for this edition.

NEW YORK

Table of stock prices for New York, including columns for Stock, June 4, June 5, June 6, and June 7.

INDICES

Table of various stock indices including Dow Jones, Standard and Poors, and NYSE All Common.

Change on Friday: Cites Services, 1,007.40; Mass Petroleum, 835.60; NYSE All Common, 832.25.

Source: Reuters. Financial Times 1982. All rights reserved.

NEW YORK

Table of stock prices for New York, including columns for Stock, June 4, June 5, June 6, and June 7.

INDICES

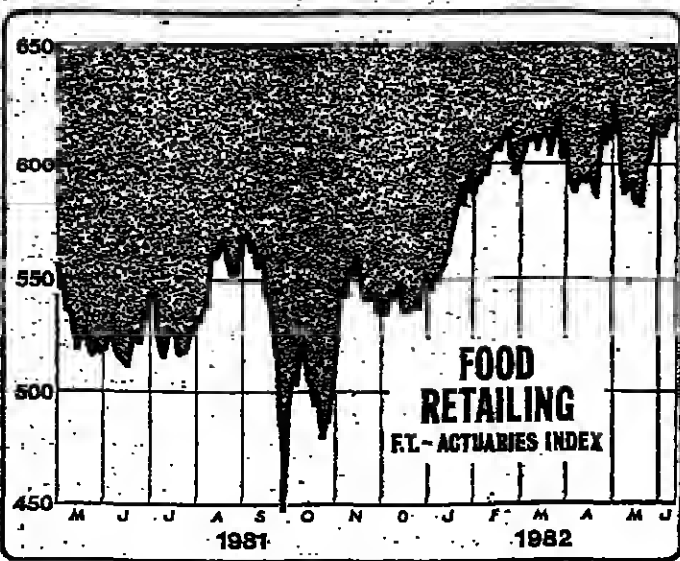
Table of various stock indices including Dow Jones, Standard and Poors, and NYSE All Common.

Change on Friday: Cites Services, 1,007.40; Mass Petroleum, 835.60; NYSE All Common, 832.25.

Source: Reuters. Financial Times 1982. All rights reserved.

Base rate hopes bring near 10-point index turnaround All-Share index at all-time high and Gilts up again

Account Dealing Dates... First Declared Last Account Dealing... The announcement of yet another good UK trading surplus underpinned the firmness in the late business and the FT-Actuaries three main indices attained best-ever peaks, the All-Share rising 0.5 per cent to 339.25.



Oil shares opened higher before drifting back on lack of follow-through support... Metal Box pleases... Metal Box highlighted miscellaneous industrial, rising 16 to 166p in response to the better-than-expected 33 per cent rise in annual profits.

Royal Insurance up... A firm insurance sector was featured by Royals, which jumped 12 to 347p in response to an investment recommendation.

Investment support was again evident in the Brewery sector... The two major defence stocks, GEC and Plessey, began the week well, the former adding 9 to 182p peak of 54p and the latter closing 10 higher at 465p.

Gold move ahead... A bear squeeze, prompted by the Israeli invasion of Lebanon, led to a \$5.75 rise in the bullion price to \$324.575 an ounce and encouraged sizeable gains in South African Golds.

Table titled 'FINANCIAL TIMES STOCK INDICES' showing various indices like Government Secs, Fixed Interest, Industrial Ord., Gold Mines, etc., with columns for June 7, June 4, June 5, June 6, June 7, and May 28 year ago.

Recently firm leading Bull-India turned irregular... The Chemical sector made a firm showing, ICI, after opening a shade lower at 326p, picked up to close 2 dearer on balance at 332p.

Travel issues turned dull following a report that Summer holiday bookings were down by 5 per cent... The sharemarket made progress from the outset with persistent buying from Johannesburg being followed by Continental interest.

Table titled 'HIGHS AND LOWS S.E. ACTIVITY' showing stock prices and activity for various sectors like Govt. Secs., Fixed Int., Industrial Ord., etc., with columns for High, Low, and S.E. Activity.

GEC and Plessey good... After Friday's speculative spurt of 9 on reports that British Land has sold its 8 per cent stake in the company at 140p per share.

Properties took a distinct turn for the better on revived interest rate optimism... The table below gives the latest available rate of exchange for the pound against various currencies on June 7, 1982.

FT-ACTUARIES SHARE INDICES

Table titled 'FT-ACTUARIES SHARE INDICES' showing various share indices like Building Materials, Contracting, Electricals, etc., with columns for Mon Jun 7 1982, Fri Jun 4, and Year Ago.

NEW HIGHS AND LOWS FOR 1982

Table titled 'NEW HIGHS AND LOWS FOR 1982' listing various companies and their share prices, categorized by sectors like BUILDINGS, HOTELS, and INDUSTRIALS.

WORLD VALUE OF THE POUND

Table titled 'WORLD VALUE OF THE POUND' showing exchange rates for various countries and currencies, including Afghanistan, Albania, Algeria, etc.

Table titled 'FIXED INTEREST' showing average gross redemption yields for various fixed interest securities like British Government, 1 Year, 2 Year, etc.

Table titled 'OPTIONS' showing the first, last, and forward deal dates for various options, including British Government, 1 Year, 2 Year, etc.

RECENT ISSUES

Table titled 'RECENT ISSUES' showing details of various equity issues, including issue price, amount, and stock details.

FIXED INTEREST STOCKS

Table titled 'FIXED INTEREST STOCKS' showing details of fixed interest stock issues, including issue price, amount, and stock details.

"RIGHTS" OFFERS

Table titled '"RIGHTS" OFFERS' showing details of rights issues, including issue price, amount, and stock details.

ACTIVE STOCKS

Table titled 'ACTIVE STOCKS' showing closing prices and changes for various active stocks.

FRIDAY'S ACTIVE STOCKS

Table titled 'FRIDAY'S ACTIVE STOCKS' showing Friday's active stock prices and changes.

RISES AND FALLS YESTERDAY

Table titled 'RISES AND FALLS YESTERDAY' showing the performance of various stock indices and sectors on the previous day.

NEW HIGHS AND LOWS FOR 1982

Table titled 'NEW HIGHS AND LOWS FOR 1982' listing various companies and their share prices, categorized by sectors like BUILDINGS, HOTELS, and INDUSTRIALS.

Companies and Markets

CURRENCIES and MONEY

\$ and £ firm

The dollar improved in currency markets yesterday despite intervention by various European central banks. The firmer trend was based on a recent escalation in Middle East fighting and a rise in Euro-dollar rates.

STERLING — Trade weighted index 90.5, unchanged from noon and down from 91.0 at the opening but up from Friday's closing figure of 90.5 (91.9 six months ago). Three-month interbank 12 1/2 per cent (14 1/8 per cent six months ago). Annual inflation 9.4 per cent (10.4 per cent previous month).

STERLING — Trade weighted index 90.5, unchanged from noon and down from 91.0 at the opening but up from Friday's closing figure of 90.5 (91.9 six months ago). Three-month interbank 12 1/2 per cent (14 1/8 per cent six months ago).

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THE POUND SPOT AND FORWARD

Table with columns: Day's spread, Close, One month, % Three months, % Six months. Rows include U.S., Canada, Netherlands, Belgium, Denmark, Ireland, W. Ger., Portugal, Spain, Italy, Norway, Sweden, Japan, Swiss.

THE DOLLAR SPOT AND FORWARD

Table with columns: Day's spread, Close, One month, % Three months, % Six months. Rows include U.K., Ireland, Canada, Netherlands, Belgium, Denmark, Ireland, W. Ger., Portugal, Spain, Italy, Norway, Sweden, Japan, Swiss.

CURRENCY MOVEMENTS

Table with columns: June 7, Bank of England, Morgan Stanley, % change from previous month, % change from previous month.

OTHER CURRENCIES

Table with columns: June 7, Argentina, Australia, Brazil, Canada, Denmark, France, Germany, Hong Kong, India, Italy, Japan, Korea, Luxembourg, Malaysia, New Zealand, Norway, Saudi Arabia, Singapore, South Africa, Taiwan, U.A.E., U.K., U.S.

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns: ECU, % change from previous month, % change from previous month, % change from previous month.

EXCHANGE CROSS RATES

Table with columns: June 7, Pound Sterling, U.S. Dollar, Deutschmark, Japanese Yen, French Franc, Swiss Franc, Dutch Guilder, Italian Lira, Canadian Dollar, Belgian Franc.

FT LONDON INTERBANK FIXING (11.00 a.m. JUNE 7)

Table with columns: 3 months U.S. dollars, 9 months U.S. dollars, bid 14 3/4, offer 14 7/8, bid 14 7/8, offer 15.

EURO-CURRENCY INTEREST RATES (Market closing rates)

Table with columns: June 7, Sterling, U.S. Dollar, Canadian Dollar, Dutch Guilder, Swiss Franc, D-mark, French Franc, Italian Lira, Belgian Franc, Yen, Danish Krone.

MONEY MARKETS

Bank cuts dealing rates
UK clearing bank base lending rate 13 per cent (since March 12)
Interest rates continued to fall in the London money market yesterday, following the reduction in Bank of England's market dealing rates.

EUROCURRENCIES \$ rates firm

The dollar was mixed in forward foreign exchange trading as Eurodollar interest rates firmed following the increase in last week's U.S. money supply figures. Eurosterling rates were expected to deteriorate as widening of the dollar's forward discount against the pound.

LONDON MONEY RATES

Table with columns: June 7, Sterling Certificate of deposit, Interbank, Local Authority deposits, Local Authority bonds, Finance House deposits, Company deposits, Treasury deposits, Billable Bills, Prime Trade Bills.

MONEY RATES

Table with columns: NEW YORK, Prime rate, Fed funds (funch-ima), Treasury bills (10-week), Treasury bills (26-week), GERMANY, Lombard, Overnight rate, One month, Three months, Six months, FRANCE, Intervention rate, Overnight rate, One month, Three months, Six months, JAPAN, Discount rate, Call (unconditional), Bill discount (three-month).

FT UNIT TRUST INFORMATION SERVICE

AUTHORISED TRUSTS

Large table listing various unit trusts and authorized trusts, including names like Albury Unit Trst, American Growth, and various international funds.

INSURANCES

Table listing various insurance companies and their products, including Life Assurance Co. Ltd., Overseas Assurance P.L.C., and others, with columns for company name, address, and contact information.

INSURANCE & OVERSEAS MANAGED FUNDS

Main table listing insurance and overseas managed funds, including Life Assurance Co. of Pennsylvania, Norwich Union Insurance Group, and various international funds, with columns for fund name, manager, and performance metrics.

Table listing offshore and overseas managed funds, including Overseas Management Limited, Business Station Int. Fund, and various international funds, with columns for fund name, manager, and performance metrics.

NOTES
Prices are in pence unless otherwise indicated and
discs designated by a * to prefer refer to U.S.
dollars. Yields % quoted are calculated on a
basis of 360 days in a year. All prices are
quoted as at the date of publication.
* Only available to distribute below.

FT SHARE INFORMATION SERVICE

SIMPLICITY

That's BTR

LOANS—Continued

| High | Low | Stock | Price | Yield | Vol. |
|--------|-------|--------------|--------|-------|-------|
| 100.00 | 99.50 | FFI 14pc '82 | 100.00 | 13.93 | 13.62 |
| 100.00 | 99.50 | FFI 14pc '82 | 100.00 | 13.93 | 13.62 |
| 100.00 | 99.50 | FFI 14pc '82 | 100.00 | 13.93 | 13.62 |

BANKS & H.P.—Cont.

| High | Low | Stock | Price | Yield | Vol. |
|-------|-------|------------------|-------|-------|------|
| 83.31 | 83.31 | Chatterhouse Co. | 77 | 1.93 | 1.93 |
| 77.00 | 77.00 | Cine De Luxe | 200 | 1.14 | 1.14 |
| 77.00 | 77.00 | Cine De Luxe | 200 | 1.14 | 1.14 |

CHEMICALS, PLASTICS—Cont.

| High | Low | Stock | Price | Yield | Vol. |
|--------|--------|-----------|-------|-------|------|
| 382.00 | 382.00 | Harco DMS | 100 | 1.00 | 1.00 |
| 382.00 | 382.00 | Harco DMS | 100 | 1.00 | 1.00 |
| 382.00 | 382.00 | Harco DMS | 100 | 1.00 | 1.00 |

ENGINEERING—Continued

| High | Low | Stock | Price | Yield | Vol. |
|--------|--------|--------------|-------|-------|------|
| 127.00 | 127.00 | Andon Sycyle | 100 | 1.00 | 1.00 |
| 127.00 | 127.00 | Andon Sycyle | 100 | 1.00 | 1.00 |
| 127.00 | 127.00 | Andon Sycyle | 100 | 1.00 | 1.00 |

FOOD, GROCERIES—Cont.

| High | Low | Stock | Price | Yield | Vol. |
|--------|--------|--------------|-------|-------|------|
| 127.00 | 127.00 | Andon Sycyle | 100 | 1.00 | 1.00 |
| 127.00 | 127.00 | Andon Sycyle | 100 | 1.00 | 1.00 |
| 127.00 | 127.00 | Andon Sycyle | 100 | 1.00 | 1.00 |

HOTELS AND CATERERS

| High | Low | Stock | Price | Yield | Vol. |
|--------|--------|--------------|-------|-------|------|
| 127.00 | 127.00 | Andon Sycyle | 100 | 1.00 | 1.00 |
| 127.00 | 127.00 | Andon Sycyle | 100 | 1.00 | 1.00 |
| 127.00 | 127.00 | Andon Sycyle | 100 | 1.00 | 1.00 |

INDUSTRIALS (Misc.)

| High | Low | Stock | Price | Yield | Vol. |
|--------|--------|--------------|-------|-------|------|
| 127.00 | 127.00 | Andon Sycyle | 100 | 1.00 | 1.00 |
| 127.00 | 127.00 | Andon Sycyle | 100 | 1.00 | 1.00 |
| 127.00 | 127.00 | Andon Sycyle | 100 | 1.00 | 1.00 |

BRITISH FUNDS

| High | Low | Stock | Price | Yield | Vol. |
|--------|-------|--------------|--------|-------|-------|
| 100.00 | 99.50 | FFI 14pc '82 | 100.00 | 13.93 | 13.62 |
| 100.00 | 99.50 | FFI 14pc '82 | 100.00 | 13.93 | 13.62 |
| 100.00 | 99.50 | FFI 14pc '82 | 100.00 | 13.93 | 13.62 |

FOREIGN BONDS & RAILS

| High | Low | Stock | Price | Yield | Vol. |
|--------|-------|--------------|--------|-------|-------|
| 100.00 | 99.50 | FFI 14pc '82 | 100.00 | 13.93 | 13.62 |
| 100.00 | 99.50 | FFI 14pc '82 | 100.00 | 13.93 | 13.62 |
| 100.00 | 99.50 | FFI 14pc '82 | 100.00 | 13.93 | 13.62 |

AMERICANS

| High | Low | Stock | Price | Yield | Vol. |
|--------|-------|--------------|--------|-------|-------|
| 100.00 | 99.50 | FFI 14pc '82 | 100.00 | 13.93 | 13.62 |
| 100.00 | 99.50 | FFI 14pc '82 | 100.00 | 13.93 | 13.62 |
| 100.00 | 99.50 | FFI 14pc '82 | 100.00 | 13.93 | 13.62 |

BEERS, WINES AND SPIRITS

| High | Low | Stock | Price | Yield | Vol. |
|--------|-------|--------------|--------|-------|-------|
| 100.00 | 99.50 | FFI 14pc '82 | 100.00 | 13.93 | 13.62 |
| 100.00 | 99.50 | FFI 14pc '82 | 100.00 | 13.93 | 13.62 |
| 100.00 | 99.50 | FFI 14pc '82 | 100.00 | 13.93 | 13.62 |

BUILDING INDUSTRY, TIMBER AND ROADS

| High | Low | Stock | Price | Yield | Vol. |
|--------|-------|--------------|--------|-------|-------|
| 100.00 | 99.50 | FFI 14pc '82 | 100.00 | 13.93 | 13.62 |
| 100.00 | 99.50 | FFI 14pc '82 | 100.00 | 13.93 | 13.62 |
| 100.00 | 99.50 | FFI 14pc '82 | 100.00 | 13.93 | 13.62 |

ELECTRICALS

| High | Low | Stock | Price | Yield | Vol. |
|--------|-------|--------------|--------|-------|-------|
| 100.00 | 99.50 | FFI 14pc '82 | 100.00 | 13.93 | 13.62 |
| 100.00 | 99.50 | FFI 14pc '82 | 100.00 | 13.93 | 13.62 |
| 100.00 | 99.50 | FFI 14pc '82 | 100.00 | 13.93 | 13.62 |

Five to Fifteen Years

| High | Low | Stock | Price | Yield | Vol. |
|--------|-------|--------------|--------|-------|-------|
| 100.00 | 99.50 | FFI 14pc '82 | 100.00 | 13.93 | 13.62 |
| 100.00 | 99.50 | FFI 14pc '82 | 100.00 | 13.93 | 13.62 |
| 100.00 | 99.50 | FFI 14pc '82 | 100.00 | 13.93 | 13.62 |

Over Fifteen Years

| High | Low | Stock | Price | Yield | Vol. |
|--------|-------|--------------|--------|-------|-------|
| 100.00 | 99.50 | FFI 14pc '82 | 100.00 | 13.93 | 13.62 |
| 100.00 | 99.50 | FFI 14pc '82 | 100.00 | 13.93 | 13.62 |
| 100.00 | 99.50 | FFI 14pc '82 | 100.00 | 13.93 | 13.62 |

Undated

| High | Low | Stock | Price | Yield | Vol. |
|--------|-------|--------------|--------|-------|-------|
| 100.00 | 99.50 | FFI 14pc '82 | 100.00 | 13.93 | 13.62 |
| 100.00 | 99.50 | FFI 14pc '82 | 100.00 | 13.93 | 13.62 |
| 100.00 | 99.50 | FFI 14pc '82 | 100.00 | 13.93 | 13.62 |

Index-Linked & Variable Rate

| High | Low | Stock | Price | Yield | Vol. |
|--------|-------|--------------|--------|-------|-------|
| 100.00 | 99.50 | FFI 14pc '82 | 100.00 | 13.93 | 13.62 |
| 100.00 | 99.50 | FFI 14pc '82 | 100.00 | 13.93 | 13.62 |
| 100.00 | 99.50 | FFI 14pc '82 | 100.00 | 13.93 | 13.62 |

INT. BANK AND O'SEAS GOVT. STERLING ISSUES

| High | Low | Stock | Price | Yield | Vol. |
|--------|-------|--------------|--------|-------|-------|
| 100.00 | 99.50 | FFI 14pc '82 | 100.00 | 13.93 | 13.62 |
| 100.00 | 99.50 | FFI 14pc '82 | 100.00 | 13.93 | 13.62 |
| 100.00 | 99.50 | FFI 14pc '82 | 100.00 | 13.93 | 13.62 |

CORPORATION BONDS

| High | Low | Stock | Price | Yield | Vol. |
|--------|-------|--------------|--------|-------|-------|
| 100.00 | 99.50 | FFI 14pc '82 | 100.00 | 13.93 | 13.62 |
| 100.00 | 99.50 | FFI 14pc '82 | 100.00 | 13.93 | 13.62 |
| 100.00 | 99.50 | FFI 14pc '82 | 100.00 | 13.93 | 13.62 |

COMMONWEALTH AND AFRICAN BONDS

| High | Low | Stock | Price | Yield | Vol. |
|--------|-------|--------------|--------|-------|-------|
| 100.00 | 99.50 | FFI 14pc '82 | 100.00 | 13.93 | 13.62 |
| 100.00 | 99.50 | FFI 14pc '82 | 100.00 | 13.93 | 13.62 |
| 100.00 | 99.50 | FFI 14pc '82 | 100.00 | 13.93 | 13.62 |

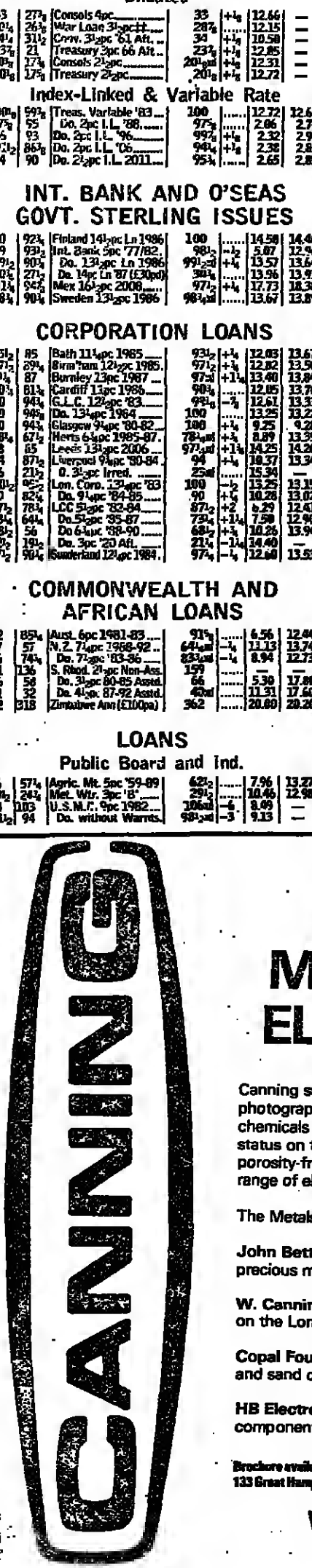
BANKS AND HIRE PURCHASE

| High | Low | Stock | Price | Yield | Vol. |
|--------|-------|--------------|--------|-------|-------|
| 100.00 | 99.50 | FFI 14pc '82 | 100.00 | 13.93 | 13.62 |
| 100.00 | 99.50 | FFI 14pc '82 | 100.00 | 13.93 | 13.62 |
| 100.00 | 99.50 | FFI 14pc '82 | 100.00 | 13.93 | 13.62 |

LOANS Public Board and Ind.

| High | Low | Stock | Price | Yield | Vol. |
|--------|-------|--------------|--------|-------|-------|
| 100.00 | 99.50 | FFI 14pc '82 | 100.00 | 13.93 | 13.62 |
| 100.00 | 99.50 | FFI 14pc '82 | 100.00 | 13.93 | 13.62 |
| 100.00 | 99.50 | FFI 14pc '82 | 100.00 | 13.93 | 13.62 |

Can Canning



CANNING

Canning subsidiaries recover precious metals from photographic and jewellery trade waste, plating chemicals and electronic scrap; have good delivery status on the London Silver Market; supply high grade porous-free aluminium castings; and distribute a vast range of electronic components and accessories.

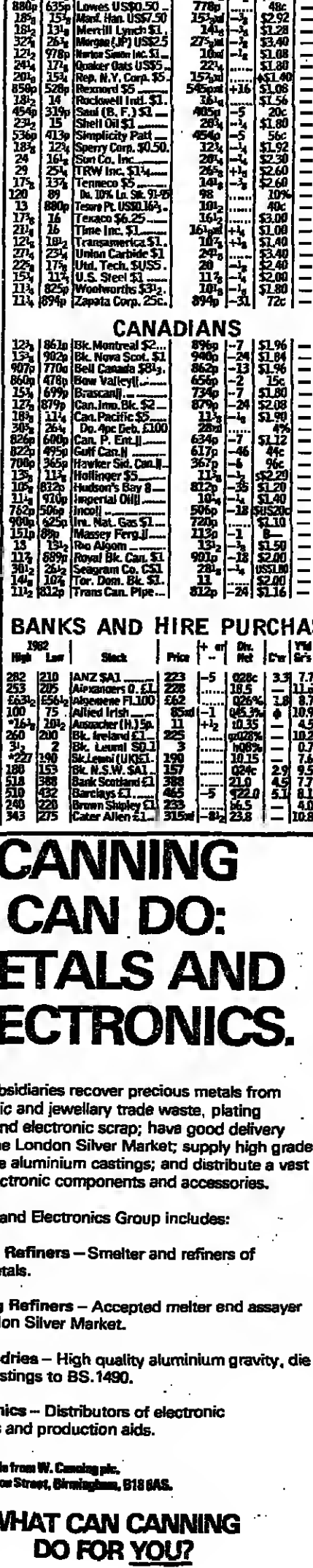
The Metals and Electronics Group includes:

- John Betts Refiners - Smelter and refiners of precious metals.
- W. Canning Refiners - Accepted melter and assayer on the London Silver Market.
- Copal Foundries - High quality aluminium gravity, die and sand castings to BS. 1490.
- HB Electronics - Distributors of electronic components and production aids.

Brochure available from W. Canning plc, 123 Great Hampton Street, Watlington, OX10 6AS.

WHAT CAN CANNING DO FOR YOU?

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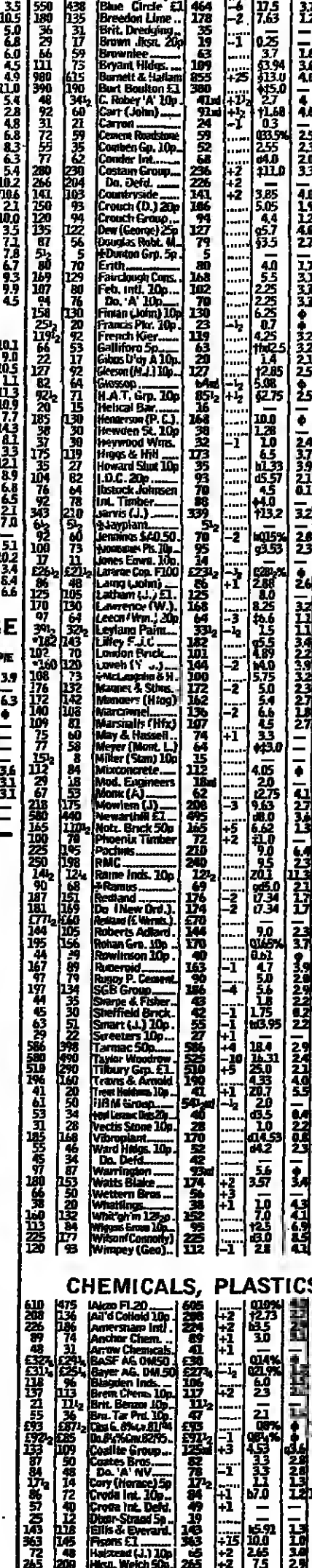
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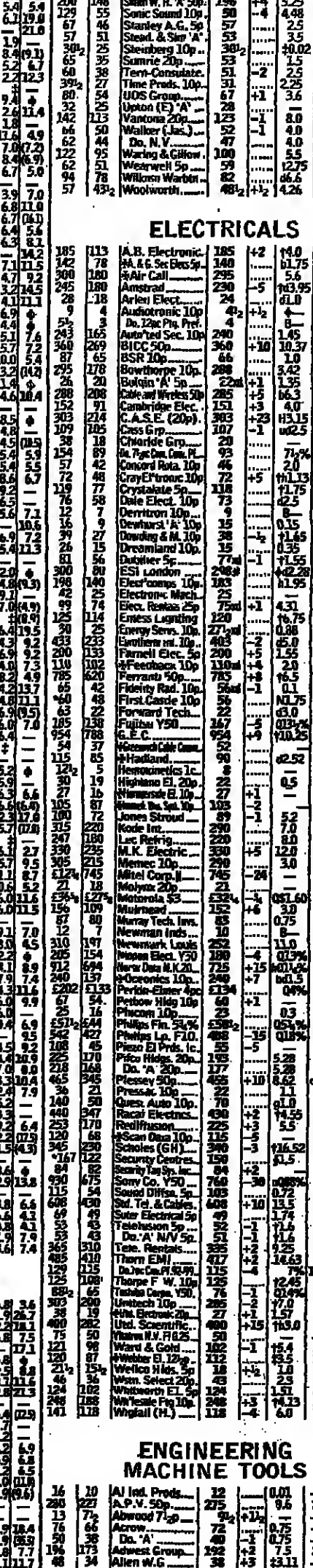
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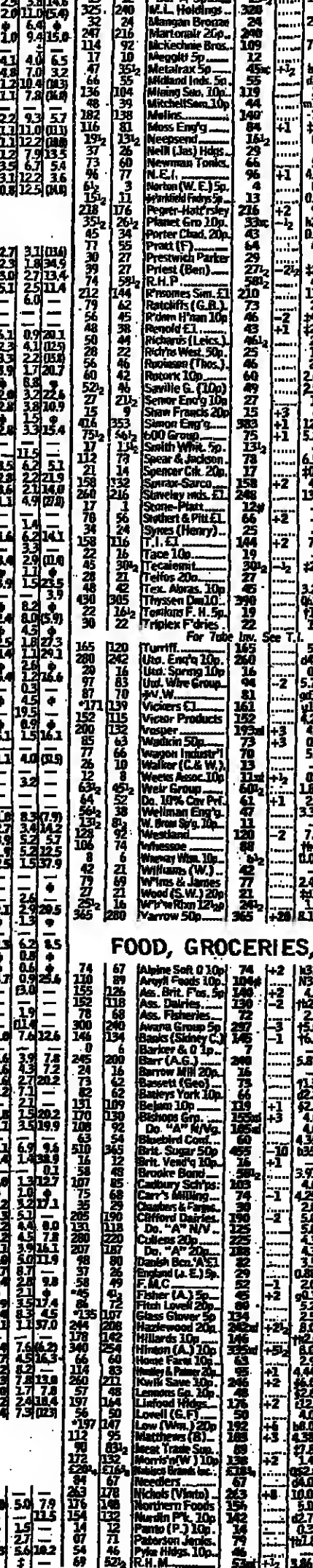
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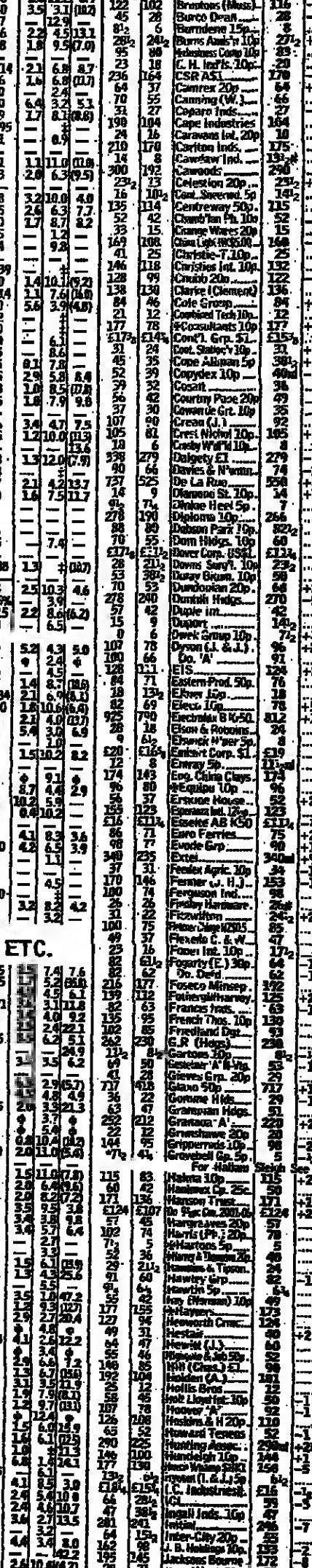
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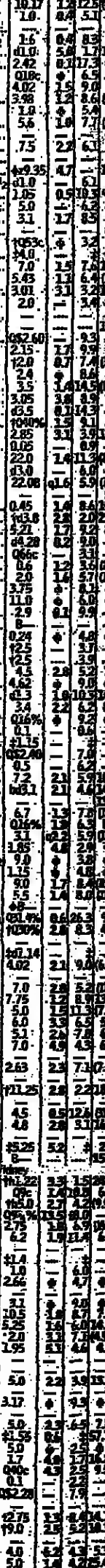
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- HB Electronics - Distributors of electronic components and production aids.

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LEISURE—Continued

Table of leisure stocks including companies like Anglo Leisure, Anglo Motors, Anglo Aircraft, Anglo Shipping, Anglo South Africans, Anglo Textiles, Anglo Tobacco, Anglo Trusts, Anglo Finance, Anglo Land, Anglo Property, Anglo Insurance, Anglo Leisure.

PROPERTY—Continued

Table of property stocks including companies like Anglo Property, Anglo Finance, Anglo Land, Anglo Insurance, Anglo Leisure.

INVESTMENT TRUSTS—Cont.

Table of investment trusts including Anglo Investment Trusts, Anglo Finance, Anglo Land, Anglo Insurance, Anglo Leisure.

OIL AND GAS—Continued

Table of oil and gas stocks including Anglo Oil, Anglo Petroleum, Anglo Gas, Anglo Services, Anglo Finance, Anglo Land, Anglo Insurance, Anglo Leisure.

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MINES—Continued

Table of mining stocks including Anglo Mines, Anglo Metals, Anglo Minerals, Anglo Services, Anglo Finance, Anglo Land, Anglo Insurance, Anglo Leisure.

TEAS

Table of tea stocks including Anglo Tea, Anglo Services, Anglo Finance, Anglo Land, Anglo Insurance, Anglo Leisure.

RUBBERS AND SISALS

Table of rubber and sisal stocks including Anglo Rubber, Anglo Services, Anglo Finance, Anglo Land, Anglo Insurance, Anglo Leisure.

MINES

Table of mining stocks including Anglo Mines, Anglo Metals, Anglo Minerals, Anglo Services, Anglo Finance, Anglo Land, Anglo Insurance, Anglo Leisure.

REGIONAL MARKETS

Table of regional market data including Anglo Regional, Anglo Services, Anglo Finance, Anglo Land, Anglo Insurance, Anglo Leisure.

OPTIONS

Table of options data including Anglo Options, Anglo Services, Anglo Finance, Anglo Land, Anglo Insurance, Anglo Leisure.

INSURANCE

Table of insurance stocks including Anglo Insurance, Anglo Services, Anglo Finance, Anglo Land, Anglo Insurance, Anglo Leisure.

LEISURE

Table of leisure stocks including Anglo Leisure, Anglo Motors, Anglo Aircraft, Anglo Shipping, Anglo South Africans, Anglo Textiles, Anglo Tobacco, Anglo Trusts, Anglo Finance, Anglo Land, Anglo Property, Anglo Insurance, Anglo Leisure.

PROPERTY

Table of property stocks including Anglo Property, Anglo Finance, Anglo Land, Anglo Insurance, Anglo Leisure.

OIL AND GAS

Table of oil and gas stocks including Anglo Oil, Anglo Petroleum, Anglo Gas, Anglo Services, Anglo Finance, Anglo Land, Anglo Insurance, Anglo Leisure.

INVESTMENT TRUSTS

Table of investment trusts including Anglo Investment Trusts, Anglo Finance, Anglo Land, Anglo Insurance, Anglo Leisure.

NOTES

Notes and disclaimers regarding the data provided in the tables.



FINANCIAL TIMES

Tuesday June 8 1982



ICL makes £13.5m pre-tax first-half loss

BY GUY DE JONQUIERES

ICL, BRITAIN'S leading computer company, yesterday reported a sharply reduced loss for the six months to March 31. The company said it expected to return to profit for the year as a whole on the strength of a further recovery in the second half.

The pre-tax loss in the first half was £13.5m, down from £33.9m for the corresponding period a year before, on turnover of £335.1m (£318.4m). The bulk of the loss, £12.9m, was due to interest charges, and the trading loss narrowed to £600,000 (£19.1m).

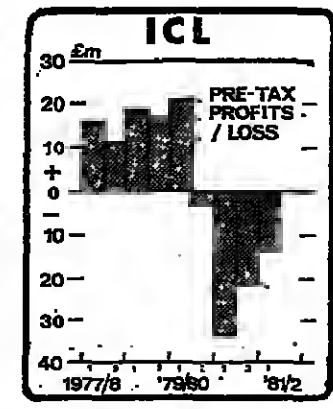
ICL also announced plans to acquire for £2.8m Computer Leasing (CLL), an affiliate which finances the hire of ICL computers. The decision reflected the company's concern that a continued deceleration in the

leasing business could expose it to increased liability for deferred taxes. Mr Christopher Laidlaw, chairman, said ICL was on course to meet all its main targets though much had still to be done to ensure a sustained recovery.

He would not give a precise profit forecast beyond saying the expected profit in the second half of this year would outweigh the first-half loss.

The expected improvement was due largely to rationalisation measures in the past 18 months, these included plant closures, shedding about 10,000 staff and an overhaul of ICL's product strategy based on collaborative agreements with international partners.

Economic conditions had not strengthened as quickly as ICL



graduates, however, and planned to hire about 300 this summer.

ICL's borrowings on March 31 stood at £132m, below the level at which it required coverage by the £200m loan guarantee issued by the Government last year. A seasonal rise, however, was expected in mid-summer.

Mr Laidlaw indicated that ICL expected to seek additional equity financing this year. That would complete the capital restructuring begun last December when the company raised £32.2m through a rights issue.

ICL said the repayments would be financed by revenues from leasing customers and that the writing-down of the book-value of the leased equipment would be covered by the deferred tax liability.

CLL would also release to ICL its leasing repurchase provision, worth £26m. The arrangements would result in a £28m credit to ICL group reserves this year and would contribute £3m to profits in the current year.

ICL said deferred tax liabilities could be avoided only if CLL's leasing business continued to grow. Its customers, however, increasingly were choosing to buy their machines outright instead of leasing them.

BSC may close main site as orders fall

By Ian Rodger
British Steel Corporation is considering closing one of its five main production sites because of weak markets and a sharp fall in orders.

A decision is expected within two months. If a site is closed, it would mark the failure of the "slimline" corporate plan undertaken after Mr Ian MacGregor became chairman two years ago.

Under the plan, manpower was cut substantially but the five hull steelmaking sites at Port Talbot and Llanwern in Wales, Scunthorpe and Teeside in England and Ravenscraig in Scotland remained in the hope that demand would improve.

There was a surge of orders then in advance of price increases, but since March the corporation's orders have fallen by about a third.

Even before the drop in orders, the five works were running more than a quarter below capacity.

BSC officials are unsure why demand has fallen so much but they say other major European producers are experiencing a similar downturn.

A sharp increase in UK imports early this year indicates that some countries outside the EEC are taking advantage of EEC price increases to sell into the community. BSC is hoping the European Commission will tighten up its voluntary restraint agreements with them.

EEC Industry Ministers meet today in Luxembourg to consider the renewal of support measures for the steel industry.

Next week, the Government is expected to publish BSC's financial plan for the current year.

NUR willing to end unity on pay

BY PHILIP BASSETT, LABOUR CORRESPONDENT

THE FRAGILE unity between British Rail's two manual unions was strained further yesterday when Mr Sid Weighell, general secretary of the National Union of Railwaymen, said he would make a pay deal with BR separate from the Associated Society of Locomotive Engineers and Firemen, the train drivers' union.

BR has moved to isolate drivers by suspending the closure of threatened railway workshops — re-employing 6,000 jobs, mainly belonging to NUR members — and by offering the NUR a special 50p shift payment for agreeing to the crucial productivity issue of more flexible work rostering.

The re-emergence of the traditional divisions between the NUR and Aslef has taken concrete form in the abandonment of proposals for a meeting between all three rail unions which was provisionally set for tomorrow. This had been called

to draw up a reply to the BR board's pay offer of 5 per cent from September.

However, BR has now agreed to a further round of negotiations with the unions next Wednesday. The unions will press both for an increase in the offer and for the lifting of the strict productivity conditions BR has attached to it.

BR has told the unions that if it has not secured agreement from them by July 30 on six outstanding productivity initiatives — including both flexible rostering and the manning of trains without guards — the offer will be withdrawn.

Aslef is resolute in its opposition to flexible rostering. The NUR's opposition to the removal of train guards has balked the introduction of new trains on the recently electrified Bedford-St Pancras line, but Mr Weighell insisted that the NUR had put before BR concrete proposals on how single manning without guards

could be implemented.

Mr Weighell said that, if BR made a satisfactory offer on pay, hours and holidays to his members, he would settle separately from Aslef.

Speaking as he arrived for a meeting between BR and the unions convened by Mr Albert Booth, Labour's transport spokesman, Mr Weighell said: "I will make a settlement any day individually. If BR made a suitable offer to me then I would settle tomorrow."

After the meeting there were few hopes that the intervention of Mr Booth had done anything to improve relations either between BR and its unions or between the unions themselves. Mr Weighell in particular left the meeting in an angry mood, and others who attended doubted the value of the exercise.

Hazel Duffy, Transport Correspondent writes: An alternative policy to the closures of rail workshops put forward by

British Rail Engineering Ltd is expected to be discussed today at a meeting between the unions concerned and senior BR management.

Hopes that BREL would win a part at least of a large Nigerian order for rail wagons, which would have provided work for the works at Shildon, County Durham, that had been due to close under the original proposal, appear to have been dashed following the formal opening of the initial tenders in Nigeria at the weekend.

The BREL tender price of £36m was the third highest of 12. The lowest was a Spanish company with a bid of only £19.9m.

BREL emphasised yesterday, however, that the Nigerian authorities were not committed to the lowest tender. BREL has told the Nigerians it could reduce its tender by £2m if the package was to include wagons imported in kit form for final assembly in Nigeria.

BR presses case for private sector funds

BY JOHN ELLIOTT, INDUSTRIAL EDITOR

BRITISH RAIL expects to hear within the next couple of months whether the Treasury will allow it to raise private sector finance to help fund a new railway service between Victoria Station and Gatwick Airport.

Construction work has already started at Victoria on a £30m project to separate the service from other railway routes, but BR will have problems persuading the Treasury that private sector finance should be used.

This is one of several schemes that have emerged in the past few months for giving nationalised industries access to private finance. The only one to be given provisional Treasury approval so far is a British

Telecom bond of up to £150m. However, this is now being held up while the Government examines plans for wider privatisation of BT.

Other schemes include a bond of £50m to £100m which the British Airports Authority hopes will be approved later this year. The authority is also developing plans for expanding private sector joint ventures on hotels and cargo facilities.

BR is preparing plans for using private sector capital on a general electrification project, and the Post Office is considering whether such finance could help it fund the peak of its capital expenditure on automation, in two or three years' time.

The electricity industry is studying possible private sector funding for combined heat and power schemes and the Ministry of Transport is interested in its potential for road schemes.

These developments were reported yesterday to a meeting of the National Economic Development Council at which the Treasury stressed the major problems involved.

The Treasury has blocked most such proposals in the past year or so. Industries have not been able to produce plans which separate the schemes from the rest of their businesses. Nor have their schemes shown sufficient commercial potential to make it worth attracting finance from the

private sector at higher rates of interest than would be available from the Government's own funds.

Some of the heat has gone out of the debate because many of the industries are not now as short of investment funds as they were a year or two ago.

BR, however, is particularly short of investment capital. It is trying to persuade the Treasury that the new facilities it is developing at Victoria, plus new rolling stock which it could purchase with private finance, would produce a "dedicated" profitable service separate from the rest of its operations.

Funding pitfalls, Page 10

Mozart

that the effect in this case may be slightly better. The PortaSound MP-1 is the third generation of a family of electronic keyboards which Yamaha introduced in 1980 and which seem to be sweeping the Japanese home market besides doing remarkably well overseas. The original MP-1 model, costing a modest ¥36,000 (£82) and selling at the rate of 60,000 units a month, looks like a miniature piano keyboard but can produce melodies in eight different voices (such as violin, clarinet, guitar, trumpet or vibraphone).

Its successor, the PC-100, boasts the same sound capabilities but can be played by the simple process of passing a card with a magnetic strip inserted on it through a slot in the machine. The cards cost ¥1,200 for a set of six pieces and Yamaha expects to have about 200 titles available by the end of July.

Once the PC-100 has learned a piece of music from a card it can either play back both the melody and the accompaniment together or whatever speed the former chooses to play the melody with his own fingers.

Since the announcement of the PC-100 in April Yamaha has taken a mere two months to come up with the music-writing MP-1 which will retail at ¥88,000 when it comes on to the market in July.

The company apparently has more tricks up its sleeve. A fourth generation PortaSound, equipped with capabilities that are at present a closely guarded secret, will reach the Japanese domestic market in the autumn and may start to be sold overseas a few months later.

Quarterly trade surplus down

BY MAX WILKINSON

BRITAIN'S current account surplus on the balance of trade fell to £553m in the first quarter of this year from £1,360m in the last three months of 1981.

According to official figures out yesterday, this development reflected partly a fall in the surplus on visible trade from £482m to £224m between the two quarters.

The deficit on non-oil trade rose by over £200m to £428m between the two quarters.

The figures are, however, subject to numerous uncertainties, because of changes in the way statistics are collected, different methods of applying corrections to them, and because the pattern of exports appears to have been fluctuating sharply.

In the past three months of last year, the figures suggest there was a substantial growth in exports with an increase in volume of 8 per cent compared with the performance at the start of 1981 and a 5 per cent improvement on the average volume of exports in 1979.

However, in the first three months of this year, exports

Table with columns: Current account, Visible trade, Invisibles, Current balance. Rows for 1981 1st qtr, 2nd, 3rd, 4th and 1982 1st, 2nd, 3rd, 4th.

* Invisibles are projections subject to revision.

appear to have dropped back to about the same level (by volume) as in 1979.

There have also been puzzling variations in the pattern of exports so far this year. The volume of exports is shown to have fallen sharply in January, perhaps as a result of the exceptionally severe weather, but to have recovered since then to almost a record level in March.

The pattern of imports

appears less puzzling, with a surge in the autumn associated with a period in which the run-down of stocks was decelerating. If oil is excluded, the level of imports has remained high, about 6 per cent more in March than the average volume for 1979, but still a little below the peak of last autumn.

In spite of these uncertainties, the continuing balance of payments surplus was welcomed yesterday by Lord Cockfield, the Trade Secretary,

Weather

UK TODAY

DRY with sunny periods after some fog patches. England, Wales and most of Scotland.

Dry with sunny periods, but some fog patches. Max 23C (43F).

NW Scotland and N Ireland. Cloudy, sunny intervals, occasional showers. Max 19C (66F).

Outlook: Dry, sunny intervals, some showers in the west.

WORLDWIDE

Table with columns: City, Temp, City, Temp. Lists various international cities and their weather conditions.

C-Cloudy, F-Fog, P-Fog, S-Sunny, B-Storm, T-Thunder, W-Wind, H-Hail, N-Night, M-Mist, L-Light, D-Dew, G-Gale, V-Very, M-Moderate, S-Slight, B-Breeze, F-Fresh, C-Cool, W-Warm, H-Hot, L-Cold, F-Fair, V-Varying, S-Sunny, B-Storm, T-Thunder, W-Wind, H-Hail, N-Night, M-Mist, L-Light, D-Dew, G-Gale, V-Very, M-Moderate, S-Slight, B-Breeze, F-Fresh, C-Cool, W-Warm, H-Hot, L-Cold, F-Fair, V-Varying.

Interest rates

rates were 1/4 of a point firmer at 14 1/2 per cent, supporting an already strong dollar which benefited from nervousness in the foreign exchange markets over the Lebanon crisis.

In London the dollar was sharply up against all the major continental currencies, and its Bank of England trade-weighted average against a basket of currencies improved from 115.2 on Friday to 115.9.

The dollar gained 40 points against the pound from Friday's London close to \$1,792, but the pound remained relatively firm against other currencies and its Bank of England trade-weighted

index moved up from 90.6 on Friday to 90.9.

Terry Dodsworth in Paris adds: A quieter day for the French franc on the Paris foreign exchange market yesterday

failed to dampen recent speculation about a forthcoming devaluation of the currency within the European Monetary System.

President Mitterrand's decision to give a Press conference on economic issues tomorrow has also led to widespread reports that he may be ready to tighten up on France's economic management in preparation for a currency readjustment.

Reagan

between Mrs Thatcher and President Reagan will be limited during the visit. However, Mr Francis Pym, the Foreign Secretary, will have a long discussion today with Mr Haig.

Mrs Thatcher is due to present a major statement to the Commons this afternoon when it returns from the Whitson recess. Her report will focus on the outcome of the Versailles summit, covering world economic issues, the Falklands crisis and the Middle East conflict.

THE LEX COLUMN

Lease of life for ICL

The Bank of England once again let its dealing rates in the money market edge down yesterday, but its decision to hold the sensitive Band 1 rate unchanged, suggests a cautious rather than enthusiastic acceptance of a lower interest rate structure.

ICL

The new management is demonstrating clear evidence of its ability to turn ICL round, but it is getting no help from improved demand. The pre-tax loss has been reduced from £33.9m to £13.5m as the effects of the extensive rationalisation begin to show through. In the 18 months to March the number of employees has been cut by 10,000, implying costs savings approaching £100m. The impact will be stronger still in the current half, which is why the company is confident of at least break-even this year.

Meanwhile the new management is taking the opportunity to clean up some of its more questionable financial inheritance—in the shape of the main leasing affiliate CLL. This off-balance sheet financing has long been regarded with suspicion in the City but the decision to re-absorb CLL back into ICL has been taken for more pressing reasons. CLL has become increasingly uncompetitive in leasing terms and therefore volume of business has been falling and—ultimate horror for all leasing companies—deferred tax has been starting to crystallise. By buying CLL in, ICL can use its painfully acquired tax losses as shelter for the liability.

In the short term the deal will increase debt by £42m, while the company still has to spend about £20m on rationalisation in the current half. So while trading cash flow continues to improve, net debt is heading up again. With the April deadline for redeeming £50m of performance shares looming, the preliminary figures are likely to be

Index rose 4.8 to 592.6

accompanied by a further call for substantial capital. The shares, down 3p yesterday at 58p, have more than doubled from their low point, but are unlikely to prove exciting till the refinancing is out of the way.

Metal Box

After a succession of embarrassing false dawns, Metal Box at last looks poised for a genuine recovery in earnings. The company was obviously taking no chances when, four days before its year end, it forecast that profits for the two half years would be broadly similar. In the event, the second six months was considerably better and the shares rose 18p to 166p yesterday on pre-tax profits for the year to March of £40.2m, a rise of 38 per cent.

But the revenue statement shows all too clearly the cost of cutting back operations in the UK, as well as Metal Box's dependence on overseas profits. Trading profits are halved by the interest bill, unrelieved ACT helps to produce a 45 per cent tax charge and the South African minority absorbs almost half of the residue. All reorganisation costs have again been bundled below the line, leaving Metal Box with a retained loss of £28.7m.

Only in central heating has the company detected an improvement in underlying UK demand, but the current weather must be doing wonders for beer can production while a change in the pricing policy of Coca Cola has pushed up capacity use on the beverage can lines. Taken together with the effects of major, if belated, surgery, Metal Box should register a marked recovery in UK earnings this year. Growth overseas will probably continue at a lower rate. The 10 per cent yield on a

maintained final dividend suggests that the market is looking further ahead—to the structural problems in the UK can industry—and draws little confidence from Metal Box's recent performance. Net debt has been held to about 50 per cent of shareholders funds by a property revaluation but a cash call looks inevitable at some point.

Reed International

The last quarter of Reed International's year to March has a messy habit of throwing up large exceptional charges—this time there is £14.4m, relating largely to Odhams and future rationalisation in wall-coverings, compared with £12.5m in the fourth quarter of last year. This holds back of the full year-pre-tax profits to £71.6m on the historic cost convention compared with £50.4m. Overall, 1981-82 has carried some £3m less than 1980-81 above the line, as well as benefiting from the previous year's cutbacks and the absence of £12m of strike costs. The lower pound has boosted overseas earnings on translation by some £5m.

Still, Reed seems to be making good underlying progress with its problem businesses, with considerable loss elimination in UK paper and decorative products. The picture is somewhat spottier by a £10m drop in the newspapers' trading profits—the result of higher newsprint costs, pressure on the cover price, and bingo prize money—but the core publishing business is performing strongly.

On a current cost basis the dividend is still only half covered after exceptional items, but Reed has increased it by 1p to 14p net, which in gross terms takes it just back to the level of 1978-79. At 32 1/2p, down 2p yesterday, the yield is 6.4 per cent and the prospective p/e on a full tax charge roughly eight times.

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